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ADMINISTRATION

OFFICE OF THE DEPUTY CHIEF MANAGEMENT OFFICER  
9010 DEFENSE PENTAGON  
WASHINGTON, DC 20301-9010

Ref: 14-A-1159  
14-F-1159  
NOV 24 2014

Mr. John Greenwald  
The Black Vault



Dear Mr. Greenwald:

This responds to your September 9, 2014, Freedom of Information Act (FOIA) appeal. You appealed the full denial of your July 29, 2014, FOIA request.

A review of the denied information was conducted at the appellate level and I have determined that information should be released. The withheld information in the enclosed document remains exempt from release because it pertains to investigative techniques and procedures. Consequently, this information is exempt from release pursuant to 5 U.S.C. § 552 (b)(7)(E).

You have the right to judicial review of this decision in a United States District Court, in accordance with 5 U.S.C. § 552(a)(4)(B).

Sincerely,

Michael L. Rhodes  
Director

Enclosure:  
As stated



# Department of Defense INSTRUCTION

NUMBER O-3020.43

March 6, 2007

DA&M

SUBJECT: Emergency Management and Incident Command on the Pentagon Facilities

- References:
- (a) DoD Directive 5105.53, "Director of Administration and Management," November 23, 1998
  - (b) Acting Deputy Secretary of Defense Memorandum, "DoD Directives Review – Phase II," July 13, 2005
  - (c) Secretary of Homeland Security Plan, "National Incident Management System," March 1, 2004<sup>1</sup>
  - (d) Secretary of Homeland Security Plan, "National Response Plan," as amended through July 2006<sup>2</sup>
  - (e) through (r), see Enclosure 1

## 1. PURPOSE

Pursuant to the authority in Reference (a) and the guidance in Reference (b), this Instruction:

1.1. Implements References (c) and (d), Deputy Secretary of Defense Memorandum (Reference (e)), and DoD Directive 5105.68 (Reference (f)).

1.2. Establishes policy, assigns responsibilities, and provides procedures for incident command (IC) and emergency management on the Pentagon Reservation, for DoD activities and DoD-occupied facilities not under the jurisdiction of a Military Department, and for facilities managed by Washington Headquarters Services (WHS) in the National Capital Region (NCR) including the Raven Rock Mountain Complex (RRMC) (hereafter referred to collectively as the "Pentagon Facilities" in accordance with Reference (f)) and section 2674 of title 10 United States Code (Reference (g)).

## 2. APPLICABILITY AND SCOPE

2.1. Applicability. This Instruction applies to the Office of the Secretary of Defense (OSD), the Military Departments, the Chairman of the Joint Chiefs of Staff, the Combatant Commands,

<sup>1</sup> Copies may be obtained via the Internet at [http://www.fema.gov/pdf/nims/nims\\_doc\\_full.pdf](http://www.fema.gov/pdf/nims/nims_doc_full.pdf)

<sup>2</sup> Copies may be obtained via the Internet at [http://www.dhs.gov/xprepresp/committees/editorial\\_0566.shtm](http://www.dhs.gov/xprepresp/committees/editorial_0566.shtm)

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the Office of the Inspector General of the Department of Defense, the Defense Agencies, the DoD Field Activities, and all other organizational entities within the Department of Defense (hereafter referred to collectively as the "DoD Components") that are tenants of the Pentagon Facilities.

2.2. Scope

2.2.1. The roles and responsibilities of selected State and local authorities described in this Instruction reflect existing requirements for these entities. This Instruction is not the source of any new responsibilities or requirements. In this Instruction Arlington County is listed as the responsible local jurisdiction, which is appropriate for the Pentagon Reservation and many other elements of the Pentagon Facilities. Arlington County, as the jurisdictional host of the Pentagon Reservation and the majority of the other Pentagon Facilities, also plays a principal role in providing linkage to State and Federal government agencies in accordance with the principles of References (c) and (d). Other local authorities, who are not specifically named in this Instruction for the purpose of brevity, have responsibilities similar to those of Arlington County for the Pentagon Facilities located within their jurisdictions.

2.2.2. According to Reference (c), incident management consists of five phases: prevention, preparedness, response, recovery, and mitigation. The focus of this Instruction is on the response phase, and on providing guidance for emergency managers and Incident Commanders during the critical initial hours and days of an incident.

2.2.3. DoD organizations with responsibilities under this Instruction may supplement this Instruction to provide more detailed operational guidance at the agency and individual asset levels.

2.3. Releasability. This Instruction is For Official Use Only (FOUO). Information in this Instruction that is marked FOUO shall be released only to authorized persons with a need-to-know within the scope of its implementation. Persons with a need-to-know are as follows:



4. POLICY

It is DoD policy that:

4.1. Response to emergencies or incidents that affect or occur at the Pentagon Facilities shall be conducted consistent with References (c), (d), and (e).

4.2. All DoD personnel with emergency management responsibilities who are assigned to the Pentagon Facilities shall be familiar with References (c) and (d), in accordance with Reference (e).

5. RESPONSIBILITIES

5.1. The DA&M shall:

5.1.1. Oversee preparation of emergency plans to ensure security and support continuity of operations (COOP) for the Pentagon Facilities, in accordance with DoD Directive 3020.26 (Reference (h)).

5.1.2. Ensure the Secretary of Defense and the Heads of the DoD Components are fully informed of the status of significant incidents at the Pentagon Facilities, in accordance with Reference (f) and DoD Directive 6200.3 (Reference (i)).

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5.1.4. Convene the Pentagon Governance Council as needed to facilitate decisions to mitigate the effects of emergencies or incidents and provide for the safety of all personnel.

5.2. The Director, WHS, under the DA&M, shall:

5.2.1. Provide support requested by the Incident Commander.

5.2.2. Provide administrative, managerial, safety, occupational health, environmental management, and facilities support to the DA&M, as the Facilities Manager, and to the IC, in accordance with Reference (i), DoD Directive 5110.4 (Reference (j)), and DoD Instruction 1438.5 (Reference (k)).

5.2.3. Mitigate the effects of, and communicate information regarding, emergencies or incidents affecting normal business operations at the Pentagon Facilities, including providing relocation and logistical support to affected organizations and personnel.

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5.2.6. Be prepared to assume IC for the recovery phase of incident management.

5.2.7. Develop, sponsor, and execute incident management exercises focused on the recovery phase.

5.2.8. Develop procedures for recovery phase operations, including both general and specific recovery procedures that align with the incidents set forth in Reference (d).

5.2.9. Account for and report response expenditures.

5.2.10. Advise the key leaders of tenants of the Pentagon Facilities on the status of emergency funds, or make funds available, in accordance with Reference (j).

5.2.11. Issue instructions to the DoD Components for capturing and reporting their response expenditures.

5.3. The Director, PFFA, under the DA&M, shall:

5.3.1. Ensure force protection, security, and law enforcement at the Pentagon Facilities pursuant to Reference (f).

5.3.2. Provide emergency and law enforcement support during all incidents that occur at the Pentagon Facilities and within the PFFA law enforcement jurisdiction pursuant to Reference (f).

5.3.3. Designate a law enforcement officer, or the best qualified PFFA officer on the scene, to serve as the initial Incident Commander until such time as IC is transferred, consistent with References (c), (d), and (f) and Enclosure 3.

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5.3.7. Develop, sponsor, and execute incident management exercises.

5.4. The Pentagon Chief Information Officer, under the authority, direction, and control of the DA&M, shall be prepared to participate as needed in the IC or Unified Command (UC) structure for an incident.

5.5. The Under Secretary of Defense for Personnel and Readiness (USD(P&R)), shall:

5.5.1. Designate and operate a family assistance and notification center for tenants of the Pentagon Facilities during an incident, in accordance with Reference (h).

5.5.2. Participate in incident management exercises sponsored by PFFPA and WHS in order to prevent, prepare for, respond to, and recover from terrorist attacks, major disasters, and other emergencies or incidents, in accordance with Homeland Security Presidential Directive 5 (Reference (m)).

5.6. The Assistant Secretary of Defense for Health Affairs (ASD(HA)), under the USD(P&R), shall:

5.6.1. Serve as the principal staff advisor to the Secretary of Defense for all DoD health policies, programs, and activities in accordance with DoD Directive 5136.1 (Reference (n)).

5.6.2. Participate in incident management exercises sponsored by PFFPA and WHS in order to prevent, prepare for, respond to, and recover from terrorist attacks, major disasters, and other emergencies or incidents in accordance with Reference (m).

5.6.3. In collaboration with the Commander, Joint Forces Headquarters-National Capital Region (JFHQ-NCR), assist in coordinating with other Federal agencies involved in medical response, such as the Department of Health and Human Services (HHS) and the Centers for Disease Control and Prevention, in accordance with Reference (i).

5.6.4. Maintain a Memorandum of Agreement with the DiLorenzo Tricare Health Clinic (DTHC) and the Arlington County Department of Human Services (AC DHS) specifying the medical and public health capabilities and support available during emergencies or incidents at the Pentagon Facilities.

5.6.5. Assist the Commander, DTHC, to draft a Mass Casualty Plan for the Pentagon Facilities, in coordination with the Commander, JFHQ-NCR.

5.7. The Director, Family Policy Program, under the authority, direction, and control of the USD(P&R), shall be prepared to support biological and nuclear/radiological incident management.

5.8. The Assistant Secretary of Defense for Legislative Affairs (ASD(LA)) shall:

5.8.1. Brief members of Congress and State Governors on the status of an ongoing incident, as appropriate and consistent with the urgency of the situation.

5.8.2. Coordinate access to the Pentagon Facilities for members of Congress through the IC and the Joint Information Center (JIC).

5.9. The Assistant Secretary of Defense for Public Affairs (ASD(PA)) shall:

5.9.1. In conjunction with the Incident Commander or Unified Commander, designate a spokesperson and take the lead in issuing public statements on behalf of the Department of Defense, in accordance with DoD Directive 5122.5 (Reference (o)).

5.9.2. Develop a concept of operations to establish the JIC with the appropriate technology needed to support the IC.

5.9.3. Ensure the Heads of the DoD Components and OSD staff are fully apprised of public affairs messages issued by the JIC.

5.9.4. Manage the collection of audio-visual records pertaining to the incident or event.

5.10. The Assistant Secretary of Defense for Homeland Defense and Americas Security Affairs (ASD(HDASA)), under the Under Secretary of Defense for Policy (USD(P)), shall:

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5.10.2. Coordinate Federal department and agency support to the IC, through the PFFPA EOC, as established in DoD Directive 3025.1 (Reference (p)).

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5.11. The Director, Defense Information Systems Agency (DISA), under the authority, direction, and control of the Assistant Secretary of Defense for Networks and Information Integration, shall be prepared to support cyber incident management.

5.12. The Heads of the DoD Components, in addition to performing the responsibilities assigned them separately in this section, shall:

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5.12.2. Ensure that leaders and supervisors at all levels throughout their Components maintain and exercise internal emergency plans for the Pentagon Facilities, and that they keep personnel in the Pentagon Facilities informed of and trained in emergency operations.

5.13. The Secretaries of the Military Departments with medical activities resident on the Pentagon Facilities shall provide medical and public health capabilities for emergencies or incidents at the Pentagon Facilities, as specified in the Memorandum of Agreement developed under the cognizance of the ASD(HA) (paragraph 5.6.4.).

5.14. The Pentagon Computer Incident Response Team (PENCIRT), under the authority, direction, and control of the Secretary of the Army, shall be prepared to support cyber incident management.

5.15. The Chairman of the Joint Chiefs of Staff shall develop NMCC procedures to support emergency management operations at the Pentagon Facilities.

5.16. The Commander, JFHQ-NCR, under the authority, direction, and control of the Commander, U.S. Northern Command (USNORTHCOM), shall:

5.16.1. Coordinate and oversee delivery of military support as requested by the Incident or Unified Commander and approved by the Secretary of Defense.

5.16.2. Integrate response efforts to support the IC with the PFFA EOC during emergencies, incidents, and major incident management training exercises at the Pentagon Facilities, in accordance with References (d) and (p).

5.16.3. Assist DTHC to maintain a Mass Casualty Plan to address incidents at the Pentagon Facilities, in coordination with the ASD(HA).

5.17. The Commander, DTHC, as the Public Health Emergency Official (PHEO), in coordination with the ASD(HA), shall:

5.17.1. Designate an alternate PHEO to serve in his or her absence.

5.17.2. Maintain and exercise a Mass Casualty Plan for the Pentagon Facilities in coordination with the Director, PFFA, and the Commander, JFHQ-NCR.

5.17.3. Participate in incident management exercises sponsored by PFFA and WHS.

5.17.4. Train staff members who may serve as the PHEO in References (c) and (d), in accordance with Reference (h).

## 6. PROCEDURES

### 6.1. Incident Command and Unified Command

6.1.1. First responders at the Pentagon Facilities will use the Incident Command System (ICS) and transition to a UC as the event dictates, in accordance with Reference (c). All tenants of the Pentagon Facilities will follow the direction of the Incident Commander and provide support as necessary. Each responding department and/or agency may have its own on-scene officials for direct supervision of staff.

6.1.2. In the event that an emergency at the Pentagon Facilities includes multiple jurisdictions within the NCR, lead first responder agencies may be asked to provide a senior representative to participate on the UC team. UC methodology brings the various disciplines together during an incident to share information and to allow appropriate input into the development of a defined, shared set of objectives for the response. Each organization is integrated into the emergency response operation for the Pentagon Facilities. At the same time, each maintains its jurisdictional authority for its own individual assets and responsibilities.

6.1.3. Enclosure 3 provides a listing of agencies projected to provide the initial Incident Commander during the initial response phase of an incident, by type of hazard. The listed agencies are expected to lead the response while the focus of effort is on the immediate preservation of life and safety of victims or potential victims.

6.1.4. For complex emergencies and catastrophic incidents, the following DoD organizational entities shall be prepared to participate as needed in the IC/UC structure for an incident. They may also be called upon to support a response at the Pentagon Facilities depending on the circumstances of the threat, including jurisdictional factors.

6.1.4.1. PFPA.

6.1.4.2. WHS.

6.1.4.3. DTHC.

6.1.4.4. The Office of the Pentagon Chief Information Officer (CIO).

6.1.4.5. JFHQ-NCR.

6.1.5. The following State and local entities are examples of likely potential participants in the initial IC/UC structure for an incident at the Pentagon Facilities:

6.1.5.1. The Virginia State Police (VSP).

6.1.5.2. Arlington County organizations, to include the Fire Department (ACFD), Police Department (ACPD), Office of Emergency Management (AC OEM), AC DHS, Department of Environmental Service, and Office of the Sheriff.

6.1.5.3. The Washington Metropolitan Area Transit Authority (WMATA).

6.1.6. The following Federal entities are examples of likely potential participants in the initial IC/UC structure for an incident at the Pentagon Facilities:

6.1.6.1. The Department of Energy (DOE).

6.1.6.2. The Federal Bureau of Investigation (FBI).

6.1.6.3. The Environmental Protection Agency (EPA).

6.1.7. Enclosure 4 identifies ESFs potentially associated with the DoD Components to whom this Instruction applies (paragraph 2.1.) and the type of support they may provide, i.e., whether in a leading or supporting role. The enclosure is not intended to specifically define roles and responsibilities, which may vary by incident, but to support organizational planning.

## 6.2. Supporting Pentagon Facilities Emergency Command Centers

6.2.1. The PCC is responsible for directing resources to the Incident Commander. If resources are unavailable or outside the requesting authority of the PCC, further requests for support shall be made through the PFPA EOC.

6.2.2. The PFPA EOC is responsible for information-sharing with tenants and agencies at the Pentagon Facilities, and with local authorities. The PCC will instruct PFPA and WHS emergency operations staff to assemble at the PFPA EOC to ensure the Incident Commander has maximum flexibility to command and utilize resources. The PCC Director is responsible for managing and guiding the efforts of the PFPA EOC. The PFPA EOC shall coordinate requests for additional support with JFHQ-NCR and other Federal, State, and local entities in support of the Incident Commander.

6.2.3. During an incident at the Pentagon Facilities, State and local EOCs may be alerted or activated to contribute to the response effort depending on the location of the incident and the potential dispersion of its effects, in accordance with Reference (c).

## 6.3. Jurisdictional Issues

6.3.1. Federal, State, and local laws and regulations determine jurisdiction at the Pentagon Facilities and define the statutory authority of the various Federal, State, and local first responders that might support an incident there. Responses at the Pentagon Facilities may involve multiple jurisdictions and will typically require a coordinated response.

6.3.2. For law enforcement purposes, three types of jurisdiction apply to the Pentagon Facilities and to PFPA law enforcement (i.e., to the Pentagon Police).

6.3.2.1. Exclusive jurisdiction applies when the Federal government is solely responsible for administering the property. In this case, only the Federal government has the power to define and enforce the law. For example, PFPA law enforcement officers exercise exclusive Federal jurisdiction in the Pentagon Office Building.

6.3.2.2. Concurrent jurisdiction applies when both the Federal government and the State or local authorities have the power to define and enforce the law. For example, PFPA officers exercise concurrent law enforcement jurisdiction with the Metro Transit Police at the Pentagon Station's Metrorail and Metrobus platforms, buses, trains, tracks, and tunnels.

6.3.2.3. Proprietary jurisdiction applies when the Federal government acquires property through lease or purchase, but does not receive additional jurisdiction over the property from the State. When the Federal government recognizes proprietary jurisdiction, State and local laws apply except to the extent such laws are preempted by Federal law. For example, the Federal Government recognizes proprietary law enforcement jurisdiction at DoD-occupied facilities within the NCR.



7. EFFECTIVE DATE

This Instruction is effective immediately.

MAR 6 2007

*Michael B. Donley*  
Michael B. Donley  
Director of Administration and Management

Enclosures - 11

- E1. References, continued
- E2. Definitions
- E3. Projected Response Phase IC Lead Agencies
- E4. ESF Potential Associations
- E5. IC on the Pentagon Facilities
- E6. Biological Incident Management
- E7. Catastrophic Incident Management
- E8. Cyber Incident Management
- E9. Hazardous Material Incident Management
- E10. Nuclear/Radiological Incident Management
- E11. Terrorism Incident Management: Law Enforcement and Investigation

E1. ENCLOSURE 1

REFERENCES, continued

- (e) Deputy Secretary of Defense Memorandum, "Implementation of the National Response Plan and the National Incident Management System." November 29, 2005
- (f) DoD Directive 5105.68, "Pentagon Force Protection Agency," May 3, 2002
- (g) Section 2674 and Chapter 68 of title 10, United States Code
- (h) DoD Directive 3020.26, "Defense Continuity Program (DCP)," September 8, 2004
- (i) DoD Directive 6200.3, "Emergency Health Powers on Military Installations," May 17, 2003
- (j) DoD Directive 5110.4, "Washington Headquarters Services (WHS)," October 19, 2001
- (k) DoD Instruction 1438.5, "Civilian Employees' Occupational Health and Medical Services Program," December 4, 1997
- (l) (FOUO) Washington Headquarters Services – Defense Facilities Directorate, "Situation Response Reference (SR2)," July 27, 2005<sup>3</sup>
- (m) Homeland Security Presidential Directive 5, "Management of Domestic Incidents," February 28, 2004
- (n) DoD Directive 5136.1, "Assistant Secretary of Defense for Health Affairs (ASD(HA))," May 27, 1994
- (p) DoD Directive 5122.5, "Assistant Secretary of Defense for Public Affairs (ASD(PA))," September 27, 2000
- (p) DoD Directive 3025.1, "Military Support to Civil Authorities (MSCA)," January 15, 1993
- (q) DoD Directive O-8530.1, "Computer Network Defense," January 8, 2001<sup>4</sup>
- (r) Part 300 of title 40, Code of Federal Regulations
- (s) DoD Instruction 2000.18, "Department of Defense Installation Chemical, Biological, Radiological, Nuclear and High-Yield Explosive Emergency Response Guidelines," December 4, 2002
- (t) Chapter 68 of title 42, United States Code, as amended by Public Law 106-360

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<sup>3</sup> This issuance is FOR OFFICIAL USE ONLY. Authorized individuals may obtain a copy from the Office of the Washington Headquarters Services Defense Facilities Directorate.

<sup>4</sup> This issuance is FOR OFFICIAL USE ONLY. Authorized individuals may obtain a copy from the Office of the Assistant Secretary of Defense (Networks and Information Integration/Chief Information Officer).

## E2. ENCLOSURE 2

### DEFINITIONS

E2.1. The term "Pentagon Facilities" is defined in section 3 of Reference (f) as the "people, facilities, infrastructure and other resources at the Pentagon Reservation" and those "DoD activities and DoD-occupied facilities not under the jurisdiction of a Military Department within the NCR."

E2.2. The terms "Pentagon Reservation" and "NCR" are defined in section 2674 of title 10 United States Code (Reference (g)) as follows:

E2.2.1. "The term 'National Capital Region' means the geographic area located within the boundaries of (A) the District of Columbia, (B) Montgomery and Prince Georges Counties in the State of Maryland, (C) Arlington, Fairfax, Loudoun, and Prince William Counties and the City of Alexandria in the Commonwealth of Virginia, and (D) all cities and other units of government within the geographic areas of such District, Counties, and City." For purposes of law enforcement and security functions, "the terms "Pentagon Reservation" and "National Capital Region" shall be treated as including the land and physical facilities at the Raven Rock Mountain Complex."

E2.2.2. "The term 'Pentagon Reservation' means that area of land (consisting of approximately 280 acres) and improvements thereon, located in Arlington, Virginia, on which the Pentagon Office Building, Federal Building Number 2, the Pentagon heating and sewage treatment plants, and other related facilities are located, including various areas designated for the parking of vehicles."

E2.3. The following terms used in this Instruction are defined in Reference (d).

E2.3.1. Cyber.

E2.3.2. EOC.

E2.3.3. Hazardous Material.

E2.3.4. ICS.

E2.3.5. Incident.

E2.3.6. Incident Commander.

E2.3.7. Incident Management Team (IMT).

E2.3.8. Incident of National Significance.

E2.3.9. Joint Field Office (JFO).

E2.3.10. JIC.

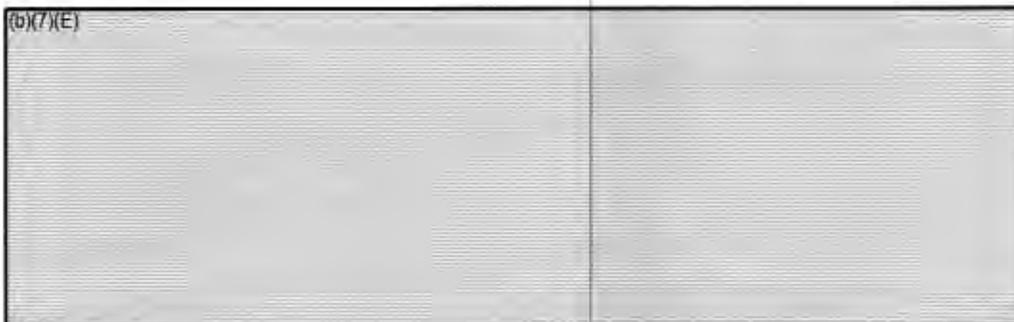
E2.3.11. Principal Federal Official (PFO).

E2.3.12. Resources.

E2.3.13. UC.

E2.4. The following terms and meanings apply for the purposes of this Instruction:

E2.4.1. DRC (Defense Readiness Center). The DRC is the ASD(HDASA) communications center responsible for making emergency-related notifications to Federal departments and agencies. The DRC assists the ASD(HDASA) in coordinating Federal support for emergencies or incidents at the Pentagon Facilities.



E2.4.3. Incident Command Post (ICP). The ICP is responsible for the safety of life and property and for directing efforts at the scene of an incident. (All requests for support will be made through the PCC). In Reference (d), the ICP is described as the field location at which the primary tactical-level, on-scene IC functions are performed.

E2.4.4. PCC (PFPA Command Center). The PCC is continuously operational and stands ready to provide PFPA guidance and support to the Incident Commander during an incident.

E2.4.5. PHEO (Public Health Emergency Official). The PHEO is an official who, in response to public health emergencies, provides emergency management recommendations concerning medical and/or public health issues to the ASD(HA) and the Incident Commander.

E2.4.6. Tenant Emergency Plans. The DoD Components may internally develop, train, and execute tenant emergency plans for use during an incident or an emergency to protect their workforce and facilities. These plans are based on their own requirements such as local evacuation plans, occupant emergency plans, or other security and safety related plans. The responsible authorities must ensure that these plans are coordinated with the appropriate building management personnel and public safety agencies.

E2.4.7. Transfer of Command. Transfer of Command is the act of transferring IC within or between agencies during an emergency. IC can transfer within an agency when an official senior to the initial Incident Commander arrives on site and takes command. Interagency transfer occurs when a representative from an agency with jurisdictional responsibility assumes IC from another agency, e.g., PFPA may transfer IC of a law enforcement investigation to the FBI during a terrorist incident. Interagency transfers are usually mutually agreed upon by both agencies.

Attachments – 1

E2A1. Acronyms

E2A1. ATTACHMENT 1 TO ENCLOSURE 2

ACRONYMS

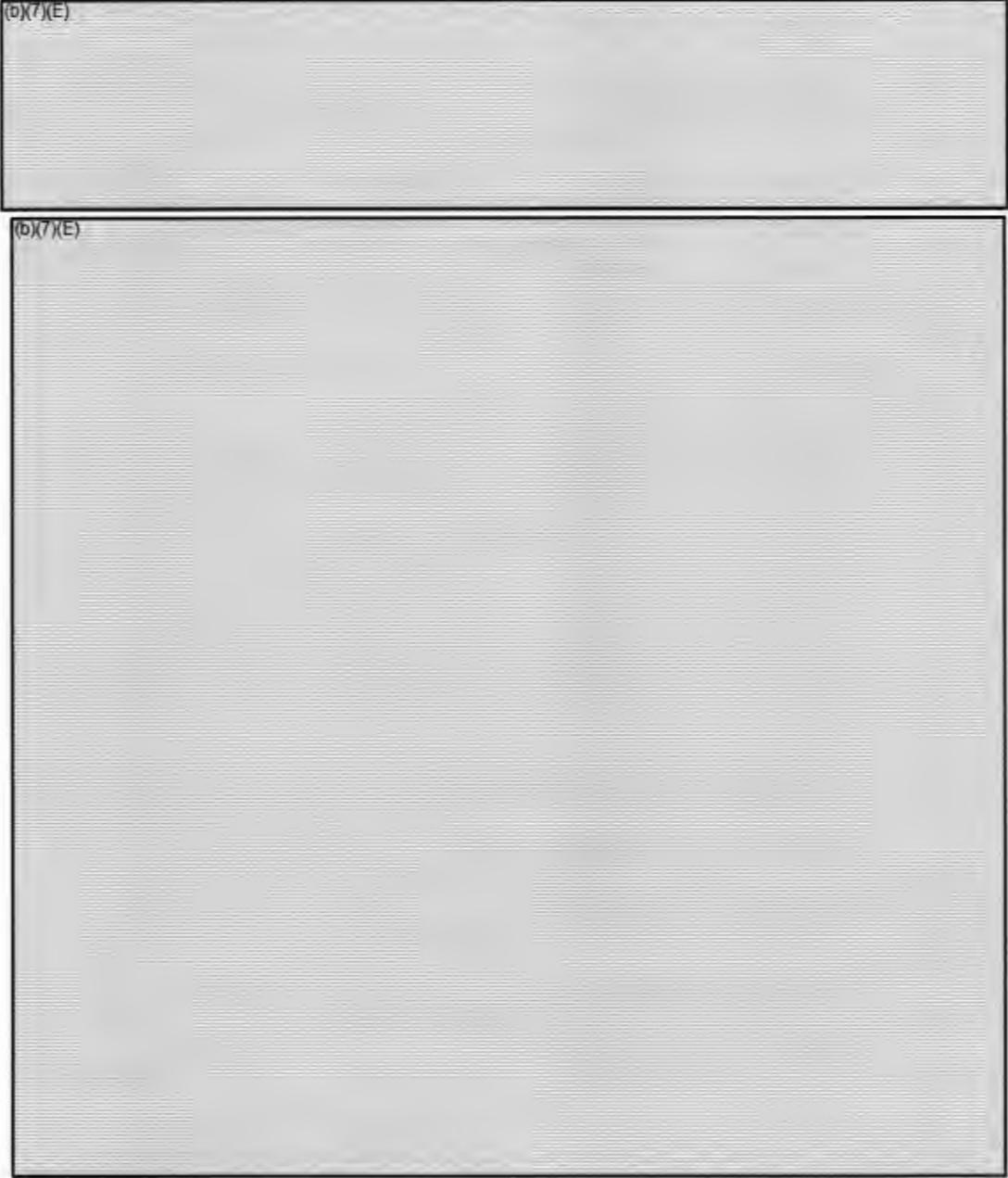
AC DHS	Arlington County Department of Human Services
AC OEM	Arlington County Office of Emergency Management
ACFD	Arlington County Fire Department
ACPD	Arlington County Police Department
AC PHO	Arlington County Public Health Office
ASD(HA)	Assistant Secretary of Defense for Health Affairs
ASD(HDASA)	Assistant Secretary of Defense for Homeland Defense and Americas Security Affairs
ASD(LA)	Assistant Secretary of Defense for Legislative Affairs
ASD(PA)	Assistant Secretary of Defense for Public Affairs
BOCC	(Pentagon) Building Operations Control Center
CBRN	Chemical, Biological, Radiation, and Nuclear
CENS	Computer Emergency Notification System
CIO	Chief Information Officer
COOP	Continuity of Operations
DA&M	Director of Administration and Management
DEST	(U.S.) Domestic Emergency Support Team
DHS	(U.S.) Department of Homeland Security
DISA	Defense Information Systems Agency
DOE	(U.S.) Department of Energy
DRC	Defense Readiness Center
DTHC	DiLorenzo Tricare Health Clinic
EOC	Emergency Operations Center
EPA	(U.S.) Environmental Protection Agency
ESF	Emergency Support Function
FBI	Federal Bureau of Investigation
FPCON	Force Protection Condition
GSAF	Global Situational Awareness Facility
HHS	(U.S.) Department of Health and Human Services
HVAC	Heating, Ventilation, and Air Conditioning
IC	Incident Command
ICP	Incident Command Post
ICS	Incident Command System

JEEP	Joint Emergency Evacuation Plan
JFHQ-NCR	Joint Forces Headquarters-National Capital Region
JFO	Joint Field Office
JIC	Joint Information Center
JOC	(FBI) Joint Operations Center
JTTF	(FBI) Joint Terrorism Task Force
NCR	National Capital Region
NMCC	National Military Command Center
NOC	(DHS) National Operations Center
OSD	Office of the Secretary of Defense
PCC	PFPA Command Center
PENCIRT	Pentagon Computer Incident Response Team
PFO	Principal Federal Official
PFPA	Pentagon Force Protection Agency
PHEO	Public Health Emergency Official
RRMC	Raven Rock Mountain Complex
SA	(FBI) Special Agent
SAC	(FBI) Special Agent in Charge
SIOC	(FBI) Strategic Information Operations Center
SNS	Strategic National Stockpile
UC	Unified Command
USD(P&R)	Under Secretary of Defense for Personnel and Readiness
USNORTHCOM	U.S. Northern Command
VDEM	Virginia Department of Emergency Management
VDOT	Virginia Department of Transportation
VSP	Virginia State Police
WFO	(FBI) Washington (DC) Field Office
WHS	Washington Headquarters Services
WMATA	Washington Metropolitan Area Transit Authority

E3. ENCLOSURE 3

PROJECTED INCIDENT RESPONSE PHASE IC LEAD AGENCIES

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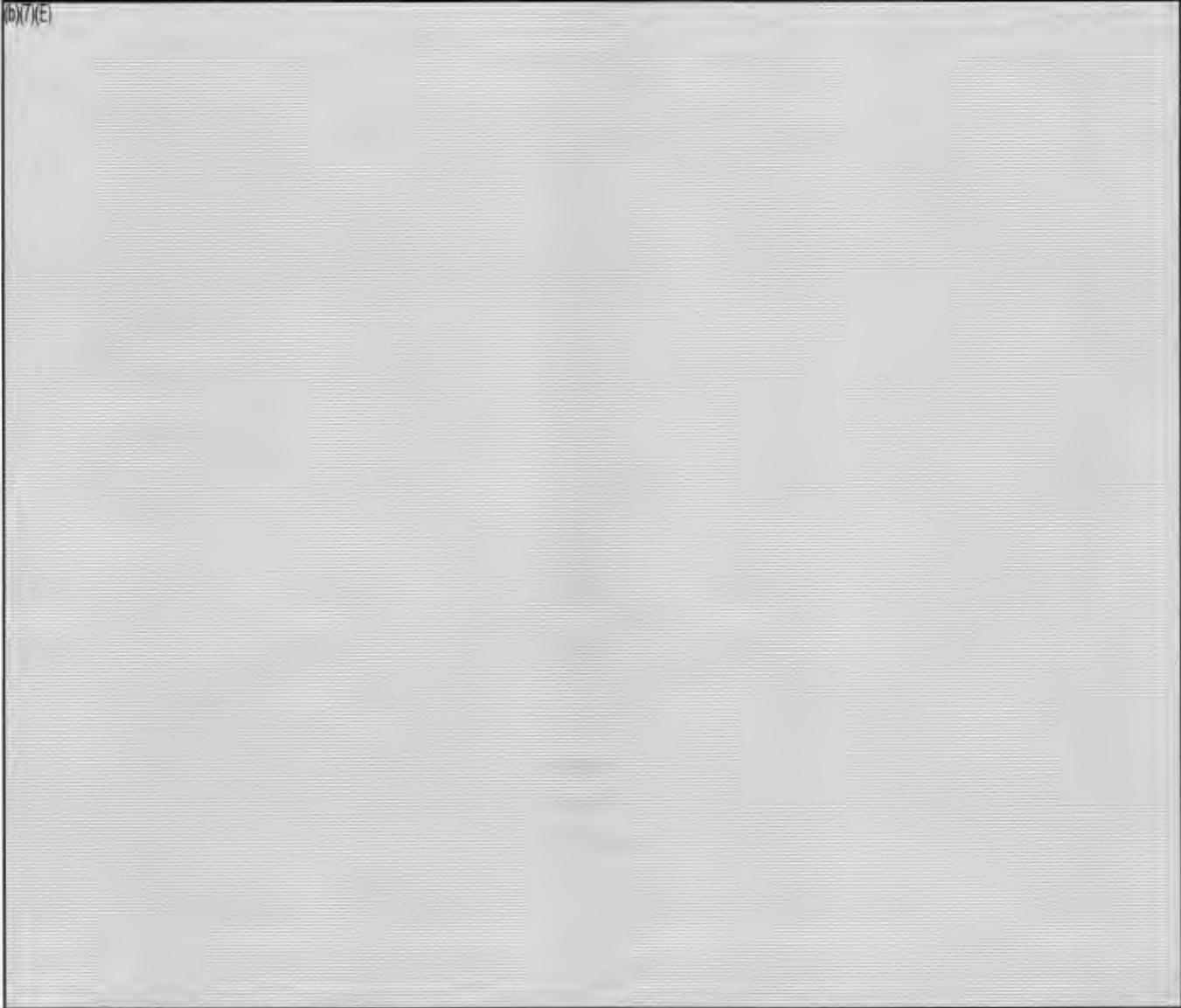


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E4. ENCLOSURE 4

EMERGENCY SUPPORT FUNCTION ASSOCIATIONS

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## E5. ENCLOSURE 5

### INCIDENT COMMAND ON THE PENTAGON FACILITIES

#### E5.1. SUPPORTED AGENCIES

E5.1.1. PFPA.

E5.1.2. WHS.

E5.1.3. Arlington County or other local jurisdictions.

#### E5.2. SUPPORTING AGENCIES/OFFICIALS

E5.2.1. The USD(P&R).

E5.2.2. The DA&M.

E5.2.3. The ASD(HA).

E5.2.4. The Commander, DTHC, as the PHEO, in coordination with the ASD(HA).

E5.2.5. The ASD(HDASA).

#### E5.3. SITUATION

An emergency or incident occurs at the Pentagon Facilities.

#### E5.4. OBJECTIVES

The following objectives apply to all emergency management and IC activities on the Pentagon Facilities.

E5.4.1. Determine the source of the incident.

E5.4.2. Identify, notify, and protect the population at risk.

E5.4.3. Rapidly identify the risks to public health and safety, and any potential law enforcement implications.

E5.4.4. Control and contain the incident and the incident site to limit further loss of life or damage to critical assets.

E5.4.5. Augment and surge support to public health and medical services.

E5.4.6. Ensure COOP of key DoD personnel and offices.

E5.4.7. If the event is a CBRN incident, detect the incident through environmental monitoring; assess the extent of residual contamination and mitigate as necessary. (See Enclosures 6, 9, and 10.)

E5.4.8. Increase information technology network monitoring, assess any adverse effects on the network(s), and identify and protect the equipment at risk. (See Enclosure 8.)

E5.4.9. Assess the effects of the incident on the NMCC or on the mission essential functions of other potentially affected command and control centers; advise the Heads of the DoD Components of the estimated time required to restore use of the facilities.

E5.4.10. Restore the ability of DoD tenant activities throughout the Pentagon Facilities to resume work as quickly as possible following an incident.

**E5.5. ASSUMPTIONS**

E5.5.1. A terrorist threat or incident may occur at any time of day with little or no warning, may involve single or multiple geographic areas, and may involve the use of a variety of weapons including CBRN agents.

E5.5.2. A terrorist threat or incident may result in mass casualties, overwhelmed communications systems, and major disruption to the transportation system.

E5.5.3. The scope and nature of an incident may require the conduct of multiple, geographically-dispersed response operations over a multi-jurisdictional, multi-State region, and may require authorities to address more than one type of threat simultaneously.



E5.5.5. A terrorist threat or incident will require a coordinated and integrated response among local, State, and Federal entities. Local, State, and Federal support will be requested as necessary to save lives, prevent human suffering, and mitigate severe damage. Response actions will be carried out in accordance with existing standard operating procedures, plans, memoranda of agreement and understanding, and References (c) and (d).

E5.5.6. The response capabilities and resources of the local jurisdiction, including mutual aid from surrounding jurisdictions and States, may be insufficient and quickly overwhelmed.

Local emergency personnel who normally respond to incidents may be among those affected and unable to perform their duties. Local jurisdiction support to the Pentagon Facilities could be limited if the effects of the incident are widespread.

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E5.5.8. A catastrophic incident will overwhelm the capabilities of local and State entities to respond and may seriously challenge existing Federal response capabilities. A catastrophic incident may result in large numbers of casualties and/or displaced persons, possibly tens of thousands.

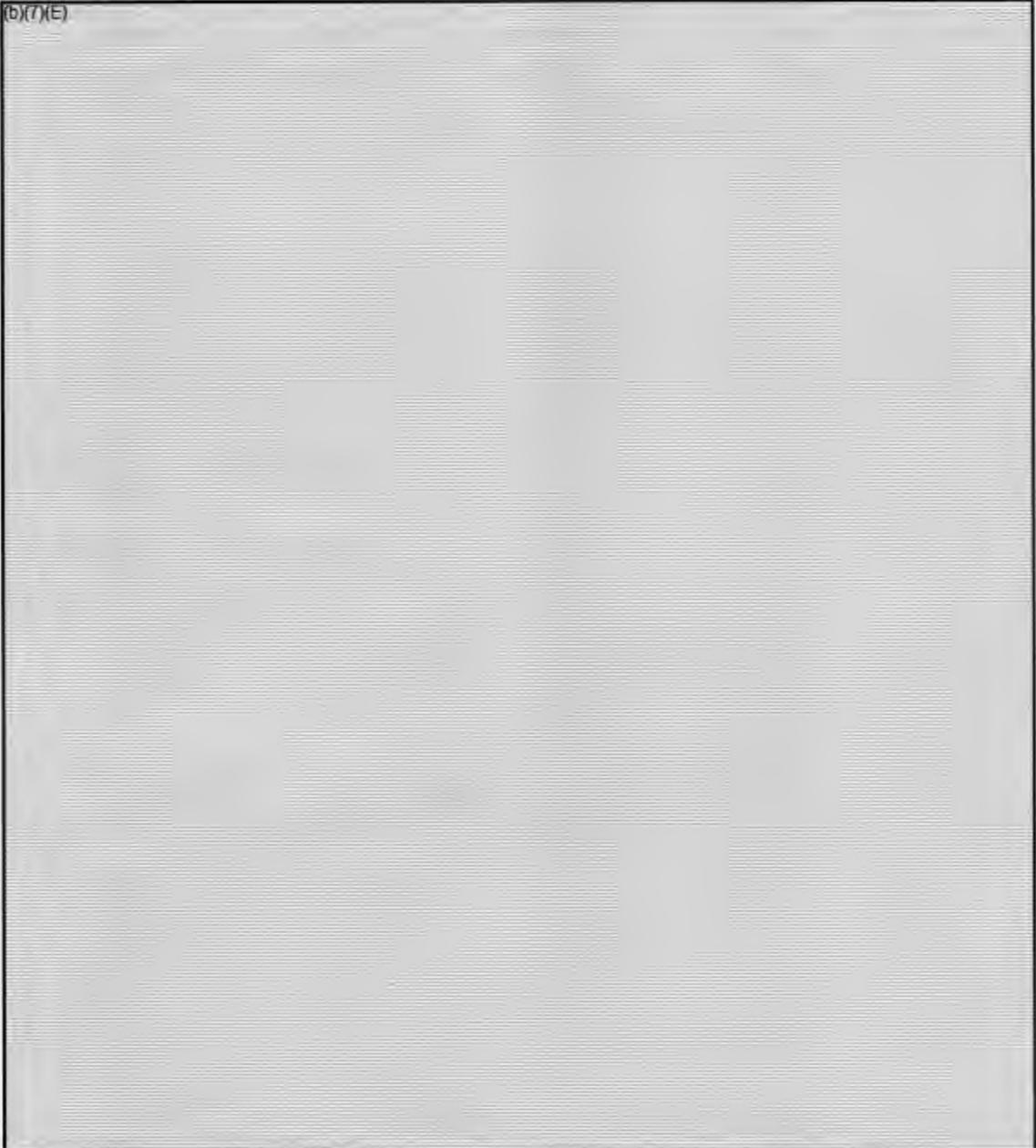
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E5.5.10. A significant threat or incident, or a terrorist attack, may result in a Presidential disaster declaration and the designation of an Incident of National Significance by the Secretary, DHS.

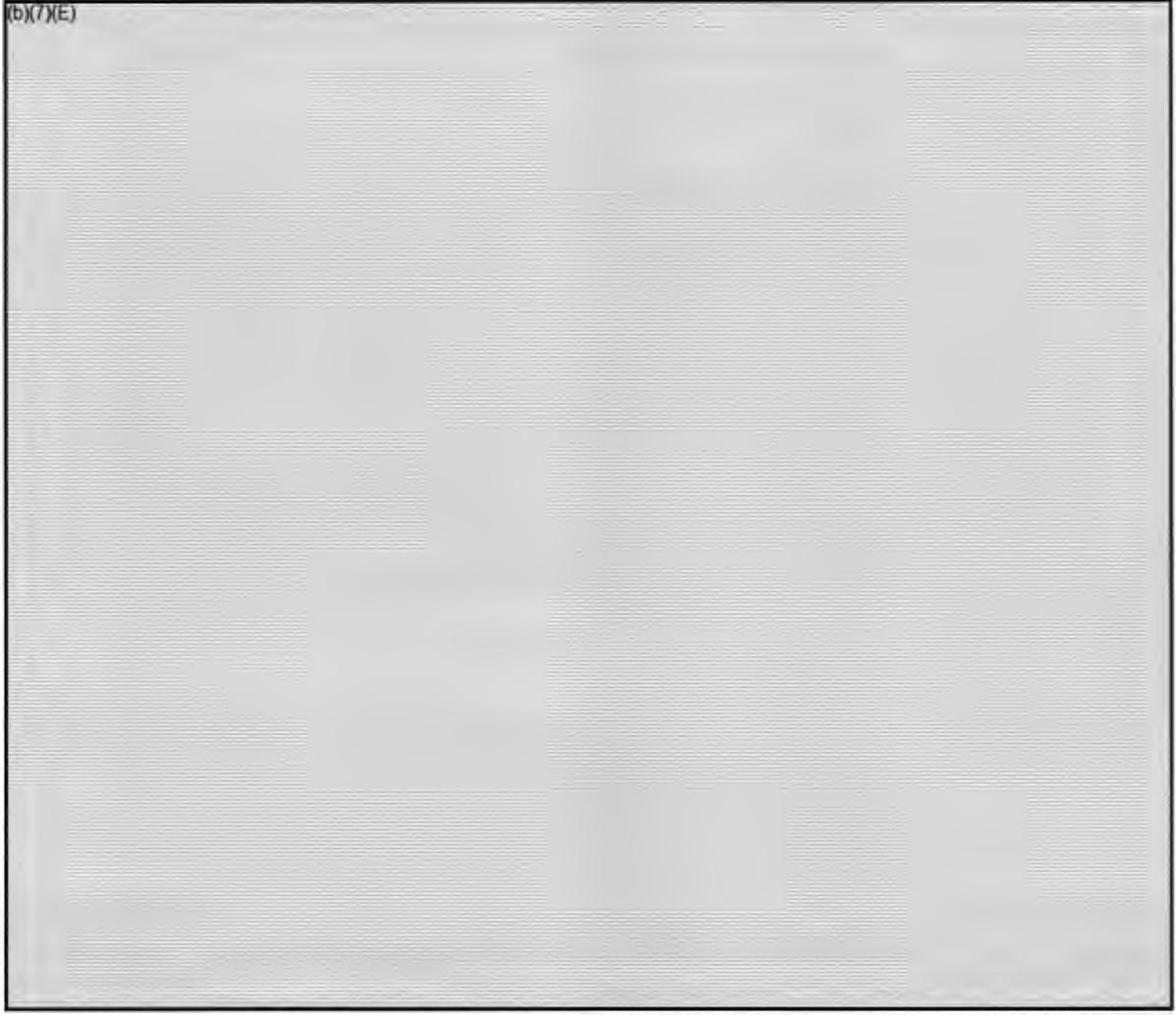
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E5.6.2. Incident Notification. Timely and accurate incident notifications will be essential. Each incident will be different and will involve various elements that need to be alerted to potential problems or events.

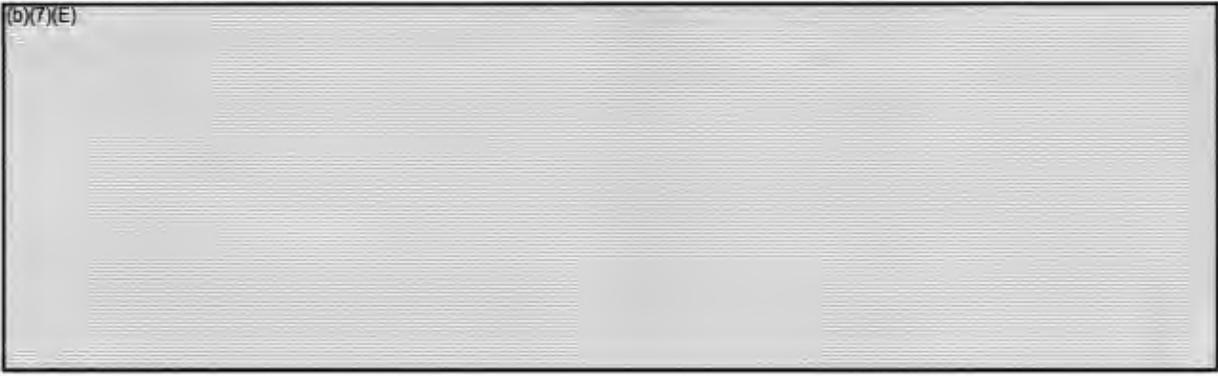
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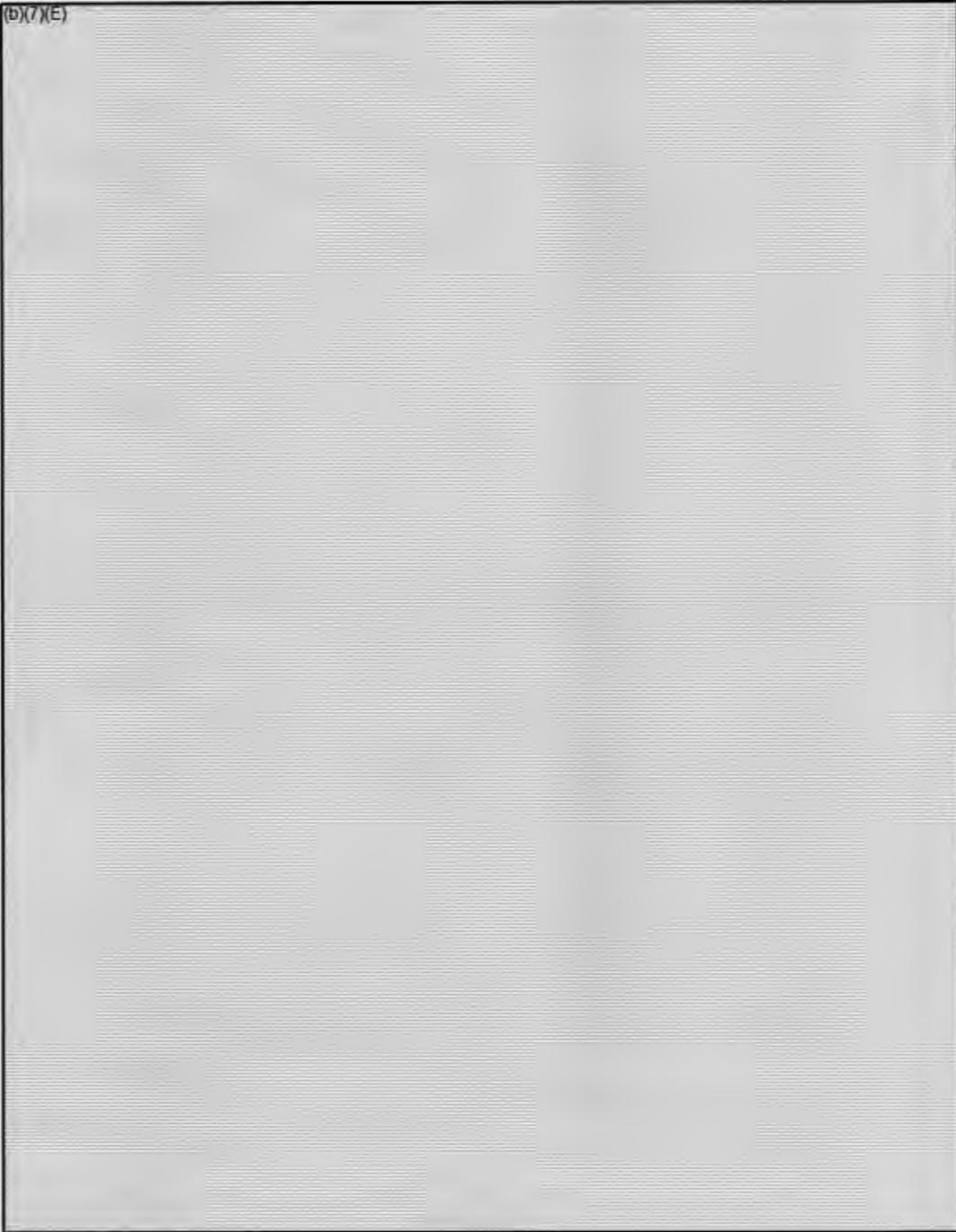
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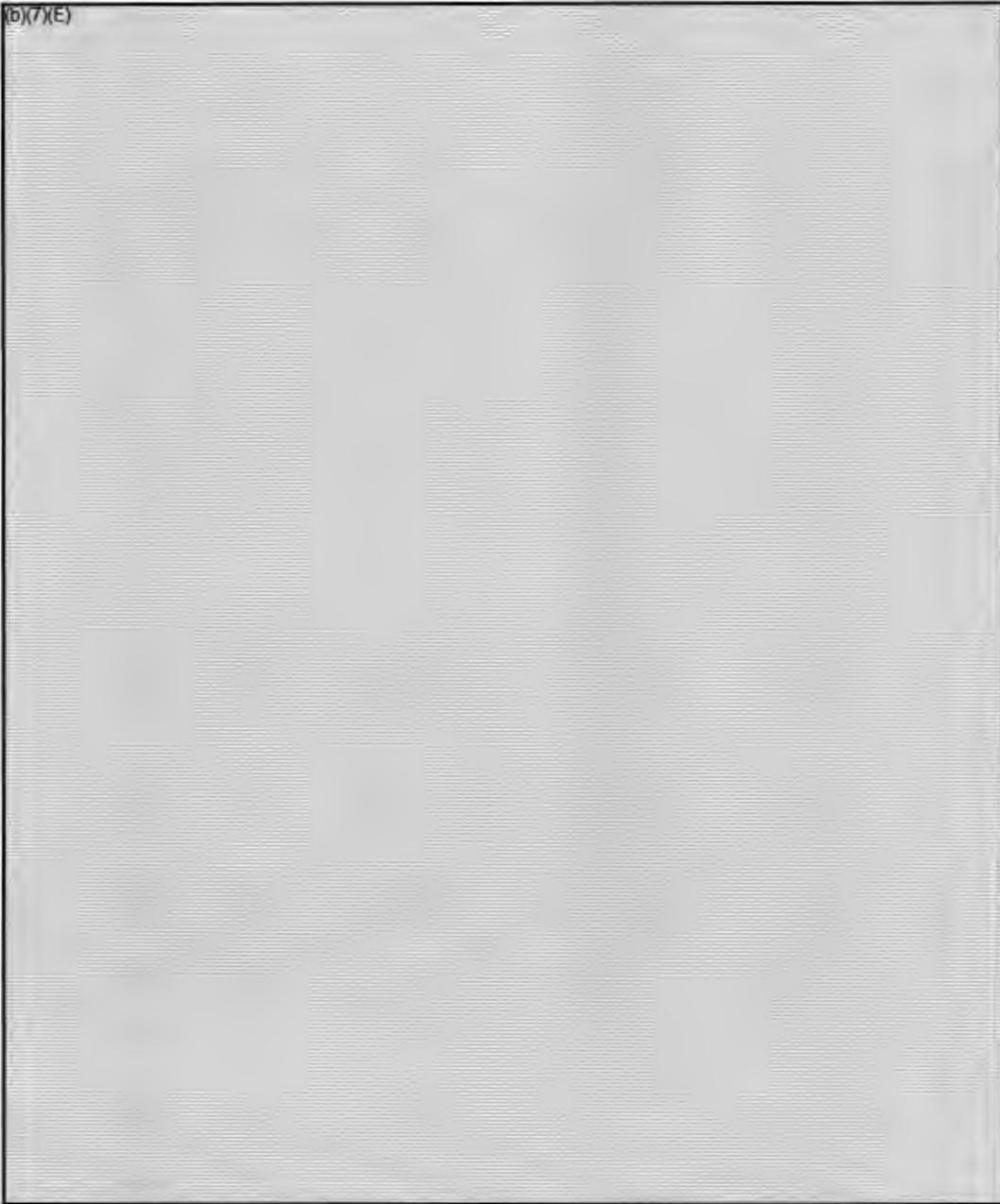
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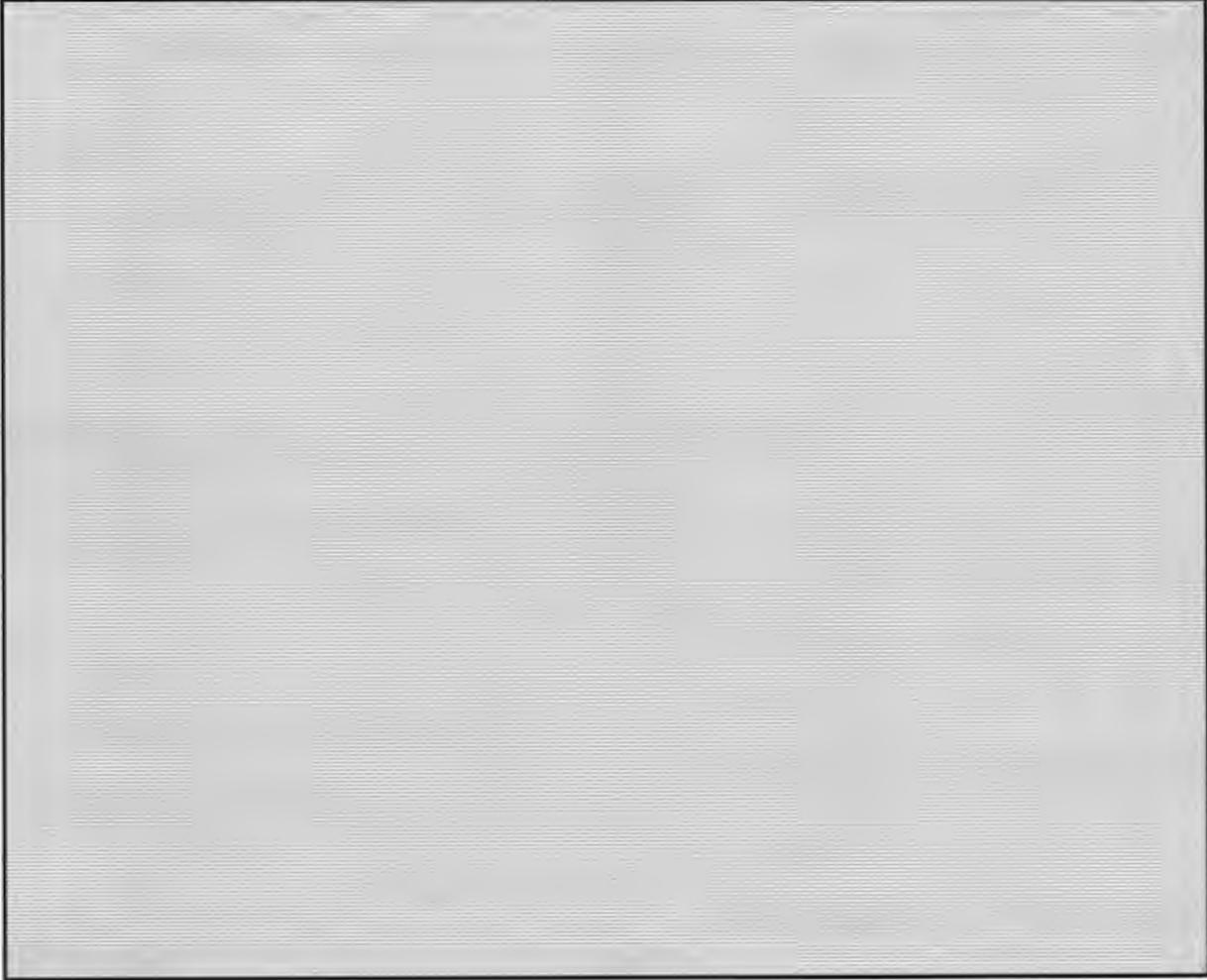
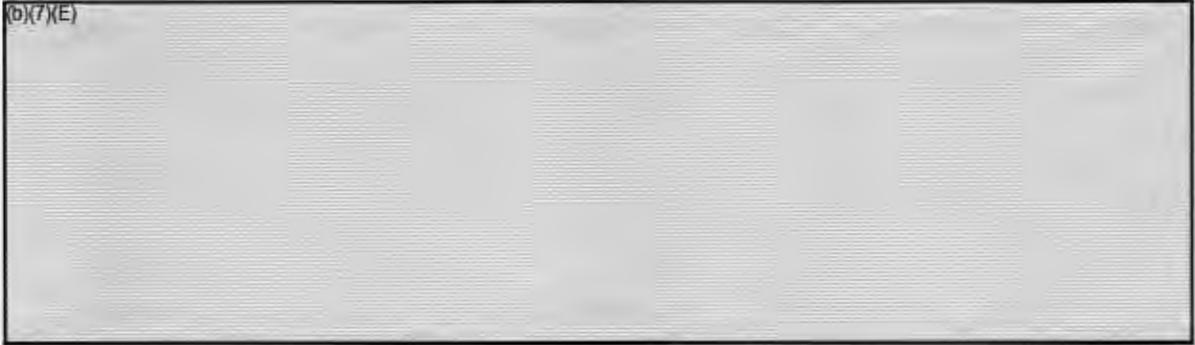
E6. ENCLOSURE 6

BIOLOGICAL INCIDENT MANAGEMENT

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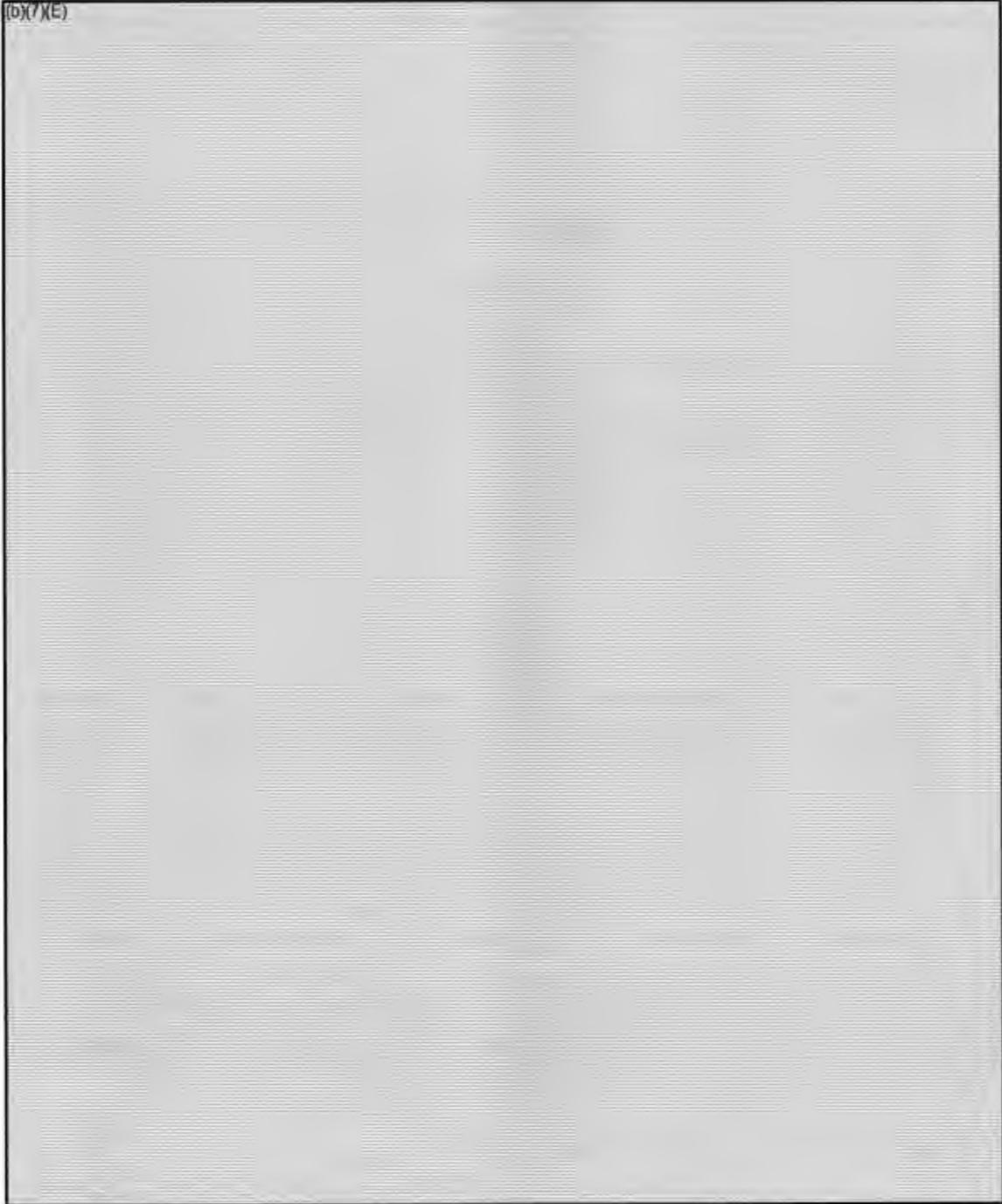


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E6.4.2.3.3. Coordinate with the FBI to submit samples of the hazardous material to qualified laboratories for testing following established chain of custody procedures.

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E6.4.2.10.2. Support the DoD Components in accounting for their workforces.

E6.4.2.11. Request resources through the IC or UC; other Federal, State, and local governments; and/or private agencies, as required by References (c) and (d).

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E6.4.3. The Commander, DTHC, as the PHEO, in coordination with the ASD(HA), shall:

E6.4.3.1. Coordinate with HHS and other ESF number 8 (ESF #8) partners (Enclosure 4) to assess the situation and determine the appropriate public health and medical actions, including a recommended treatment plan.

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E6.4.3.5. Direct triage and pre-hospital treatment.

E6.4.3.6. Conduct patient tracking.

E6.4.4. The ASD(HDASA) shall:

E6.4.4.1. Support the IC during all phases of incident management.

E6.4.4.2. In coordination with PFFPA, notify external Federal departments and agencies as appropriate.

E6.4.4.3. Coordinate with DHS to determine whether the incident will be designated an Incident of National Significance and advise the Secretary of Defense.

E6.4.5. The ASD(HA) shall:

E6.4.5.1. Support the IC during all phases of incident management.

E6.4.5.2. In collaboration with JFHQ-NCR, support coordination of PHEO requirements with local health authorities, the Military Departments, VDEM, and, if required, HHS.



E6.4.6. The Director, Family Policy Program, shall:



E6.4.6.2. Coordinate casualty/mortuary affairs support.

E6.4.6.3. Advise the Incident Commander on the most appropriate means of handling casualties, considering that casualties and human remains may potentially be contaminated.

E6.4.7. The DA&M shall:

E6.4.7.1. Support the IC during all phases of incident management.



E6.4.8. The Director, WHS, shall:

E6.4.8.1. Support the IC during all phases of incident management; send a liaison to the ICP.

E6.4.8.2. Provide a representative to the PFPA EOC.

E6.4.8.3. Assist the IC with mass care (sheltering, feeding, and related services).

E6.4.8.4. Assist the Director, Family Policy Program, with facilities support (e.g., identify space for a temporary morgue).

E6.4.8.5. Assist in decontamination efforts.

E6.4.8.6. Provide a public information officer to the JIC to coordinate public information flow.

E6.4.9. The Chairman of the Joint Chiefs of Staff shall:

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E6.4.9.4. Coordinate with the Commander, USNORTHCOM, for support.

E6.4.10. The Commander, JFHQ-NCR, shall:

E6.4.10.1. Provide support as requested by the Heads of the DoD Components and/or local civilian authorities.

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E7. ENCLOSURE 7

CATASTROPHIC INCIDENT MANAGEMENT

E7.1. SUPPORTED AGENCIES

E7.1.1. PFFA.

E7.1.2. WHS.

E7.1.3. Arlington County or other local authorities.

E7.2. SUPPORTING AGENCIES/OFFICIALS

E7.2.1. The DoD Components.

E7.2.2. The Commander, DTHC, as the PHEO, in coordination with the ASD(HA).

E7.2.3. The ASD(HDASA).

E7.2.4. JFHQ-NCR.

E7.2.5. VDEM.

E7.3. SCOPE

E7.3.1. Pursuant to Reference (d), a catastrophic incident may immediately exceed resources normally available to State, local, and private-sector authorities in the affected area; interrupt Government operations and emergency services to such an extent that national security would be threatened; and result in sustained national effects over a prolonged period of time. These factors drive the urgency for coordinated planning to ensure accelerated assistance and response.

E7.3.2. All catastrophic incidents are Incidents of National Significance according to Reference (d).

E7.3.3. The nature and scope of the catastrophic incident may include CBRN attacks, disease epidemics, and major natural or manmade hazards.

E7.3.4. DoD policy for responding to catastrophic incidents is established in Reference (p).

E7.4. CONCEPT OF THE OPERATION: RESPONSE

E7.4.1. The full range of the attack may not be known for 24-48 hours. Different agencies may assume IC as the situation develops, with formal transfers of IC. Agencies that may assume IC during a catastrophic incident are as follows:

E7.4.1.1. PFPA.

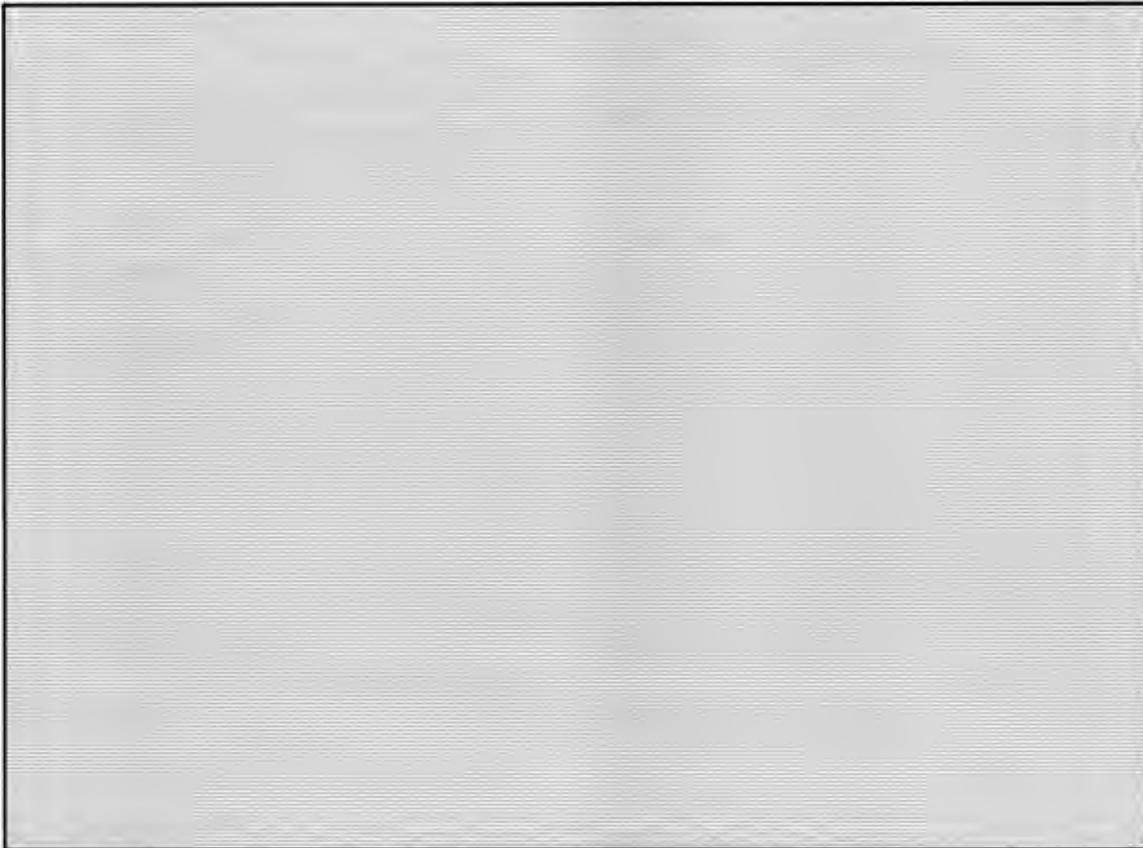
E7.4.1.2. The FBI (criminal investigation lead) if a terrorist incident.

E7.4.1.3. ACFD.

E7.4.1.4. ACPD.

E7.4.2. The Director, PFPA, shall:

E7.4.2.1. In accordance with Enclosure 3, assume IC for the response phase as appropriate or support the IC established by a local jurisdiction.



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E7.4.2.6. Maintain scene security and preserve evidence. Support the FBI or other external law enforcement agencies if they assume control of an element of the Pentagon Facilities as a crime scene.

E7.4.2.7. Provide a liaison to the JIC and assist the Incident Commander in coordinating the public information plan.

E7.4.2.8. Support the Incident Commander in movement control.

E7.4.2.8.1. Control pedestrian and vehicular traffic on the affected Pentagon Facilities to prevent egress and ingress and move pedestrians to an external facility as appropriate. When the incident occurs within the legal jurisdiction of, for example, Arlington or Fairfax counties, the local first responders will establish those immediate measures necessary to protect lives and property. DoD tenants shall comply with local civilian law enforcement.

E7.4.2.8.2. Coordinate with ACPD, VDOT, and other local authorities regarding the potential effects the incident and the response may have on movement control.

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E7.4.3. The Director, WHS, shall:

E7.4.3.1. Support the IC during all phases of incident management and send a liaison to the ICP.

E7.4.3.2. In coordination with the IC, identify areas of the incident and critical infrastructure damage, and propose exclusion zones and restricted areas.

E7.4.3.3. Identify the type of damage reported (e.g., electrical, plumbing, steam/water, structural).

E7.4.3.4. Identify the support required for tenant agencies of the DoD Components that have activated COOP plans.

E7.4.3.5. Determine what ESF working groups the IC/UC is convening ; provide liaison or support to these groups using Enclosure 4 as an initial guide.

E7.4.3.6. Develop a facilities impact assessment.

E7.4.3.7. Identify alternate work space, if necessary.

E7.4.3.8. Develop and implement a facilities action plan.

E7.4.3.9. Assess building safety.

E7.4.3.10. Identify building/office closures.

E7.4.3.11. Identify agencies and organizations affected.

E7.4.3.12. Identify the number of offices and/or personnel affected.

E7.4.3.13. Identify the number of restricted and open storage areas and/or sensitive compartmented information facilities affected.

E7.4.3.14. Identify the effect of the incident on the ability of displaced agencies to perform their missions.

E7.4.3.15. Provide recommendations for alternative office space to replace office space lost due to incident effects.

E7.4.3.16. Identify locations and timeframes for space reoccupation.

E7.4.3.17. Track estimated costs associated with the incident.

E7.4.3.18. Establish and disseminate guidance to the DoD workforce regarding:

E7.4.3.18.1. When and where to report to work.

E7.4.3.18.2. Where to park.

E7.4.3.18.3. Available child care services.

E7.4.3.18.4. Security procedures.

E7.4.3.18.5. Other effects on the workforce.

E7.4.3.19. Identify and disseminate road and/or public transportation changes and closures, to include the disposition of Interstate 395 in Virginia and the District of Columbia, Virginia State Routes 110 and 27, the Columbia Pike in Arlington and Fairfax Counties, and other major roads affected as a result of the incident.

E7.4.3.20. Assist the IC in facilitating DoD bus and WMATA transportation support.

E7.4.3.21. Provide limited medical services within the capabilities of WHS.

E7.4.3.22. Provide a representative to the PFFA EOC.

E7.4.3.23. Assist the IC with mass care (sheltering, feeding, and related services).

E7.4.3.24. Assist the Director, Family Policy Program, with facility support (e.g., identifying space for a temporary morgue).

E7.4.3.25. Provide a public information officer to the JIC to coordinate public information flow.

E7.4.4. Arlington County or other local authorities will request a state of emergency as appropriate.

E7.4.5. The Commander, DTHC, as the PHEO, in coordination with the ASD(HA), shall:

E7.4.5.1. In coordination with HHS and in collaboration with other ESF #8 partners, assess the situation and determine the appropriate public health and medical actions, including a recommended treatment plan.

E7.4.5.1.1. Coordinate overall public health and medical emergency response efforts across the necessary departments and agencies throughout the DoD Components.

E7.4.5.1.2. Coordinate DoD and local health care actions.

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E7.4.5.3. Direct triage and pre-hospital treatment.

E7.4.5.4. Conduct patient tracking.

E7.4.6. The Heads of DoD Components shall:

E7.4.6.1. Determine work priorities.

E7.4.6.2. Determine if mission capabilities have been affected by the incident and if so, whether to activate a Component-specific COOP plan.

E7.4.6.3. Re-prioritize critical infrastructure requirements as needed.

E7.4.6.4. Implement strategies to protect and care for the workplace.

E7.4.7. The ASD(HDASA) shall:

E7.4.7.1. Support the IC during all phases of incident management.

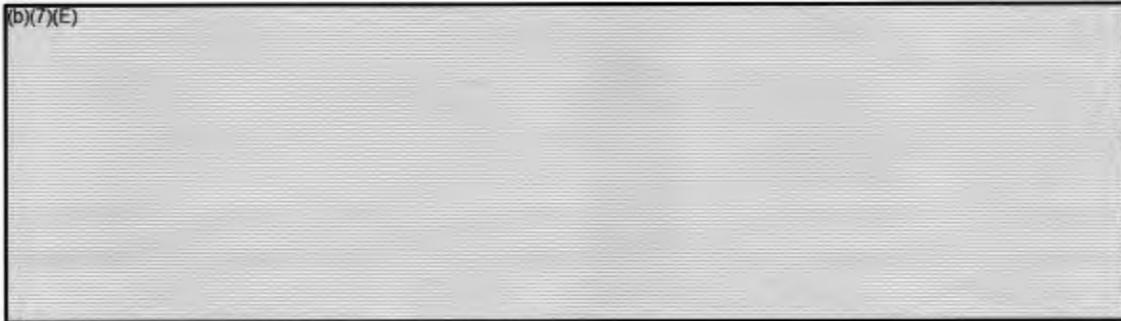
E7.4.7.2. In coordination with PFFPA, notify external Federal departments and agencies as appropriate.

E7.4.7.3. Coordinate with DHS to determine whether the incident will be designated an Incident of National Significance and advise the Secretary of Defense.

E7.4.8. The ASD(HA) shall:

E7.4.8.1. Support the IC during all phases of the incident.

E7.4.8.2. In collaboration with JFHQ-NCR, support coordination of PHEO requirements with local health authorities, the Military Departments, VDEM, and, if required, HHS.



E7.4.10. The Chairman of the Joint Chiefs of Staff shall:

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E7.4.10.4. Coordinate with the Commander, USNORTHCOM, for support.

E7.4.11. The ASD(PA) shall establish and activate the JIC as appropriate.

E7.4.12. The VDEM will:

E7.4.12.1. Notify Region 7 (Northern Virginia) jurisdictions and State agencies.

E7.4.12.2. Evaluate road networks, re-route traffic, and activate message boards if necessary.

E7.4.12.3. Identify other available resources.

E7.4.12.4. Coordinate increased VSP presence.

E7.4.12.5. Recommend a position within the IC or UC structure for the State Coordinating Officer.

E7.4.12.6. Activate a limited Virginia Emergency Response Team in the Virginia EOC as appropriate.

E7.4.12.7. Request mutual aid from the District of Columbia and the State of Maryland as appropriate.

E7.4.13. The Commander, JFHQ-NCR, shall:

E7.4.13.1. Provide support as requested by the Heads of the DoD Components and/or local civilian authorities.

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## E8. ENCLOSURE 8

### CYBER INCIDENT MANAGEMENT

#### E8.1. SUPPORTED AGENCIES/OFFICIALS

E8.1.1. The Pentagon CIO.

E8.1.2. PFPA.

E8.1.3. WHS.

E8.1.4. PENCIRT.

#### E8.2. SUPPORTING AGENCIES/OFFICIALS

E8.2.1. The DA&M.

E8.2.2. The ASD(HDASA).

E8.2.3. DISA.

#### E8.3. SCOPE

E8.3.1. A cyber-related incident may take many forms, such as an organized cyber attack, an uncontrolled exploit such as a virus or worm, a natural disaster with significant cyber consequences, or other incidents capable of causing extensive damage to the critical infrastructure of key assets.

E8.3.2. A large-scale cyber incident may overwhelm DoD and supporting private-sector resources by disrupting the Internet and/or taxing critical infrastructure information systems. Complications from disruptions of this magnitude may threaten lives, property, the economy, and national security.

E8.3.3. DoD policy for responding to cyber incidents is established in DoD Directive O-8530.1 (Reference (q)).

#### E8.4. CONCEPT OF THE OPERATION: RESPONSE

E8.4.1. Agencies that may assume IC during a cyber incident include one or more of the following:

E8.4.1.1. The Pentagon CIO.

E8.4.1.2. The FBI.

E8.4.1.3. PFPA.

E8.4.2. The Pentagon CIO shall:

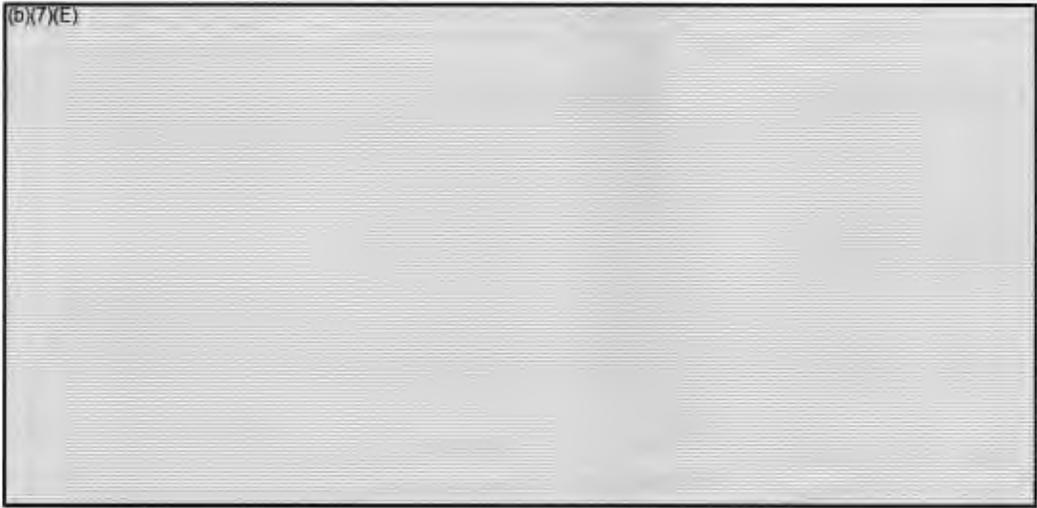
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E8.4.3. The FBI (criminal investigation lead), if a terrorist incident, shall assume IC and treat the site as a crime scene, releasing the site to PFPA when it has stabilized the situation and collected the evidence needed to further its investigation.

E8.4.4. The Director, PFPA, shall:

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E8.4.4.3. Support the FBI or other external law enforcement agencies if they assume control of any element of the Pentagon Facilities as a crime scene.

E8.4.4.4. Provide a liaison to the JIC and assist the IC in coordinating the public information plan.

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E.8.4.5. The DA&M shall:

E8.4.5.1. Support the IC during all phases of incident management.

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E8.4.6. The Director, WHS, shall:

E8.4.6.1. Support the IC during all phases of incident management and maintain a liaison at the ICP.

E8.4.6.2. Provide a representative to the PFPA EOC.

E8.4.6.3. Provide a public information officer to the JIC to coordinate public information flow.

E8.4.7. The ASD(HDASA) shall:

E8.4.7.1. Support the IC during all phases of incident management.

E8.4.7.2. In coordination with PFPA, notify external Federal departments and agencies as appropriate.

E8.4.8. The Commander, JFHQ-NCR, shall:

E8.4.8.1. Provide support as requested by the Heads of the DoD Components and/or local civilian authorities.

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E9. ENCLOSURE 9

HAZARDOUS MATERIAL INCIDENT MANAGEMENT

E9.1. SUPPORTED AGENCIES

E9.1.1. PFPA.

E9.1.2. WHS.

E9.1.3. Arlington County or other local authorities.

E9.2. SUPPORTING AGENCIES/OFFICIALS

E9.2.1. The USD(P&R).

E9.2.2. The ASD(HA).

E9.2.3. The Commander, DTHC, as the PHEO, in coordination with the ASD(HA).

E9.2.4. The DA&M.

E9.2.5. The ASD(HDASA).

E9.3. SCOPE

This enclosure describes the roles, responsibilities, and coordinating mechanisms for managing certain oil, hazardous materials, and pollution incidents to include terrorist use of chemical warfare agents or other hazardous materials as a weapon of mass destruction. This enclosure addresses oil and hazardous materials incidents that are managed through implementation of Reference (d) and part 300 of title 40 Code of Federal Regulations (Reference (r)) (commonly known as the National Oil and Hazardous Substances Pollution Contingency Plan).

E9.4. CONCEPT OF THE OPERATION: RESPONSE

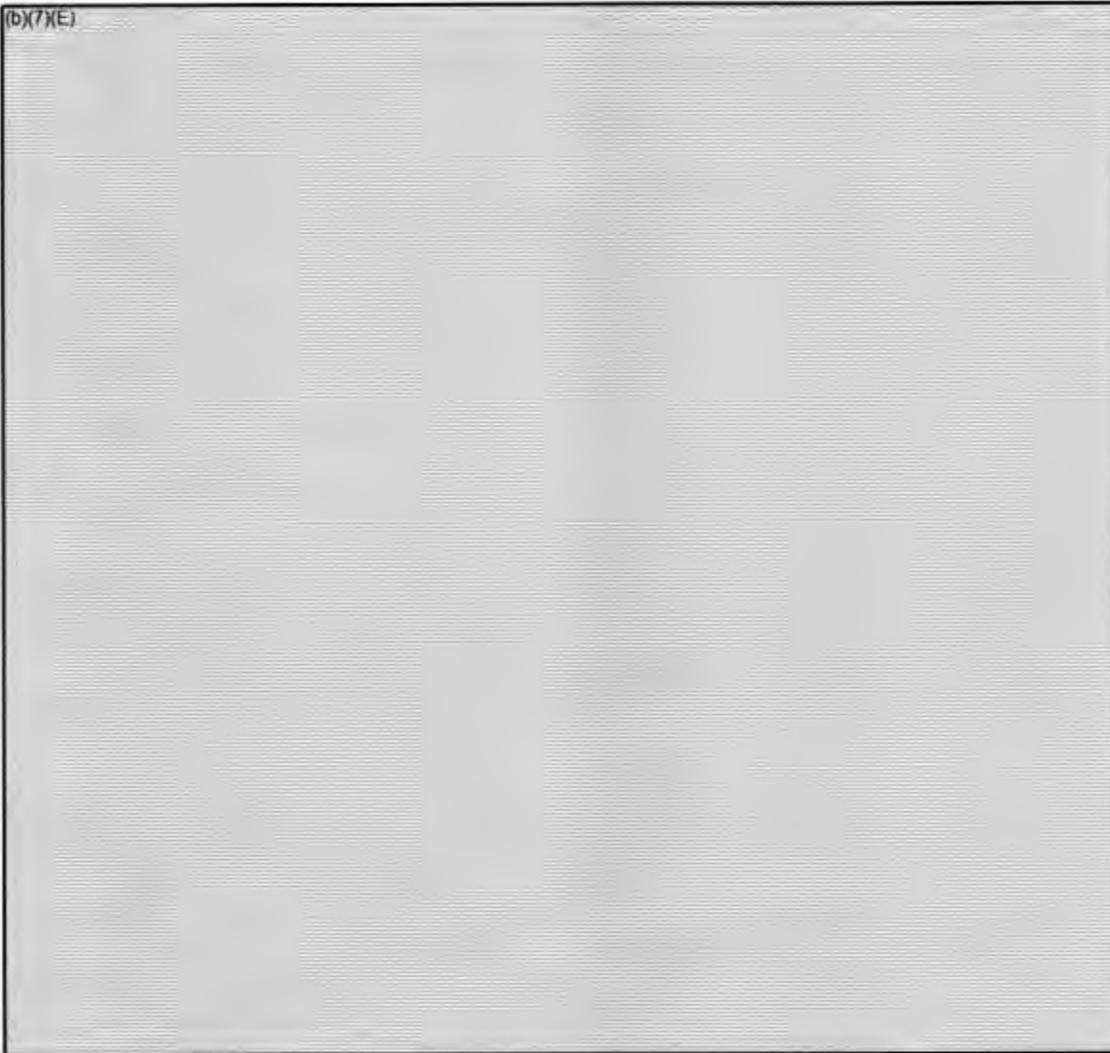
E9.4.1. One or more of the following agencies may assume IC during a hazardous material incident.

E9.4.1.1. PFPA.

E9.4.1.2. Arlington County or other local authorities.

E9.4.2. The Director, PFPA, shall:

E9.4.2.1. In accordance with Enclosure 3, assume IC for the response phase as appropriate or support the IC established by a local jurisdiction.



E9.4.2.3.3. Coordinate the supply of equipment, personnel, or technical advice to the affected area from other agencies or jurisdictions.





E9.4.2.7. Maintain scene security and preserve evidence. Support the FBI or other external law enforcement agencies if they assume control of an element of the Pentagon Facilities as a crime scene.

E9.4.2.8. Provide a liaison to the JIC and assist the IC in coordinating the public information plan.

E9.4.2.9. Support the Incident Commander in movement control.

E9.4.2.9.1. Control pedestrian and vehicular traffic on the affected Pentagon Facilities to prevent egress and ingress and move pedestrians to an external facility as appropriate. When the incident occurs within the legal jurisdiction of, for example, Arlington or Fairfax counties, the local first responders will establish those immediate measures necessary to protect lives and property. DoD tenants shall comply with local civilian law enforcement.

E9.4.2.9.2. Advise ACPD, VDOT, and other local authorities of the potential effects the incident and the response may have on traffic in their jurisdictions.



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E9.4.2.10.2. Support the DoD Components in accounting for their workforces.

E9.4.2.11. Request resources through the IC or UC; other Federal, State, and local governments; and/or private agencies as required by References (c) and (d).

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E9.4.2.13. Coordinate with the DoD Components and other entities to whom this Instruction applies (paragraph 2.3.3.) to implement a program of preparedness, planning, and response to oil and hazardous materials incidents on the Pentagon Facilities, to improve response capabilities as required by DoD Instruction 2000.18 (Reference (s)).

E9.4.3. The Commander, DTHC, as the PHEO, in coordination with the ASD(HA), shall:

E9.4.3.1. In coordination with HHS and in collaboration with other ESF #8 partners, assess the situation and determine the appropriate public health and medical actions, including a recommended treatment plan.

E9.4.3.1.1. Coordinate overall public health and medical emergency response efforts across the necessary departments and agencies throughout the DoD Components.

E9.4.3.1.2. Coordinate DoD and local health care actions.

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E9.4.4. The ASD(HDASA) shall:

E9.4.4.1. Support the IC during all phases of incident management.

E9.4.4.2. In coordination with PFFPA, notify external Federal departments and agencies as appropriate.

E9.4.4.3. Coordinate with DHS to determine whether the incident will be designated an Incident of National Significance and advise the Secretary of Defense.



E9.4.7. The Director, WHS, shall:

E9.4.7.1. Support the IC during all phases of incident management.

E9.4.7.2. Provide a WHS liaison to the IC.

E9.4.7.3. Provide a representative to the PFFPA EOC.

E9.4.7.4. Assist the IC with mass care (sheltering, feeding, and related services).

E9.4.7.5. Assist in any decontamination efforts.

E9.4.7.6. Provide a public information officer to the JIC to coordinate public information flow.

E9.4.8. The Chairman of the Joint Chiefs of Staff shall:

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E9.4.8.4. Coordinate with the Commander, USNORTHCOM, for support.

E9.4.9. The Commander, JFHQ NCR, shall:

E9.4.9.1. Provide support as requested by the Heads of the DoD Components and or local civilian authorities.

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E10. ENCLOSURE 10

NUCLEAR/RADIOLOGICAL INCIDENT MANAGEMENT

E10.1. SUPPORTED AGENCIES

E10.1.1. PFFPA.

E10.1.2. WHS.

E10.1.3. The FBI.

E10.1.4. Arlington County or other local authorities.

E10.2. SUPPORTING AGENCIES/OFFICIALS

E10.2.1. The USD(P).

E10.2.2. The ASD(HDASA).

E10.2.3. The USD(P&R).

E10.2.4. The ASD(HA).

E10.2.5. The Commander, DTHC, as the PHEO, in coordination with the ASD(HA).

E10.2.6. The Family Policy Program.

E10.2.7. The DA&M.

E10.2.8. JFHQ-NCR.

E10.3. SCOPE

E10.3.1. Nuclear/radiological incidents, including sabotage and terrorist incidents, involve the release or potential release of radioactive material that poses an actual or perceived hazard to public health, safety, national security, and/or the environment. This includes terrorist use of radiological dispersal devices or improvised nuclear devices, as well as reactor plant accidents (at commercial or weapons production facilities), the loss of radioactive material sources, and transportation accidents involving nuclear or radioactive material.

E10.3.2. The dimensions and extent of the Federal response to any specific incident will be based on numerous factors, including the ability of State and local officials to respond; the nature

of the incident (e.g., the potential of a terrorism nexus); the type and/or amount of radioactive material involved; the extent of the effect or potential effect on the public and the environment; and the size of the affected area. In situations where threat analysis includes indications that a terrorist incident involving radiological materials could occur, actions will be coordinated in accordance with the pre-incident prevention protocols set forth in Reference (d).

E10.4. CONCEPT OF THE OPERATION: RESPONSE

E10.4.1. One or more of the following agencies may assume IC during a nuclear/radiological incident.

E10.4.1.1. PFFA.

E10.4.1.2. ACFD or other local authorities.

E10.4.1.3. The FBI (crime scene command), if a terrorist incident.

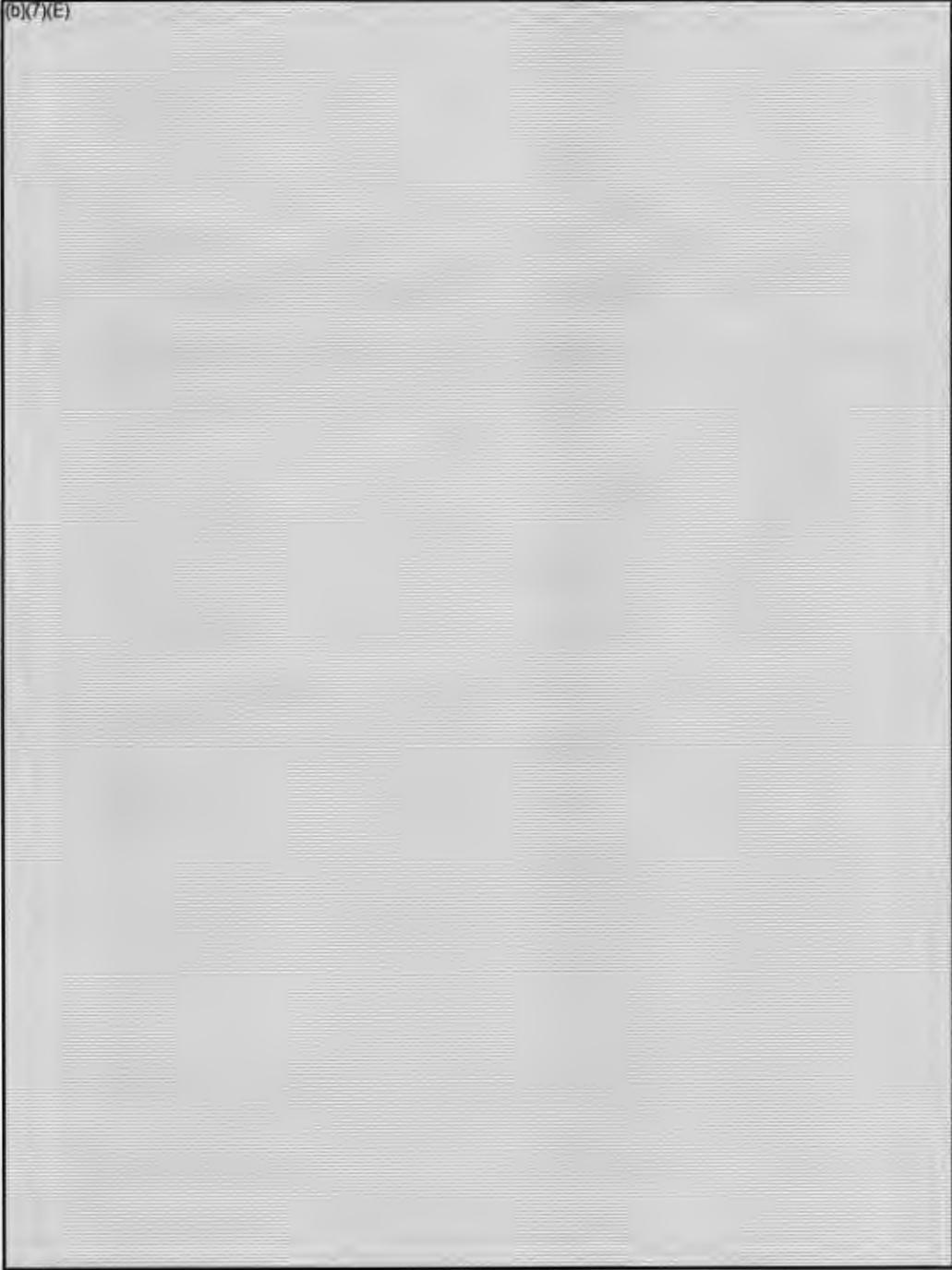
E10.4.2. The Director, PFFA, shall:

E10.4.2.1. In accordance with Enclosure 3, assume IC for the response phase as appropriate or support the IC established by a local jurisdiction.

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E10.4.2.9. Provide a liaison to the JIC and assist the Incident Commander in coordinating the public information plan.

E10.4.2.10. Support the Incident Commander in movement control.

E10.4.2.10.1. Control pedestrian and vehicular traffic on the affected Pentagon Facilities to prevent egress and ingress and move pedestrians to an external facility as appropriate. When the incident occurs within the legal jurisdiction of, for example, Arlington or Fairfax counties, the local first responders will establish those immediate measures necessary to protect lives and property. DoD tenants shall comply with local civilian law enforcement.

E10.4.2.10.2. Advise ACPD, VDOT, and other local authorities of the potential effects the incident and the response may have on traffic in their jurisdictions.

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E10.4.2.11.2. Support the DoD Components in accounting for their workforce.

E10.4.2.12. Request resources through the IC or UC; other Federal, State, and local governments; and/or private agencies, as required by References (c) and (d).

(b)(7)(E)

E10.4.3. The Commander, DTHC, as the PHEO, in coordination with the ASD(HA), shall:

E10.4.3.1. In coordination with HHS and in collaboration with other ESF #8 partners, assess the situation and determine the appropriate public health and medical actions, including a recommended treatment plan.

E10.4.3.1.1. Coordinate overall public health and medical emergency response efforts across the necessary departments and agencies throughout the DoD Components.

E10.4.3.1.2. Coordinate DoD and local health care actions.

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(b)(7)(E)

E10.4.3.4. Direct triage and pre-hospital treatment.

E10.4.3.5. Conduct patient tracking.

E10.4.4. The ASD(HDASA) shall:

E10.4.4.1. Support the IC during all phases of incident management.

E10.4.4.2. In coordination with PFFPA, notify external Federal departments and agencies as appropriate.

E10.4.4.3. Coordinate with DHS to determine whether the incident will be designated an Incident of National Significance and advise the Secretary of Defense.

E10.4.5. The ASD(HA) shall:

E10.4.5.1. Support the IC during all phases of incident management.

E10.4.5.2. In collaboration with JFHQ-NCR, support coordination of PHEO requirements with local health authorities, the Military Departments, VDEM, and, if required, HHS.

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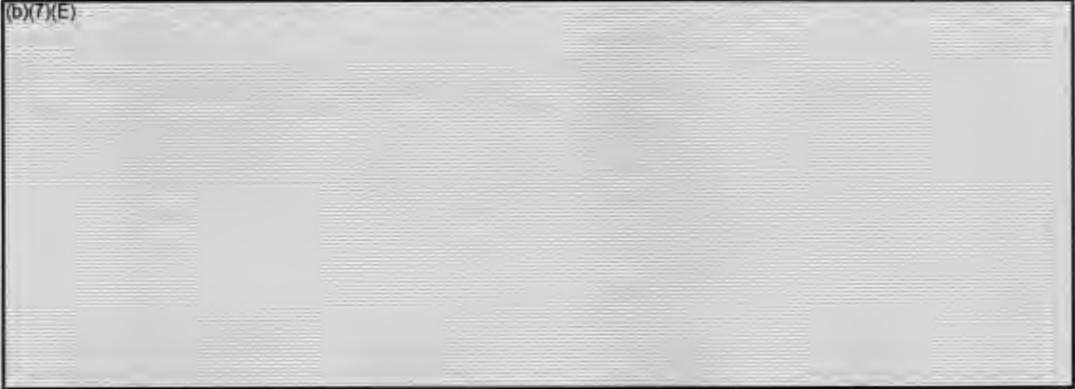
E10.4.6. The Director, Family Policy Program, shall:

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E10.4.6.2. Coordinate casualty and mortuary affairs support.

E10.4.6.3. Advise the IC on the most appropriate means for handling casualties, considering that casualties and human remains may potentially be contaminated.

(b)(7)(E)



E10.4.8. The Director, WHS, shall:

- E10.4.8.1. Support the IC during all phases of incident management.
- E10.4.8.2. Provide a WHS liaison to the ICP.
- E10.4.8.3. Provide a representative to the PFFA EOC.
- E10.4.8.4. Assist the IC with mass care (sheltering, feeding, and related services).
- E10.4.8.5. Assist the Director, Family Policy Program, with facilities support (e.g., identify space for a temporary morgue).
- E10.4.8.6. Assist in decontamination efforts.
- E10.4.8.7. Provide a public information officer to the JIC to coordinate public information flow.

E10.4.9. The Chairman of the Joint Chiefs of Staff shall:

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E10.4.9.4. Coordinate with the Commander, USNORTHCOM, for support.

E10.4.10. The Commander, JFHQ NCR, shall:

EIO.4.10.1. Provide support as requested by the Heads of the DoD Components and/or local civilian authorities.

(b)(7)(E)

E11. ENCLOSURE 11

TERRORISM INCIDENT MANAGEMENT:  
LAW ENFORCEMENT AND INVESTIGATION

E11.1. SUPPORTED AGENCIES

E11.1.1. PFPA.

E11.1.2. WHS.

E11.1.3. The FBI.

E11.1.4. Arlington County or other local authorities.

E11.2. SUPPORTING AGENCIES/OFFICIALS

E11.2.1. The DoD Components.

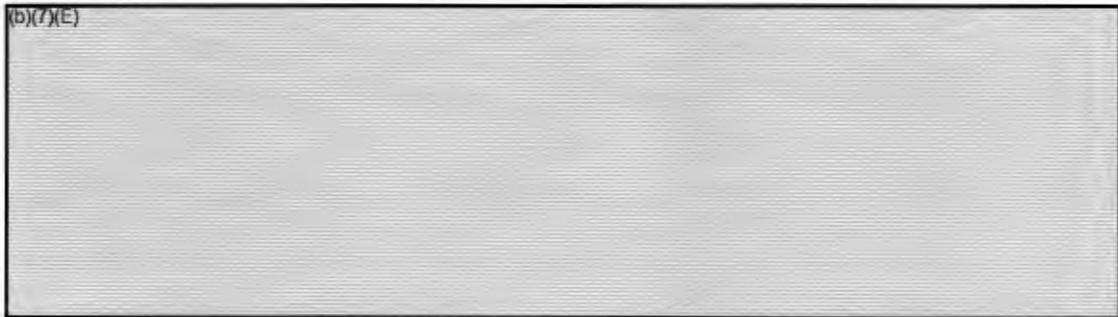
E11.2.2. The ASD(HDASA).

E11.2.3. DHS.

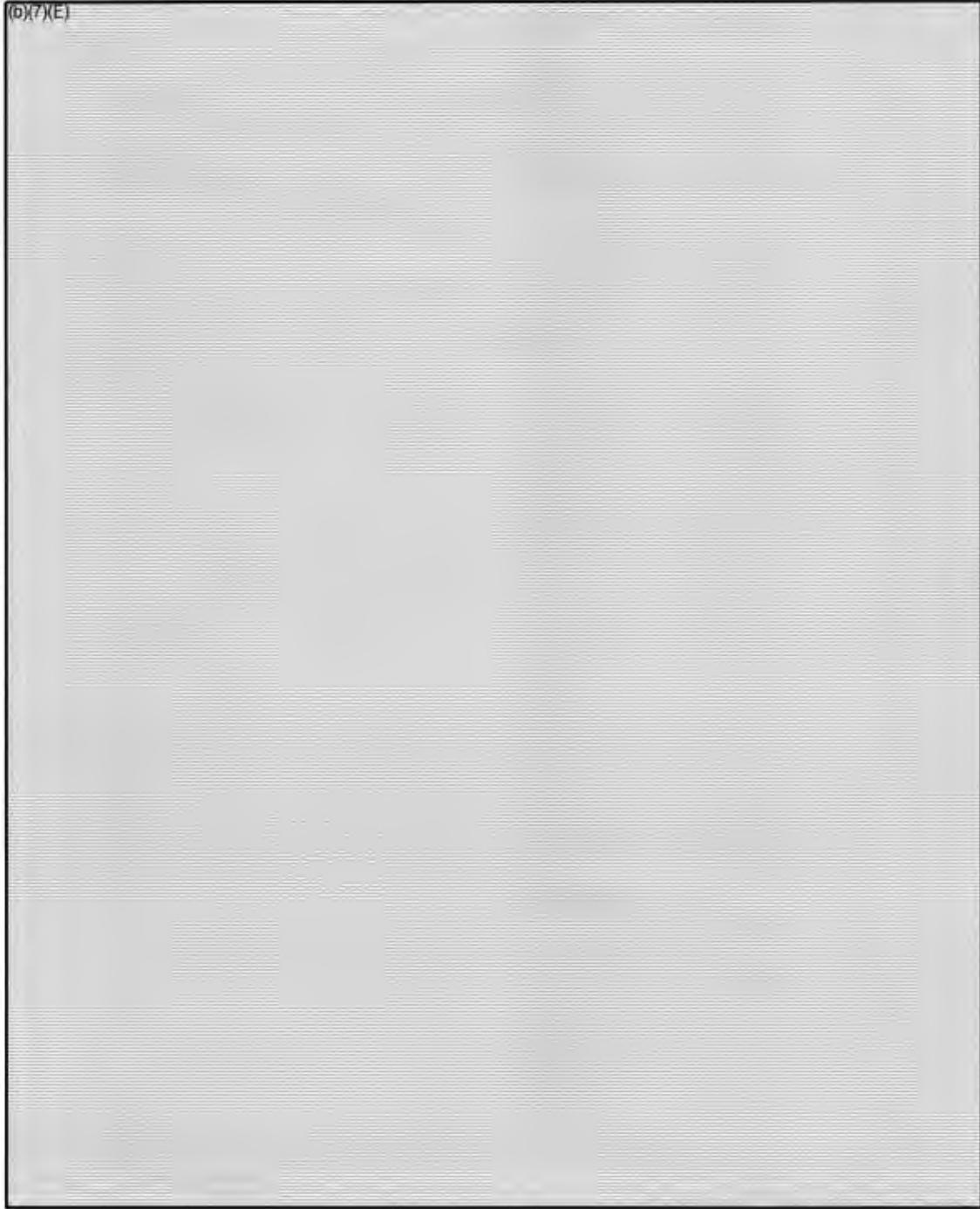
E11.3. SCOPE

This enclosure supplements Enclosures 5 through 10 of this Instruction by providing guidance and outlining operational concepts for DoD personnel to integrate with a Federal law enforcement and investigative response to a threatened or actual terrorist incident within the NCR. Section E11.4. describes a response where there is no local ICP to manage the response and the FBI establishes IC. Section E11.5. describes a response where a local ICP is operational on-scene and FBI personnel integrate into an established ICP.

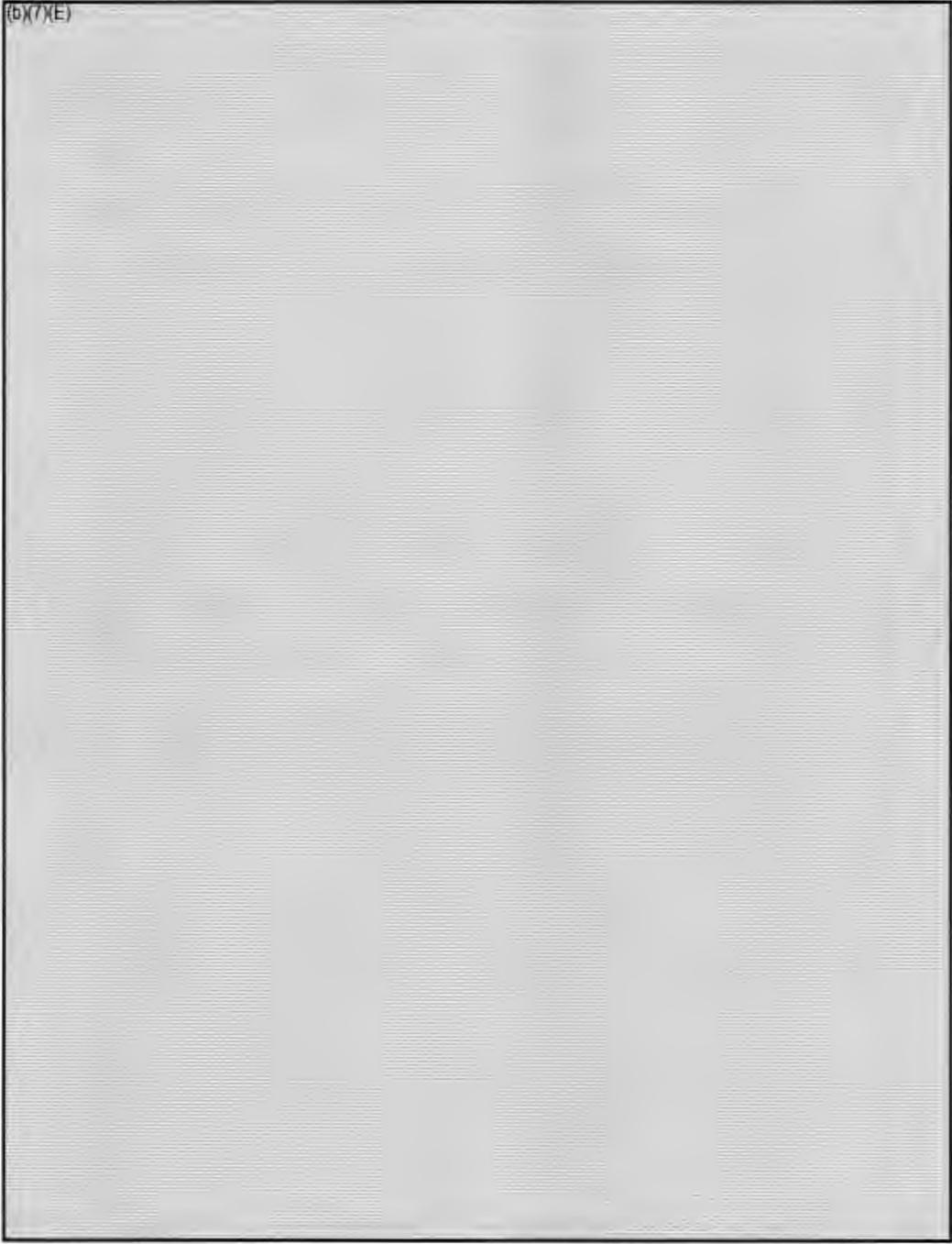
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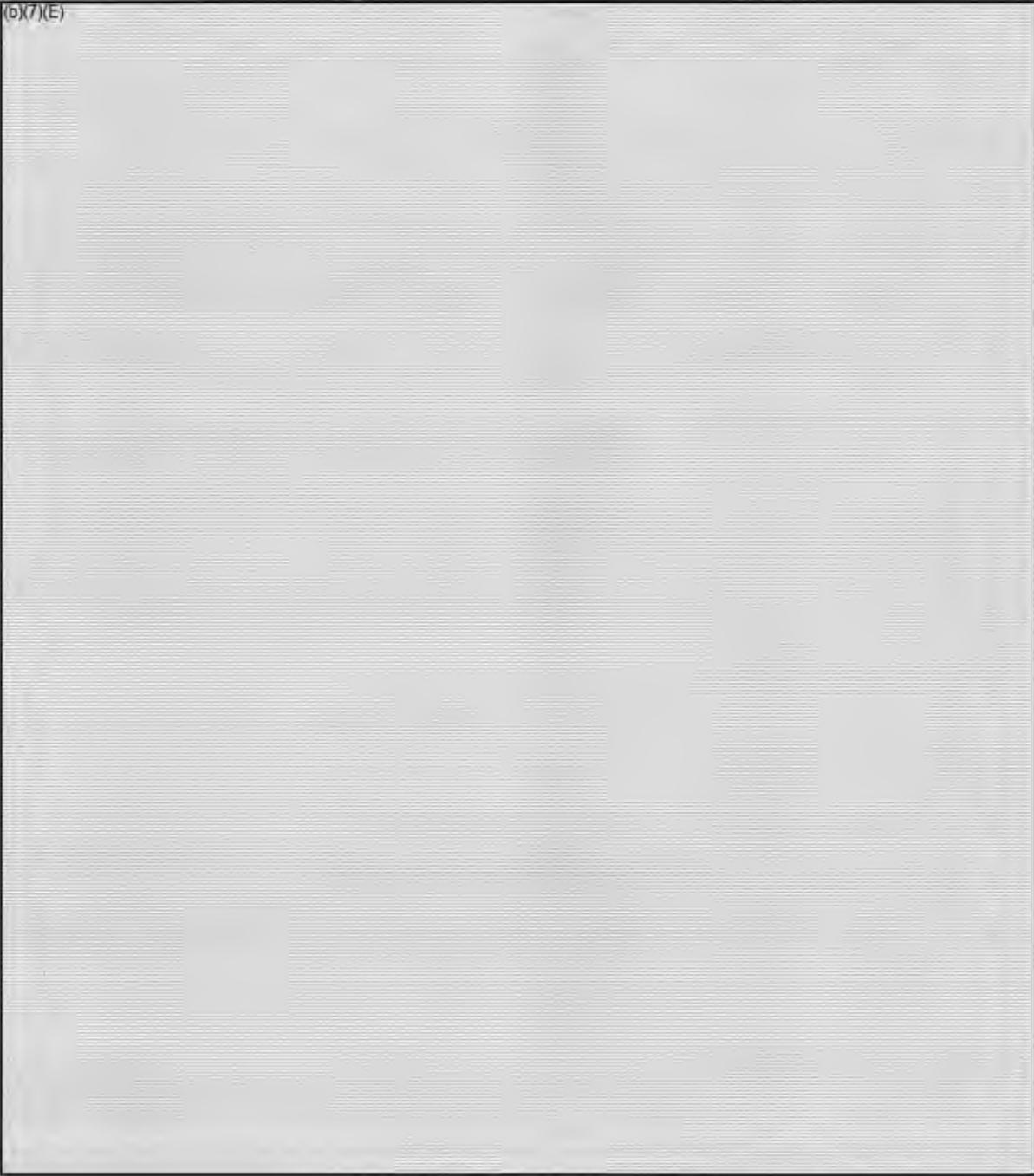
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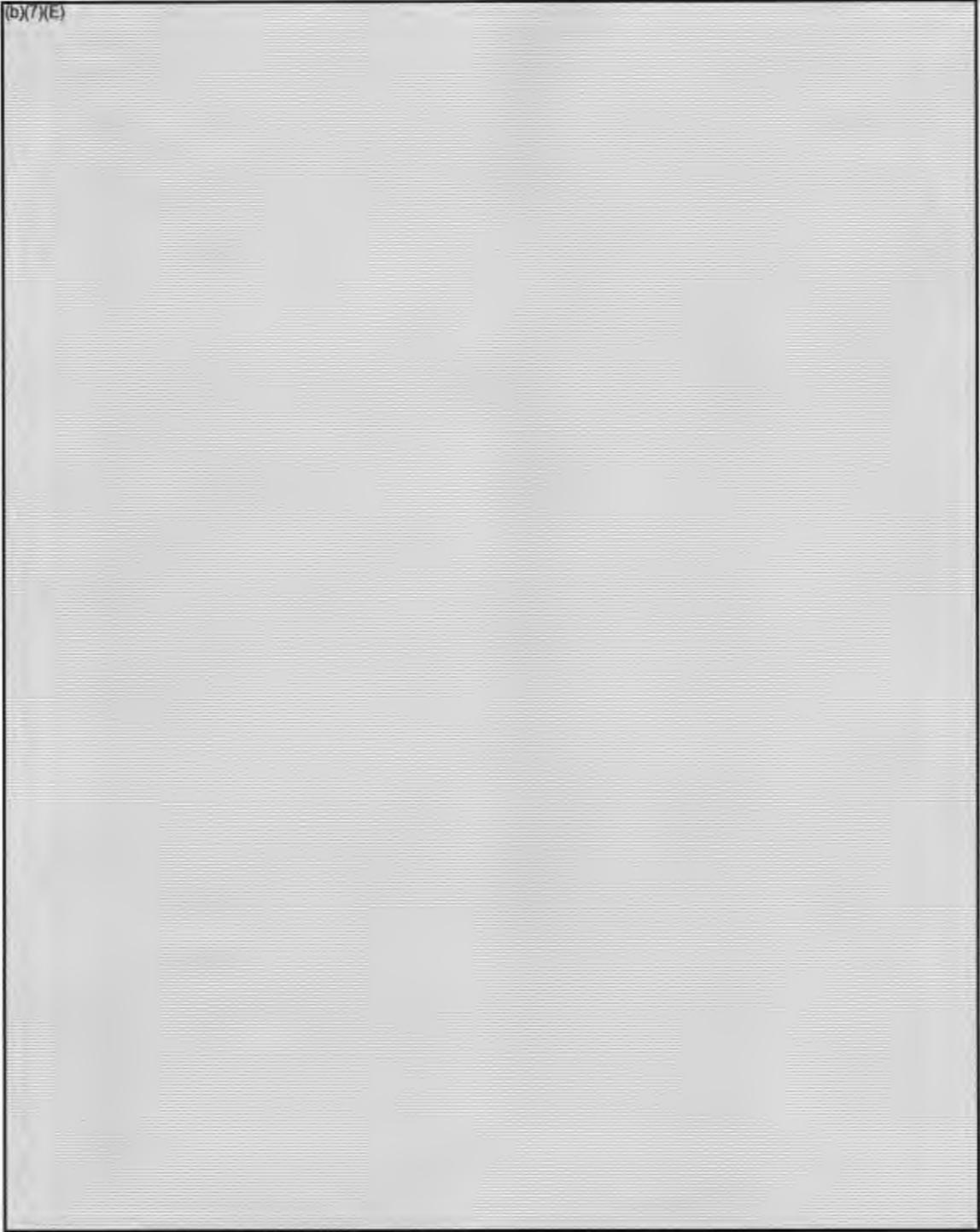
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