

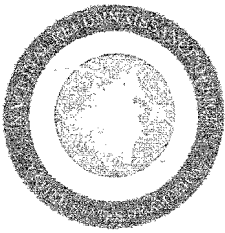
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NATIONAL RECONNAISSANCE OFFICE

14675 Lee Road  
Chantilly, VA 20151-1715

10 June 2009

Mr. John Greenewald

Dear Mr. Greenewald:

This is in response to your e-mail dated 29 May 2009, received in the Information Management Services Center of the National Reconnaissance Office (NRO) on 1 June 2009. Pursuant to the Freedom of Information Act (FOIA), you are requesting *"copies of comity agreements or Memoranda of Understanding at NRO. These documents were partially released after appeal in FOIA Case Number F03-0033."*

In response to your request, we are releasing to you twenty-two (22) documents totaling eighty-one (81) pages, which have been previously released pursuant to a FOIA request (NRO Case #F03-0033.) Nineteen documents consisting of sixty-seven (67) pages are being released in part. Three documents consisting of fourteen pages are being released in full.

Material redacted is denied pursuant to FOIA exemptions:

- (b) (1) as properly classified information under Executive Order 12958, Section 1.4 (b), (c), (d), (e), (g), and (h); and exemption (b) (3), which applies to information specifically exempt by statute, specifically 50 U.S.C. § 403-1, which protects intelligence sources and methods from unauthorized disclosure;

- (b) (2) High, which pertains solely to the internal rules and practices of an agency and allows the withholding of information which, if released, would allow circumvention of an organization rule, policy, or statute, thereby impeding the agency in the conduct of its mission;

- (b) (3) which allows the withholding of information prohibited from disclosure by statute, 10 U.S.C. § 424 which states: "Except as required by the President or as provided in subsection (c), no provision of law shall be construed to require the disclosure of (1) The organization or any function . . . (2) . . . number of persons employed by or assigned or detailed to any such organization or the name,

official title, occupational series, grade, or salary of any such person . . . (b) Covered Organizations . . . the National Reconnaissance Office";

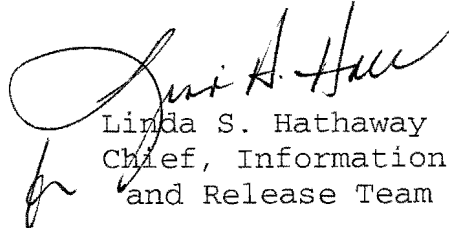
- (b)(4) which applies to proprietary information obtained from a company which, if released, would result in competitive harm to the company; and
- (b)(6) which applies to records which if released would constitute a clearly unwarranted invasion of the personal privacy of individuals.

The FOIA authorizes federal agencies to assess fees for record services. Based upon the information provided, you have been placed in the "educational/scientific/media" category of requesters, which means you are responsible for duplication fees (.15 per page) exceeding 100 pages. Additional information about fees can be found on our website at [www.nro.gov](http://www.nro.gov). No assessable fees were incurred in processing your request.

You have the right to appeal this determination by addressing your appeal to the NRO Appeal Authority, 14675 Lee Road, Chantilly, VA 20151-1715 within 60 days of the above date. Should you decide to do this, please explain the basis of your appeal.

If you have any questions, please call the Requester Service Center at (703) 227-9326 and reference case number F09-0075.

Sincerely,



Linda S. Hathaway  
Chief, Information Access  
and Release Team

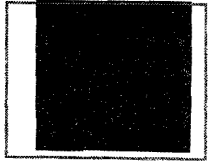
Enclosures: 22 MOUs



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## NATIONAL RECONNAISSANCE OFFICE

Memorandum of Understanding  
between  
Management Services and Operations  
and  
Communications Directorate/ [REDACTED]



Acquisition of COMM/MIS Material and Services  
through the [REDACTED] Account

### I. PURPOSE

The following documents an agreement on the process of transferring funds into the [REDACTED] account, ordering of material and services against this account through [REDACTED] and funds accounting procedures.

### II. Approval Authority

[REDACTED] funding will be expended only with the approval of Communications Directorate/ [REDACTED] management. Material orders processed against this account will only be accepted if approved by one of the Division Chiefs whose signature appears below. Deputy Division Chiefs will be authorized to sign material orders in the event of an extended period of absence by the Division Chief. An e-mail providing the individual's name and period of authorization will be forwarded to the Facilities Support Group (FSG).

a. Material orders with a total value of less than

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

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[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

b. Any Material Orders:

[REDACTED]

[REDACTED]

[REDACTED]

All [REDACTED] material request forms will be routed through and require the signature of the COM/[REDACTED] Financial Management Staff (FMS), [REDACTED]. The FMS will verify that sufficient funds are available within the account to process the order. Monthly status reports will be provided to MS&O and the COM/[REDACTED] budget officers by [REDACTED].

Handle via [REDACTED]  
Channels Only

III. Funds Transfer Procedures

[redacted] FMS will initiate requests to the NRO Resource Oversight Management Office to transfer funds to the Office of Development and Engineering (OD&E). After funds are received and loaded at OD&E, [redacted]/FMS will notify the MS&O budget officer of the amount of funds to be applied to the facilities contract and cite the Budget Line Item (BLI). The MS&O budget officer will inform the C/FSG that funds have been received and have the C/FSG instruct [redacted] on the amount of funding to be applied to the [redacted] account. For audit purposes, the total amount of funds loaded into the [redacted] account shall match the dollar amount transferred by [redacted] FMS to MS&O. All material requests to be charged against the [redacted] account will be specifically stamped [redacted]

[redacted] FMS currently estimates that the following dollar amounts per year will be applied to the [redacted] account.

FY97

FY98

FY99

[redacted]

[redacted]

[redacted]

This is provided for planning purposes only. [redacted] Budget will update these projections on a yearly basis.

[redacted signature]

Director, Management Services and Operations

12/10/96  
Date

[redacted signature]

Director, [redacted]

12/6/96  
Date

cc:  
[redacted]  
MS&O Budget Officer  
[redacted] FMS  
C/FSG/MS&O

Handle via [redacted]  
Channels Only

MEMORANDUM OF UNDERSTANDING BETWEEN  
THE COMMUNICATIONS SYSTEMS ACQUISITION AND OPERATIONS DIRECTORATE  
AND  
THE MANAGEMENT SERVICES AND OPERATIONS OFFICE  
FOR  
SUPPORT TO THE IMAGEBANK SERVER

PURPOSE:

This Memorandum of Understanding (MOU) outlines the roles and responsibilities of the Communications Systems Acquisition and Operations Directorate (COMM) and the Management Services and Operations Office (MS&O) in support of the MS&O Digital Production Center's (DPC) ImageBank server.

BACKGROUND:

The ImageBank server is an MS&O Digital Production Center (DPC) asset with the capability to provide archived still images and short video clips via the DPC website to GWAN users. Each year in support of the NRO mission, DPC creates hundreds of high quality video products. The DPC archive now contains over 5,000 titles. Until the completion of [REDACTED], this content was available to only a few end-users in the form of videotape copies. With the increasing use of digital image technology as a briefing tool--especially by senior managers-- these products can be made available to the NRO GWAN population. DPC is specifically targeting NRO multimedia authors (more than sixty at last count) as the primary customer base.

ImageBank is a stand-alone server providing a web-based front end, database, and data storage capabilities. The ImageBank web interface is accessed from the DPC web page under the MS&O's main web page hosted on the NRO [REDACTED] via a web browser. Users access the ImageBank and perform queries for images and/or video content. Images can be downloaded from the web page and incorporated into briefings or documents. Video content is represented by a thumbnail snapshot. The user can view a short, low-resolution preview of the video file. The user then completes an online form requesting a hard copy of the full quality, full length, and high-resolution video from the DPC. The hardcopy can then be delivered to the customer from the DPC.

This MOU establishes the roles and responsibilities of COMM and MS&O in support of this system to ensure availability and system integrity.

COMM RESPONSIBILITIES:

a. The Streamlined Service Center - The Streamlined Service Center (SSC) receives and processes calls from Government Wide Area Network (GWAN) users regarding National Reconnaissance Office (NRO) Management Information System (MIS) workstations

CL BY:  
CL REASON: 1.5 (c)  
DECISION: X1  
DPC FM: NRO SCG 5.1  
1 May 2000

SUBJECT: MOU between COMM and MS&O for Support to the ImageBank Server

issues. As ImageBank will be accessed through the NRO [REDACTED] via a web browser on the MIS workstations, customers will contact the SSC in the event of problems with the ImageBank interface. The SSC will determine if the problem is a network problem or an ImageBank server problem. Responsibilities are:

(1) SSC will determine if user problem is a result of a GWAN outage or an ImageBank issue based on the following criteria:

(a) SSC will verify that the GWAN network is operational through [REDACTED] and other tools

(b) SSC will verify that user workstation is functional using administrative tools and user interaction.

(c) SSC will verify that NRO [REDACTED] is operational and accessible from user terminal, and verify successful connectivity to DPC web site.

(2) In the event of a network problem, the SSC will assign a Remedy trouble ticket to the Local Area Network (LAN) shop for assistance in network trouble shooting.

(3) If there is an ImageBank server problem, the SSC will refer customers to the designated DPC Point of Contact (POC) for support.

b. The Operations Group - The Operations Group is the provider of choice for revolutionary information technology solutions and services. The operations group provides connectivity for network services, and operational policy governing the use, management and maintenance of communication systems. Responsibilities are:

(1) Assign IP address to the ImageBank server interface that connects to GWAN; provide physical connectivity to the ImageBank server and ensure compatible switch and server configurations.

(2) Inform the DPC if the IP address is changing to accommodate network needs.

(3) Inform ImageBank users of storage best practices and existing or future policies that govern the storage of image and video data on network servers or desktops.

(4) Advise users that content will be available on-line as long as the DPC sees utility in the content.

(5) Receive notification from the DPC for scheduled or unscheduled server outages.



SUBJECT: MOU between COMM and MS&O for Support to the ImageBank Server

(6) Inform GWAN users of server outages and subsequent restoration of service.

(7) COMM and MS&O will coordinate to establish acceptable bandwidth utilization parameters that accommodate the end-user's need for quality images and video content while causing minimal impact on the health of the communication network.

MS&O RESPONSIBILITIES:

a. The Digital Production Center - The DPC provides digital multimedia content creation services including digital imagery, studio productions and video content. The ImageBank was procured and established by the DPC in order to provide access to DPC users to the enormous archive of still images and video files. DPC is assuming responsibility for the operation and maintenance of the ImageBank system and has trained personnel on staff to support the server and back-end processors. Responsibilities are:

(1) The DPC will furnish the contact information for a person or group who will be responsible for working with the SSC regarding ImageBank-related issues. The Point of Contact responsibilities are outlined below.

(2) The DPC determines the content that will be available on the ImageBank server, and determines the length of time the content is available.

(3) Process all queries regarding content source, licensing, creation, etc.

(4) COMM and MS&O will coordinate to establish acceptable bandwidth utilization parameters that accommodate the end-user's need for quality images and video content while affecting minimal impact to the health of the communication network.

(5) DPC currently is responsible for maintaining server operating system software including patches and upgrades. Any change to the existing responsibilities requires notification to COMM via Caesar. This covers:

(a) Request to transfer ownership of ImageBank server.

(b) Changes that affects server's network connectivity.

(c) Request for change of server's physical location that may require change in network configuration.

SUBJECT: MOU between COMM and MS&O for Support to the ImageBank Server

(d) Change in server's physical network interface type (For example: [REDACTED])

(e) Change in Operating system software that may affect end-user's access to server.

(6) Provide a request to transfer server maintenance from MS&O to COMM via Caesar.

(7) When transferring operations and maintenance responsibilities from MS&O to COMM, MS&O will provide:

- (a) Applicable system documentation.
- (b) Warranty coverage for 2 years after transfer.
- (c) Training information and funding for COMM personnel.
- (d) Any current guidelines specified by COMM at the time of the transfer.

b. The DPC Point of Contact - The DPC POC is a person(s) responsible for receiving calls from the SSC in reference to the ImageBank server. Responsibilities are:

- (1) Address issues as appropriate that are related to the ImageBank server's operation and services.
- (2) Inform the SSC of changes in the ImageBank's operational status, i.e. server offline for maintenance or failure, and restoration of service.
- (3) Responds to SSC calls concerning Remedy trouble tickets.
- (4) Evaluates situation and provides fix-action, or requests additional support from COMM.
- (5) Upon repair, notify SSC of restoration and associated fix-action.
- (6) Inform the SSC of server outages either scheduled or incidental, and restoration of service.

TERMS AND CONDITIONS

This document will be considered in force once signed by all parties. Signatories to this MOU, or their successors, may request the renegotiation of all or part of this agreement. Both parties holding the offices of the signatories at the time of the

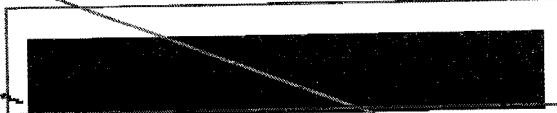
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SUBJECT: MOU between COMM and MS&O for Support to the ImageBank Server

change must approve changes to this agreement.



Director, COMM Operations Group



Director, Management Services and Operations

~~SECRET/ [REDACTED] /X1~~

**Memorandum of Understanding**

**Between the**

**NATIONAL RECONNAISSANCE OFFICE**

**And**

**THE CENTER FOR APPLIED FINANCIAL MANAGEMENT  
U.S. DEPARTMENT OF TREASURY**

**October 23, 1997**

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## **I. Purpose**

This Memorandum of Understanding (MOU) sets forth the terms and conditions under which The Center for Applied Financial Management, Financial Management Service, U.S. Department of the Treasury (The Center) will provide support to the National Reconnaissance Office (NRO) with respect to the selection and installation of an integrated financial management system.

## **II. Background**

The NRO is engaged in an effort to implement a fully integrated financial management system in phases. The Center assisted in this endeavor which was called Phase 1 in fiscal year 97 by offering U.S. Standard General Ledger (SGL) guidance, NRO-specific SGL documentation, instructional courses on the Fundamentals of Certifying Officers, Appropriation Law and NRO-specific SGL Overview classes. NRO has successfully met its goals for fiscal year 97 by having a system installed (ready for use in fiscal year 98) that includes the following capabilities:

1. SGL-compliant general ledger,
2. funds management,
3. disbursement capability,
4. and financial reporting capabilities.

For fiscal year 98, NRO has goals that include expanding the system (ready for use in fiscal year 99) to cover:

1. a contract management system
2. a cost accounting system
3. a budget formulation system
4. Year-end external financial reports for fiscal year 1997 as required by the Department of Treasury (Treasury) and the Office of Management and Budget (OMB)

## **III. Functions to be performed by The Center**

- A. Assist the NRO in completing the year-end external financial reports as cited above.
- B. Give Federal Accounting Standards Advisory Board (FASAB) guidance, and training if needed, on Implementation of a Cost Accounting System.
- C. Assist the NRO on developing/reviewing requirements for a budget formulation system and implementing these while being compliant with OMB and Treasury regulations.

D. Assist the NRO on developing/reviewing requirements for a contract management system and implementing these while being compliant with OMB and Treasury regulations.

**IV. How Functions will be performed by The Center**

A. The Center will assign personnel with appropriate skills and expertise (clearances, if necessary) for the tasks assigned.

B. The Center personnel will be present at NRO's facilities during critical times of discussions and/or development of policies and requirements.

C. NRO will provide work space and computer equipment as necessary for Center Staff.

D. The Center has a Financial Education Department that offers many financial and budgetary classes. The Center agrees to provide instructor(s) for Center courses NRO determines it needs taught onsite. The instructor(s) may or may not have security clearances. If NRO deems it absolutely necessary for the instructor to have a security investigation (SBI), The Center will make all reasonable attempts to accommodate. However, The Center cannot make the guarantee that it can provide an instructor with a SBI for all courses offered.

**V. Security**

Personnel selected to perform tasks involving classified information in the FY98 efforts will be subject to a government (SBI) security investigation to include a counter-intelligence polygraph examination. The personnel must meet requirements for access to classified information.

**VI Reimbursement**

The NRO will reimburse The Center for time Center staff is engaged in providing assistance to the NRO pursuant to this MOU. The Center will not exceed total amount, which is detailed by estimates for each task:

**1. Project Management and Administration:**

GS-15 for 24 hours @ 115	2,760
GS-14 for 48 hours @ 95	4,560

**2. Year-End External Financial Reports**

GS-14 for 80 hours @ 95	7,600
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**3. Cost Accounting System Development/Implementation**

GS-15 for 200 hours @ 115	23,000
GS-14 for 400 hours @ 95	38,000

**4. Budget System Development/Implementation**

GS-15 for 80 hours @ 115	9,200
GS-14 for 400 hours @ 95	38,000

**5. Contract Management System Development/Implementation**

GS-14 for 200 hours @ 95	19,000
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**6. Financial Education Courses**

Estimate	30,000
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**7. Travel and Miscellaneous Expenses** 5,000**8. Administrative Fee** 8,856

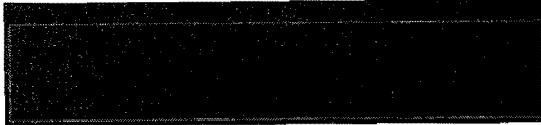
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\$185,976.00

The Center's TIN is 52-0910335 and ALC is 20-18-0001.

**VII. Duration of the MOU**

This MOU will become effective when signed by the respective parties to the agreement. It will remain in effect until the functions to which it pertains have been completed or upon 30 days notice by either party.



*[Handwritten mark]*  
Associate Director  
Resource Oversight and  
Management  
National Reconnaissance Office

~~10/23/97 Terry L. Hurst~~

Terry L. Hurst  
Director  
Financial Systems  
Consulting Staff  
Financial Management Service  
Department of the Treasury

---

October 23, 1997  
↓



~~SECRET~~

MEMORANDUM OF UNDERSTANDING  
BETWEEN

[REDACTED]

AND

CHIEF OF [REDACTED]  
OFFICE OF SECURITY, NATIONAL RECONNAISSANCE OFFICE  
FOR  
LIMITED ACCESS TO NRO PERSONNEL SECURITY INFORMATION

I. REFERENCE

The Chief of [REDACTED] Office of Security, National Reconnaissance Office (NRO) authorizes the [REDACTED] Control Officer [REDACTED] at Operating Location [REDACTED] to identify and sponsor personnel requiring limited and official access to NRO personnel security information and Sensitive Compartmented Information (SCI) via the NRO Visitor Control System (VCS) in accordance with Director, Central Intelligence Directive (DCID) 1/14.

II. PURPOSE

This Memorandum of Understanding (MOU) between the [REDACTED] Office of Security, National Reconnaissance Office and the [REDACTED] Control Officer [REDACTED] at Operating Location - [REDACTED] establishes government security oversight for personnel granted limited and official access to the NRO's SCI personnel security database. C/[REDACTED] and the [REDACTED] at [REDACTED] mutually agree that it is in both interests to allow limited access to NRO database systems for the purpose of administering personnel security information and verifying levels of access for individuals visiting [REDACTED] premises or discussing SCI with [REDACTED] personnel.

III. RESPONSIBILITIES

[REDACTED] at [REDACTED] will provide each VCS user with an orientation briefing (Attachment A) which details the responsibilities for official use and protection of NRO personnel security information.

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Handle Via [REDACTED]  
Control Channels Only

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[redacted] at [redacted] will ensure each VCS user reads and signs the "Agreement for Limited Access to NRO Personnel Security Information" form (Attachment B-1 for Contractor personnel, Attachment B-2 for Government personnel). [redacted] will forward the signed forms to C/[redacted] for inclusion into NRO personnel security files.

[redacted] at [redacted] will certify that its VCS terminal location is within an accredited Sensitive Compartmented Information Facility and that access to and use of NRO personnel security information available in the NRO Visitor Control System will be limited to those [redacted] Security personnel with appropriate clearance, access and need-to-know.

[redacted] at [redacted] will ensure that information from the NRO personnel security database will not be disseminated to other agencies except as agreed on a case-by-case basis. NRO Security will determine the use and dissemination guidelines for their information for any use other than reference and certification purposes.

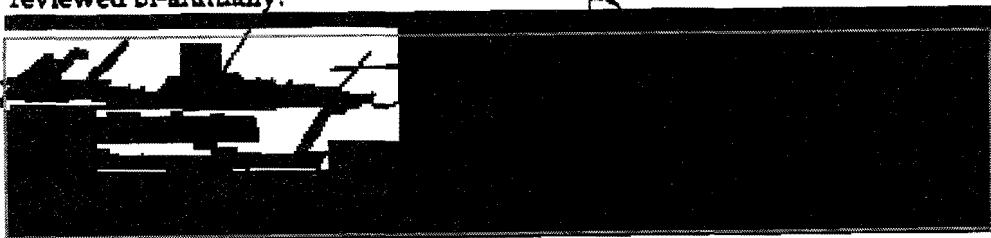
NRO personnel security information available under this MOU may be used only in a manner consistent with the Privacy Act of 1974.

IV. POINTS OF CONTACT

The [redacted] point of contact is Senior Master Sergeant (SMS) [redacted]. The [redacted] point of contact is Mr. [redacted] Deputy Chief, [redacted] Office of Security, National Reconnaissance Office, (703) 222-7961.  
808-3641

V. TERMINATION/REVIEW

This MOU will remain valid until modified or rescinded in writing and will be reviewed bi-annually.



13 May 97  
Date

13 May 97  
Date

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Handle Via [redacted]  
Control Channels Only

MEMORANDUM OF UNDERSTANDING BETWEEN  
THE NATIONAL RECONNAISSANCE OFFICE (NRO)  
AND  
SPACE AND NAVAL WARFARE SYSTEMS COMMAND (SPAWAR),  
NAVAL ELEMENT TO DEPARTMENT OF DEFENSE PROJECT OFFICE  
(NAVELMDODPROJOF)

ON  
EQUAL EMPLOYMENT OPPORTUNITY/EQUAL OPPORTUNITY PROCEDURES FOR  
PERSONNEL ASSIGNED TO THE NRO

Consistent with the goals of the Intelligence Community Diversity Policy Statement, dated 3 November 1995, the Memorandum of Understanding Between the Department of the Navy and the National Reconnaissance Office of 26 January 1996, and in recognition of the need to promote diversity and protect employees from unlawful discrimination, the parties to this agreement hereby agree to the following:

1. Personnel assigned to the NRO Office of Equal Employment Opportunity and Social Actions (OEEO/SA) are authorized to provide informal counseling to the SPAWAR and NELM/DPO civilian and uniformed employees assigned in support of the NRO. The Director OEEO/SA will coordinate with the appropriate naval authority prior to accepting/dismissing a formal EEO complaint of discrimination. Acceptance or dismissal of formal complaints will be done by the appropriate Navy Command.

2. The NRO OEEO/SA will act on behalf of the Under Secretary of the Navy and the appropriate Navy chain of command and in coordination with the Navy Command Managed Equal Opportunity Officer (CMEO) on a case-by-case basis in the investigation and processing of formal EEO complaints filed by civilian and uniformed employees of the Department of the Navy assigned in support of the NRO. The NRO OEEO/SA agrees to comply with all Department of Defense's regulations and policies (DOD 1350.2 to 1440.2) regarding the processing and investigation of such complaints and will keep the appropriate Navy chain of command fully and currently informed. NRO OEEO/SA agrees to use mutually approved investigators to conduct these investigations. Complete investigative files will be forwarded to the appropriate Command within 60 calendar days for review and resolution in accordance with the DON regulations and policies. The Director OEEO/SA will work with the Under Secretary of the Navy to protect national security interests at all times.

3. The Under Secretary of the Navy is responsible for formally resolving all complaints that can be resolved within the Department of the Navy (DON) channels. Settlement negotiations, mediation, or other Alternative Dispute Resolution (ADR) processes will be conducted by the appropriate Navy Command. In cases in which a DON employee is the complainant, NRO/OEEO/SA will coordinate with the appropriate DON authorities. In cases in which a DON employee is the respondent, NRO/OEEO/SA will conduct the appropriate level of investigation and report

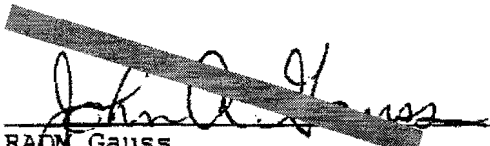
SUBJECT: Equal Employment Opportunity/Equal Opportunity  
Procedures for Personnel Assigned to the NRO


findings to DON for potential personnel action. In cases where a DON employee assigned in support of NRO is alleged to have committed an offense, which may result in disciplinary action, the NRO/OEEO/SA will conduct the appropriate level of investigation and report findings to DON for appropriate action.

4. In conjunction with the Under Secretary of the Navy, the NRO/OEEO/SA will provide diversity programs and training opportunities to DON personnel assigned to the NRO.

5. NRO/OEEO/SA staff have completed the USDA's Basic EEO Counseling Course, Investigations of Complaints of Discrimination Course, and Defense Equal Opportunity Management Institute Equal Employment Opportunity Counselor's Course.

6. The agreement will become effective when signed by all parties. It will remain in effect until rescinded or modified, in writing, by either party.

  
RADM Gauss  
Commander, Space and Naval  
Warfare Systems Command

  
Director, Office of Equal  
Employment Opportunity and  
Military Equal Opportunity  
(OEEO/ME).

Date: 26 Oct 99

Date: 14 October 1999

  
Director, Navy Element to DOD  
Project Office

Date: 14 OCT 1999

**Memorandum of Understanding**

**Between the**

**NATIONAL RECONNAISSANCE OFFICE**

**And**

**THE CENTER FOR APPLIED FINANCIAL MANAGEMENT  
U.S. DEPARTMENT OF TREASURY**

**October 23, 1997**

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2. funds management,
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4. and financial reporting capabilities.

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2. a cost accounting system
3. a budget formulation system
4. Year-end external financial reports for fiscal year 1997 as required by the Department of Treasury (Treasury) and the Office of Management and Budget (OMB)

## **III. Functions to be performed by The Center**

- A. Assist the NRO in completing the year-end external financial reports as cited above.
- B. Give Federal Accounting Standards Advisory Board (FASAB) guidance, and training if needed, on Implementation of a Cost Accounting System.
- C. Assist the NRO on developing/reviewing requirements for a budget formulation system and implementing these while being compliant with OMB and Treasury regulations.

D. Assist the NRO on developing/reviewing requirements for a contract management system and implementing these while being compliant with OMB and Treasury regulations.

**IV. How Functions will be performed by The Center**

A. The Center will assign personnel with appropriate skills and expertise (clearances, if necessary) for the tasks assigned.

B. The Center personnel will be present at NRO's facilities during critical times of discussions and/or development of policies and requirements.

C. NRO will provide work space and computer equipment as necessary for Center Staff.

D. The Center has a Financial Education Department that offers many financial and budgetary classes. The Center agrees to provide instructor(s) for Center courses NRO determines it needs taught onsite. The instructor(s) may or may not have security clearances. If NRO deems it absolutely necessary for the instructor to have a security investigation (SBI), The Center will make all reasonable attempts to accommodate. However, The Center cannot make the guarantee that it can provide an instructor with a SBI for all courses offered.

**V. Security**

Personnel selected to perform tasks involving classified information in the FY98 efforts will be subject to a government (SBI) security investigation to include a counter-intelligence polygraph examination. The personnel must meet requirements for access to classified information.

**VI. Reimbursement**

The NRO will reimburse The Center for time Center staff is engaged in providing assistance to the NRO pursuant to this MOU. The Center will not exceed total amount, which is detailed by estimates for each task:

**1. Project Management and Administration:**

GS-15 for 24 hours @ 115	2,760
GS-14 for 48 hours @ 95	4,560

**2. Year-End External Financial Reports**

GS-14 for 80 hours @ 95	7,600
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**3. Cost Accounting System Development/Implementation**

GS-15 for 200 hours @ 115	23,000
GS-14 for 400 hours @ 95	38,000

**4. Budget System Development/Implementation**

GS-15 for 80 hours @ 115	9,200
GS-14 for 400 hours @ 95	38,000

**5. Contract Management System Development/Implementation**

GS-14 for 200 hours @ 95	19,000
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**6. Financial Education Courses**

Estimate	30,000
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**7. Travel and Miscellaneous Expenses** 5,000**8. Administrative Fee** 8,856

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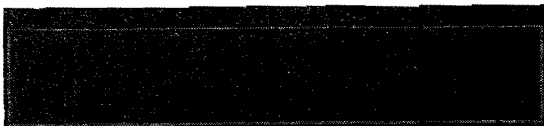
\$185,976.00

The Center's TIN is 52-0910335 and ALC is 20-18-0001.



**VII. Duration of the MOU**

This MOU will become effective when signed by the respective parties to the agreement. It will remain in effect until the functions to which it pertains have been completed or upon 30 days notice by either party.



Associate Director  
Resource Oversight and  
Management  
National Reconnaissance Office

~~10/23/97 Terry L. Hurst~~

Terry L. Hurst  
Director  
Financial Systems  
Consulting Staff  
Financial Management Service  
Department of the Treasury

October 23, 1997

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**MEMORANDUM OF UNDERSTANDING**

between

**PD-14 Naval Space Technology Systems Program Directorate**

**Operational Support Office**

**Naval Reserve SPAWAR HQ 0366**

**SUBJECT: NR SPAWAR HQ 0366 SECURITY SUPPORT TRANSITION PLAN**

**INTENT:** Transition of administrative and operational security support for NR SPAWAR HQ 0366 from PD-14 to the Operational Support Office (OSO) Security Staff. This transition will be transparent to personnel outside the NRO and will not affect the security support required of the NR SPAWAR HQ 0366 to fulfill their U. S. Navy (USN) obligations in accordance with applicable USN instructions and regulations. The NR SPAWAR HQ 0366 unit SSO personnel will prepare required security message traffic for release by OSO. Specific security functions to be accomplished are as noted below.

**TRANSITION PROCESS:** The OSO Security Staff agrees to assume all personnel security obligations from PD-14 SSO and will manage all aspects of security support for NR SPAWAR HQ 0366.

**TIMETABLE:** The transition will begin immediately upon approval of this plan by the Directors, PD-14, OSO and NR SPAWAR HQ 0366. Upon implementation, the transition will take place by 1 October 1996.

**IMPLEMENTATION:** OSO security staff will work with PD-14 and NR SPAWAR HQ 0366 to transition security management responsibility to the OSO/SEC. The planned respective security responsibilities of NR SPAWAR HQ 0366 SSO and the OSO Security Staff are indicated below:

OSO/SEC

Assist NR 0366 Personnel  
with SCI Eligibility/Transfer in Status  
on Assigned Personnel as Needed

NR SPAWAR HQ 0366

Establish and Maintain an SSO  
Office for NR SPAWAR HQ 0366

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Manage NRO Sponsored  
Program Access for All Personnel

Manage the Navy Approved  
SCI Billet Activities for the Unit

Maintain computer data on  
all Program Briefed Personnel

Maintain Personnel Security Files  
for all Personnel assigned to unit

Provide Initial and Recurring  
Program Security Briefings

Provide Initial and Recurring SCI  
(SI/TK) Briefings and all SCI  
Debriefings

Release all SCI message  
Certifications for NR SPAWAR HQ 0366  
Personnel

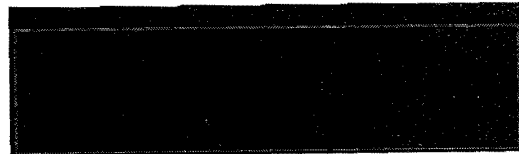
Draft all SCI Access  
Certifications for Unit Personnel

Assist NR SPAWAR HQ 0366 SSO as Needed

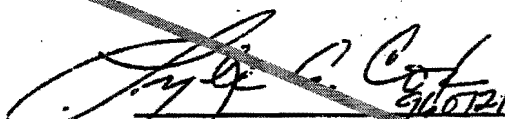
Provide OSO/SEC With all  
Security Information for People  
Nominated for Duty with NR  
SPAWAR HQ 0366

**APPROVAL.** Having reviewed this transition plan for reserve security support, it is hereby approved:

~~~~  
Dwight Benson                      Date  
CAPT      USN  
PD-14 Naval Space Technology  
Systems Program Directorate



CAPT USN  
Operational Support Office

~~~~  
Lyle A. Cox                      Date  
CAPT USNR  
NR SPAWAR HQ 0366

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# UNCLASSIFIED

## MEMORANDUM OF UNDERSTANDING BETWEEN THE NATIONAL RECONNAISSANCE OFFICE AND THE DEPARTMENT OF ENERGY'S OFFICE OF NONPROLIFERATION AND NATIONAL SECURITY FOR COLLABORATION IN TECHNOLOGY RESEARCH AND DEVELOPMENT

### I. PURPOSE

The purpose of this Memorandum of Understanding (MOU) is to establish an agreement between the National Reconnaissance Office (NRO) and the Department of Energy's (DOE) Office of Nonproliferation and National Security for collaboration in technology research and development.

This MOU establishes mechanisms for exchanging expertise that will enhance research and development activities in both offices, and eliminate inappropriate and costly duplication of effort. Furthermore, it establishes a framework for collaboration on mutually beneficial technologies and the migration of DOE-developed technologies and research tools to systems supporting operational needs, thereby extracting the greatest potential from dual use technologies.

### II. BACKGROUND

The proliferation of weapons of mass destruction is a fundamental threat to the security of the United States. The Department of Energy, as part of its nonproliferation and national security mission, has conducted robust research and development programs in proliferation detection technology for many years. In addition, the DOE National Laboratories have extensive capabilities in simulation, rapid prototyping, and technology demonstration. DOE's research, development, and unique special skills are of potential benefit to the NRO in fulfilling its mission of gathering intelligence for use in monitoring arms control agreements, providing indications and warning of possible hostilities and in DoD's planning and conduct of military operations.

Similarly, the NRO has well-defined and unique capabilities which can be of benefit to DOE efforts. It is in the interest of the US Government to establish an agreement between the DOE and the NRO to ensure mutually beneficial interaction between these two offices.

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### III. POLICY

- a. The DOE and the NRO shall ensure that both are kept fully informed of ongoing technology developments of mutual interest within each organization.
- b. Both organizations shall seek technical advice and counsel from the other in appropriate areas of scientific and technical investigation. Each organization shall provide the appropriate technical expertise necessary to assist in joint investigations. Details of any exchanges and assistance shall be established directly by those responsible for the interaction.
- c. Both organizations shall review their research and development programs to identify redundancies and consolidate their efforts in order to minimize cost and maximize efficiencies through cooperative joint ventures.
- d. Both organizations shall consider collaborative efforts in potential areas of dual use technology.
- e. Both organizations shall explore joint use of the test programs and facilities of each respective organization.
- f. Both organizations shall develop a cooperative mechanism in which the NRO will provide support for unique satellite bus development, system integration, launch and operations of future DOE experimental payloads.
- g. The DOE and the NRO shall jointly develop a methodology for the migration of successful technology developments and research tools into operational systems.
- h. The NRO recognizes significant, unique, and promising areas of new technology research at DOE National Laboratories that may be applicable to its mission. It shall provide, and DOE shall consider, recommendations to DOE to promote continued development of those technologies which support the NRO mission.
- i. The NRO shall provide guidance to the DOE concerning the security classification of technology applications within the National Laboratories which are under the mission purview of the NRO.
- j. The NRO shall review its opportunities to participate in the DOE Work For Others program. This review shall allow the NRO to take advantage of the National Laboratories' unique skills and scientific expertise in the pursuit of technologies supporting its mission.

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k. Furthermore, both organizations shall examine joint funding of collaborative work. Funding of activities of the National Laboratories and explicitly conducted for the benefit of the NRO shall be provided by the NRO. Funding of work clearly beyond the normal activities of the NRO and explicitly conducted for the benefit of the DOE shall be provided by the DOE.

### IV. COORDINATION AND MANAGEMENT

a. A jointly chaired Senior Review Panel will oversee all joint efforts. Designated officials from DOE and NRO shall periodically review and provide further guidance for interaction and joint activities.

b. A regularly scheduled review of R&D investigations shall be established to ensure a full opportunity for the DOE and the NRO to exchange data on topics of mutual interest. The forum shall serve as the initial springboard for joint activities between the two organizations. This review shall also provide an opportunity for each organization to formulate suggested areas of investigation.

c. Both organizations shall coordinate security classification guides on collaborative projects and any DOE projects involving NRO assistance. Both organizations shall ensure that appropriate security is maintained with regards to work being conducted explicitly for the other.

d. Matters related to activities conducted under this MOU concerning release of information to the public, including requests under the Freedom of Information Act, will be coordinated between both offices.

e. This MOU shall not be used as a basis to obligate or commit funds or as a basis for the transfer of funds. Details of the levels of support to be furnished by one organization to the other with respect to funding, technical expertise, and other assistance shall be developed in specific interagency agreements, subject to the availability of funds.

f. The Director, Office of Nonproliferation and National Security, or designee, will have overall responsibility for the conduct of this MOU within the Energy Department.

g. The Director of the National Reconnaissance Office, or designee, shall have overall responsibility for the conduct of this MOU within the NRO.

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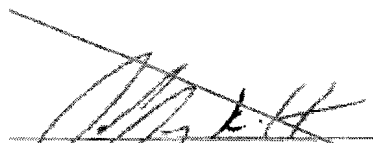
V. ADMINISTRATIVE GUIDELINES

a. The DOE will waive the added factor charges related to projects carried out under this Memorandum of Understanding.


b. Policies regarding patents and other intellectual property rights associated with technical interaction shall be established on a case by case basis consistent with security classification guidance, employee property interests, and subject to any statutory requirements of either organization.

c. This Memorandum of Understanding may be amended by written agreement between the DOE and the NRO. This MOU may be terminated by mutual written agreement of the DOE and the NRO or by six months written notice by either office.

d. This MOU shall become effective upon the signature of both parties. It shall remain in effect until terminated.

  
\_\_\_\_\_  
Jeffrey R. Harris, Director  
National Reconnaissance Office

Date: 10/31/94

  
\_\_\_\_\_  
John G. Keliher, Director  
DOE, Office of Nonproliferation  
and National Security

Date: 10/31/94

MEMORANDUM OF UNDERSTANDING  
BETWEEN  
U.S. AIR FORCE DECLASSIFICATION OFFICE (AFDO)  
AND  
NATIONAL RECONNAISSANCE OFFICE INFORMATION DECLASSIFICATION  
REVIEW CENTER (NRO/IDRC)  
ON  
EXCLUSIVE INFORMATION EQUITY REGARDING THE SENTRY/SAMOS  
IMAGING SATELLITE SYSTEM

It is agreed that information in NRO and USAF records pertaining to the SENTRY/SAMOS imaging satellite program is exclusively the equity of the NRO/IDRC. Exclusive equity means that SENTRY/SAMOS-related information in any documents possessed by, or referred to, the NRO will be reviewed for automatic declassification pursuant to Executive Order 12958 without need for referral to the AFDO for additional equity review. It also means that AFDO records containing SENTRY/SAMOS information will be transferred to the NRO/IDRC for primary declassification review before being released to the public.

This MOU will be considered in force once signed by both parties. Signatories to this MOU or their successors may request renegotiation of all or part of this agreement. Both parties holding the offices of the signatories at the time of a change must approve changes to this agreement.



Chief, Information  
Declassification Review Center  
National Reconnaissance Office

Date: August 22, 2000



Air Force  
Declassification Office

Date: 24 Aug. 2000

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**MEMORANDUM of UNDERSTANDING**

**Between**

**NATIONAL RECONNAISSANCE OFFICE  
OFFICE of SPACE LAUNCH**

**And**

**30<sup>TH</sup> SPACE WING SAFETY**

**On**

**INTEGRATED SAFETY ROLES & RESPONSIBILITIES FOR  
NRO SPONSORED PAYLOADS LAUNCHED BY EELV FROM VAFB**

**21 Oct 2002**

**(U) PURPOSE**

*Extended  
Expendable  
Launch Vehicle  
(EELV)*

This Memorandum of Understanding (MOU) formally documents a mutual understanding between the National Reconnaissance Office (NRO), Office of Space Launch (OSL) and the 30<sup>th</sup> Space Wing Safety Office regarding safety roles and responsibilities for the integration of the EELV booster with NRO payloads at VAFB. Under this MOU, the NRO/OSL will perform certain specific safety support functions for 30 SW Safety before and during NRO satellite EELV launch campaigns at VAFB. Those functions are the subject of this MOU.

The specifics are outlined in the attachment, and are not intended to modify the safety responsibilities of either the EELV Launch Service Provider, or the spacecraft processing facility operator.

**(U) IMPLEMENTATION**

This document will be considered applicable once signed by both parties. Signatories to this MOU or their successors may request the revision of all or part of this MOU.

Points of contact for MOU execution and modifications:

NRO OSL/SE (VAFB)

██████████

30<sup>th</sup> Space Wing/SES

██████████

**(U) SECURITY**

**3.1 Certain stand-alone EELV activities must be performed in the payload encapsulation facility while in close proximity to the payload. Security requirements dictate that operations safety support for those few stand-alone activities be included under the provisions of this MOU, the primary focus of which is integrated, rather than stand-alone, activities.**

**3.2 All classified, proprietary and competition sensitive information will be handled in accordance with NRO security directives and EELV System Protection Guide (EELV SPG), as applicable.**

**(U) GENERAL RESPONSIBILITIES/AGREEMENTS**

**See Attachment 1 for details of roles and responsibilities.**

**APPROVAL PAGE**

**MEMORANDUM of UNDERSTANDING**


**Between**


**NATIONAL RECONNAISSANCE OFFICE  
OFFICE of SPACE LAUNCH**

**30<sup>TH</sup> SPACE WING SAFETY**

**On**

**INTEGRATED SAFETY ROLES & RESPONSIBILITIES FOR  
NRO SPONSORED PAYLOADS LAUNCHED BY EELV FROM VAFB**

 <b>Director, Office of Space Launch NRO/OSL</b> Date: _____
---

 <b>Chief of Safety 30 Space Wing</b> Date: _____
---

**SAFETY INTEGRATION OPERATIONS CONCEPT**

**FOR NRO SPONSORED PAYLOADS**

**LAUNCHED BY EELV FROM VAFB (U)**

3 June 2002

**1 (U) Introduction**

1.1. (U) During space launch operations, not only must the booster and payload themselves be safe, but the integrated combination of the two must also be safe, hence the need for space launch campaign safety integration.

1.2. (U) Safety integration responsibilities associated with the EELV/payload interface include the following tasks:

1.2.1. (U) Integrated Operations Safety. This consists of providing safety supervision for the development and performance of integrated payload/booster operations procedures.

1.2.1 (U) Interface Safety . This consists of ensuring that the interfaces between the payload and booster have been analyzed to ensure that each hazard cause which could cross the payload/booster interface and trigger the release of hazardous energy has been identified and dealt with by appropriate controls.

1.2.3. (U) Cross-fenceline Safety . This consists of ensuring the adequate control of each hazard which could be inadvertently released by a cause of any origin, and whose effects could cross a boundary, thereby endangering others besides the owner of the hazard.

1.3. (U) Integrated operations safety has been anticipated to be the responsibility of the EELV Launch Service Provider under the Safety Control Authority (SCA) which the Launch Service Provider was expected to seek and be delegated. However, it has recently been announced that the Delta IV (D-IV) Launch Service Provider will acquire SCA at VAFB *no earlier* than the second D-IV launch from the West Coast, leaving the responsibility for integrated operations in limbo at least during the initial VAFB EELV campaign, if not longer.

1.4. (U) Interface safety and cross-fence line safety for EELV campaigns are expected to be the responsibility of 30 Space Wing Safety (30 SW/SE).

However, restrictions on classified information associated with NRO launch campaigns will limit the number of 30 SW/SE staff who have access to that material. Furthermore, such restrictions will also curtail the number of personnel who will be permitted to perform integrated operations safety at the scene of payload booster integrated operations.

1.5. (U) On 12 Jul 2000, 30 SW/CC granted NRO VAFB SCA for facilities, programs, and operations under the temporary or permanent operational control of the NRO at VAFB. This SCA, which includes responsibility for approval of NRO VAFB sponsored user hardware designs and operational procedures. NRO VAFB's SCA, as approved on 12 Jul 2000, is intended to apply to payload program facilities, hardware, and operations only.

*operational*

?  
} not a complex sentence

2. (U) Purpose.

2.1. (U) The purpose of this operations concept is to define roles and responsibilities for the various organizations performing specified safety integration tasks for NRO VAFB EELV launch campaigns. The operations concept is founded on the following five principles:

2.1.1. (U) Ensuring responsible safety oversight of hazard controls which protect human life and health. Any delay in the EELV Launch Service Provider's obtaining SCA would cause a void in responsible safety oversight for EELV activities. Implementation of this operations concept will fill the portion of that void associated with booster/payload integration activities.

2.1.2. (U) Avoiding any impact to existing contracts. Contractual requirements which may currently be in place for obtaining various safety approvals could be expensive to change. Implementation of this operations concept will not affect the identity of any organization having such approval authority.

2.1.3. (U) Synergistic leveraging of NRO VAFB's existing SCA. NRO VAFB's SCA responsibilities already require the organization's safety staff to develop and maintain professional safety expertise and knowledge of NRO payload design, operations, and hazardous energy sources. Implementation of this operations concept will apply that existing expertise and knowledge to the control of hazard causes which could cross the EELV/payload interface and trigger the release of those sources.

2.1.4. (U) Minimizing the number of staff requiring access to classified information. Security founded on rigorous adjudication of need-to-know severely restricts the number of personnel assigned to perform functions in any given discipline. Implementation of this

operations concept will allow those already-accessed NRO VAFB safety discipline personnel to perform payload/booster integrated safety tasks, as well as the payload stand-alone safety tasks which they already perform.

2.1.5. (U) Eliminating the need for implementation concurrence by organizations other than 30 SW and OSL. Any change to an operational mode which requires a change to existing organizational relationships would require that all parties to those relationships agree to the mode change. Implementation of this operations concept will not affect any relationship other than that between 30 SW and the NRO and, therefore, need not be approved by any organization other than those two.

### 3. (U) Scope.

3.1 (U) This concept of operations applies only to payload/launch services provider integrated safety tasks associated with NRO EELV launch campaigns conducted at VAFB. The specific tasks involved are integrated operations safety, interface safety, and cross fence-line safety, as defined in Para 1.2, above.

3.2. (U) Through the implementation of this concept of operations, NRO VAFB/SE effectively will function as an agent of 30 SW Safety, performing a carefully defined, strictly limited subset of EELV integrated safety tasks. 30 SW Safety will retain the authority for these tasks and will audit their performance by NRO VAFB. Any inadequacy of NRO VAFB's task performance, as judged by 30 SW Safety, will be grounds for withdrawal of approval of this concept of operations.

### 4. (U) Detailed Listing of Responsibilities.

#### 4.1 (U) 30 Space Wing Safety.

4.1.1. (U) Per existing contractual requirements and pursuant to NRO VAFB's compliance certification, provide signature approval of EELV/payload integrated safety assessment.

4.1.2 (U) Per existing contractual requirements and pursuant to NRO VAFB's compliance certification, provide signature approval of the safety assessment of stand-alone EELV operations which take place in the PLF encapsulation facility. This signature approval may be executed in conjunction with that for an overall safety assessment of EELV launch base activities.

4.1.3. (U) Per existing contractual requirements and pursuant to NRO VAFB's compliance certification, provide signature approval of EELV/payload integrated operations procedures.

4.1.4. (U) Per existing contractual requirements and based in part on information furnished by the NRO VAFB integrated scheduling system, manage operation of the hazard warning systems (e.g., hazard warning lights, klaxons, public address systems, etc) used to alert potentially affected parties at adjacent work sites about the impending existence of cross-fenceline hazards.

*Audit  
how often?*

4.1.5 (U) Audit NRO VAFB's compliance with this safety operations concept. In the event NRO VAFB is found to be noncompliant with the parameters of this concept, revoke any related EELV/payload safety integration agreements between NRO VAFB and 30 SW/SE.

#### 4.2 (U) NRO VAFB

4.2.1. (U) Review and evaluate the EELV Launch Service Provider's EELV/payload integrated safety assessment. Certify to 30 SW/SES that the integrated safety assessment demonstrates compliance of the interface with all applicable tailored safety requirements. This certification will be signed by the NRO VAFB Commander and the Chief of NRO VAFB Environmental Services and Safety.

4.2.2. (U) Review and evaluate the EELV Launch Service Provider's safety assessment of stand-alone EELV operations which take place in the PLF encapsulation facility. Certify to 30 SW/SES that this safety assessment demonstrates compliance of the stand-alone activities with all applicable tailored safety requirements. This certification will be signed by the NRO VAFB Commander and the Chief of NRO VAFB Environmental Services and Safety.

4.2.3. (U) Review and evaluate EELV/payload hazardous integrated operations procedures in accordance with the provisions of Office Of Space Launch (OSL) Operating Instruction OSL OI-003, Rev A, "VAFB Safety Review Of NRO Contractor Launch Base Test Procedures and Work Orders.". Certify to 30 SW/SES that these integrated operations procedures comply with all applicable tailored safety requirements. This certification will be signed by the Chief of NRO VAFB Environmental Services and Safety.

4.2.4. (U) Assess (a) EELV stand-alone operations procedures to be conducted in the PLF encapsulation facility, (b) payload stand-alone operations procedures, and (c) payload/EELV integrated operations procedures for hazards whose effects could cross a



boundary, thereby endangering others besides the owner of the hazard. Exercise oversight of the performance of these procedures in accordance with the provisions of Office Of Space Launch (OSL) Operating Instruction OSL OI-003, Rev A, " VAFB Safety Review Of NRO Contractor Launch Base Test Procedures and Work Orders."

*Delete extraneous*

4.2.5. (U) Ensure an EELV/payload integrated scheduling system is implemented which permits cross-fenceline hazards to be identified and which disseminates information concerning those hazards to all potentially affected parties at adjacent work sites.

4.2.6. (U) Notify 30 SW/SE of impending cross-fenceline hazards as identified by the NRO VAFB integrated scheduling system and ensure NRO payload operations are conducted in accordance with cross-fenceline hazard notification.

#### 4.3. (U) EELV Launch Service Provider

4.3.1. (U) Per existing contractual requirements, perform and document an integrated safety assessment of the interface between the payload and the EELV provided flight hardware, GSE, facilities, and operations. Per existing contractual requirements, certify the validity of the integrated safety assessment and submit the assessment and certification for approval.

4.3.2 (U) Per existing contractual requirements, perform and document a safety assessment of stand-alone EELV operations which take place in the PLF encapsulation facility. This assessment shall address EELV provided flight hardware, GSE, and operations and may be incorporated in an overall safety assessment of EELV launch base activities. Per existing contractual requirements, certify the validity of this safety assessment and submit the assessment and certification for approval.

4.3.3. (U) Per existing contractual requirements, prepare, obtain appropriate approvals for, and execute integrated operations procedures.

4.3.4. (U) Per existing contractual requirements, participate in an integrated scheduling system ? which melds EELV and payload stand-alone operations with EELV/payload integrated operations to the extent necessary to identify trans-organizational impacts. Classification requirements imposed by NRO VAFB sponsored launch campaigns will require that the NRO VAFB scheduling

system be used for detailed integrated scheduling purposes during NRO VAFB sponsored launch campaigns.

4.3.5. (U) Per existing contractual requirements, conduct operations in accordance with cross-fenceline hazard notification.

**Table 1: TABULAR LISTING OF CONJUGATE RESPONSIBILITIES  
AS DESCRIBED IN SECTION 4**

Safety Integration Task	Organizational Responsibilities		
	EELV Launch Service Provider	NRO VAFB	30 SW/SE
Interface Safety	4.3.1. (U) Per existing contractual requirements, perform and document an integrated safety assessment of the interface between the payload and the EELV provided flight hardware, GSE, facilities, and operations. Per existing contractual requirements, certify the validity of the integrated safety assessment and submit the assessment and certification for approval.	4.2.1. (U) Review and evaluate the EELV Launch Service Provider's EELV/payload integrated safety assessment. Certify to 30 SW/SES that the integrated safety assessment demonstrates compliance of the interface with all applicable tailored safety requirements. This certification will be signed by the NRO VAFB Commander and the Chief of NRO VAFB Environmental Services and Safety.	4.1.1. (U) Per existing contractual requirements and pursuant to NRO VAFB's compliance certification, provide signature approval of EELV/payload integrated safety assessment.
Integrated Operations Safety	4.3.2. (U) Per existing contractual requirements, perform and document a safety assessment of stand-alone EELV operations which take place in the PLF encapsulation facility. This assessment shall address EELV provided flight hardware, GSE, and operations and may be incorporated in an overall safety assessment of EELV launch base activities. Per existing contractual requirements, certify the validity of this safety assessment and submit the assessment and certification for approval.	4.2.2. (U) Review and evaluate the EELV Launch Service Provider's safety assessment of stand-alone EELV operations which take place in the PLF encapsulation facility. Certify to 30 SW/SES that this safety assessment demonstrates compliance of the stand-alone activities with all applicable tailored safety requirements. This certification will be signed by the NRO VAFB Commander and the Chief of NRO VAFB Environmental Services and Safety.	4.1.2. (U) Per existing contractual requirements and pursuant to NRO VAFB's compliance certification, provide signature approval of the safety assessment of stand-alone EELV operations which take place in the PLF encapsulation facility. This signature approval may be executed in conjunction with that for an overall safety assessment of EELV launch base activities.

Safety Integration Task	Organizational Responsibilities		
	EELV Launch Service Provider	NRO VAFB	30 SW/SE
Approval?	4.3.3. (U) Per existing contractual requirements, prepare, obtain appropriate approvals for, and execute integrated operations procedures.	4.2.3. (U) Review and evaluate EELV/payload hazardous integrated operations procedures in accordance with the provisions of Office Of Space Launch (OSL) Operating Instruction OSL OI-003, Rev A, "VAFB Safety Review Of NRO Contractor Launch Base Test Procedures and Work Orders." Certify to 30 SW/SES that these integrated operations procedures comply with all applicable tailored safety requirements. This certification will be signed by the Chief of NRO VAFB Environmental Services and Safety.	4.1.3. (U) Per existing contractual requirements and pursuant to NRO VAFB's compliance certification, provide signature approval of EELV/payload integrated operations procedures.

Safety Integration Task	Organizational Responsibilities		
	EELV Launch Service Provider	NRO VAFB	30 SW/SE
Cross-fenceline Safety		<p>4.2.4. (U) Assess (a) EELV stand-alone operations procedures to be conducted in the PLF encapsulation facility, (b) payload stand-alone operations procedures, and (c) payload/EELV integrated operations procedures for hazards whose effects could cross a boundary, thereby endangering others besides the owner of the hazard. Exercise oversight for the performance of these procedures in accordance with the provisions of Office Of Space Launch (OSL) Operating Instruction OSL OI-003, Rev A, * VAFB Safety Review Of NRO Contractor Launch Base Test Procedures and Work Orders.*</p>	

Safety Integration Task	Organizational Responsibilities		
	EELV Launch Service Provider	NRO VAFB	30 SW/SE
Task name?	4.3.4. (U) Per existing contractual requirements, participate in an integrated scheduling system which melds EELV and payload stand-alone operations with EELV/payload integrated operations to the extent necessary to identify trans-organizational impacts. Classification requirements imposed by NRO VAFB sponsored launch campaigns will require that the NRO VAFB scheduling system be used for detailed integrated scheduling purposes during NRO VAFB sponsored launch campaigns.	4.2.5. (U) Ensure an integrated scheduling system is implemented which permits cross-fenceline hazards to be identified and which disseminates information concerning those hazards to potentially affected parties.	
	4.3.5. (U) Per existing contractual requirements, conduct operations in accordance with cross-fenceline hazard notification.	4.2.6. (U) Notify 30 SW/SE of impending cross-fenceline hazards as identified by the NRO VAFB integrated scheduling system and ensure NRO payload operations are conducted in accordance with cross-fenceline hazard notification.	4.1.4. (U) Per existing contractual requirements and based in part on information furnished by the NRO VAFB integrated scheduling system, manage operation of the hazard warning systems (e.g., hazard warning lights, klaxons, public address systems, etc) used to alert potentially affected parties at adjacent work sites about the impending existence of cross-fenceline hazards.

Safety Integration Task	Organizational Responsibilities		
	EELV Launch Service Provider	NRO VAFB	30 SW/SE
task name?			4.1.5 (U) Audit NRO VAFB's compliance with this safety operations concept. In the event NRO VAFB is found to be noncompliant with the parameters of this concept, revoke any related EELV/payload safety integration agreements between NRO VAFB and 30 SW/SE.

**Table 2: REPRESENTATIVE PAYLOAD & EELV  
STAND-ALONE & INTEGRATED OPERATIONS PROCEDURES  
FOR WHICH NRO VAFB/SE WILL HAVE SAFETY INTEGRATION RESPONSIBILITY**

Organization Performing Operation	Operation
SVC, CLSSC (PLSSS), or Encapsulation Facility Operator	Verify/ establish transfer stand emplaced in lower transfer tower.
	Verify/establish encapsulation stand emplaced in Cell #1.
	Offload SV from C-6
	Move & clean GSE in airlock/highbay
	Build-up scaffolding/work stands
	Hoist & mate SV to fuel stand in Cell #3
	Perform SV pretest preps.
	Prep & transfer SV transporter to airlock
	Move transporter GSE into/out of airlock
	Perform SV power on testing
	Preparations for SV prep ops
	Thruster valve, pressure demo, & system leak test
SEB data flow test.	



Organization Performing Operation	Operation
<i>cont'd?</i>	
	Preps for SV oxidizer loading.
	Perform SV oxidizer loading.
	Secure from SV oxidizer loading & perform fuel loading preps.
	Perform SV fuel loading.
	Secure from SV fuel loading & clean solar panels.
	SV flight closeout ops & closeout photos.
EELV/Payload Integrated Op or EELV Stand-Alone Op Performed in Encapsulation Facility	Prep payload adapter fitting for mating ops.
	Clean payload adapter fitting.
	Move PLF into encapsulation facility airlock & clean.
	Move PLF sectors into encapsulation facility high bay.
	PLF electrical & mechanical inspection/ connector pull test
	Transfer payload adapter fitting to encapsulation stand in Cell #1.
	SV mate preps.
	Mate SV to attachment fitting.

Organization Performing Operation	Operation
<p>11.1.7</p>	
	Establish SV purge.
	SV-to-attachment fitting interface test.
	PLF installation & mating.
	PLF to payload adapter fitting connector installation.
	SV interface connection.
	Checkout payload adapter fitting-PLF interface.
	PLF integrated verification test.
	PLF ordnance installation.
	Move encapsulated SV to transfer stand in lower transfer tower.
<p>EELV/Payload Integrated Op or EELV Stand-Alone Op Performed Outside Encapsulation Facility</p>	Route encapsulation pallet to outside of transfer tower.*
	Transfer encapsulated SV to encapsulation pallet.*
	Establish SV purge & environmental air flow to PLF.
	Transport encapsulated SV to pad.

Organization Performing Operation	Operation
Co 17	
	Encapsulated SV hoisting preps.
	Hoist encapsulated SV.
	Conduct SV prop & pneumatic watch.
	Encapsulated SV/booster mechanical mate.
	Encapsulated SV/booster electrical mate.
	SV battery charging
SV confidence test.	

\* Performed partially inside and partially outside encapsulation facility.

ASST

# Memorandum of Understanding (MOU)

## For the Joint Development of the Advanced Mirror System Demonstrator (AMSD)

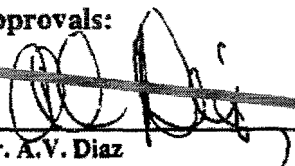
Partners:

NASA Next Generation Space Telescope Project

Air Force Research Laboratory/Phillips Site

National Reconnaissance Office, Advanced Systems and Technology Directorate


Approvals:

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Mr. A.V. Diaz  
Director  
Goddard Space Flight Center

~~~~

Richard R. Paul  
Major General, USAF  
Commander  
Air Force Research Laboratory

~~~~

Mr. Robert Pattishall  
Director  
National Reconnaissance Office  
Advanced Systems and  
Technology Directorate

This memorandum of understanding is between the National Aeronautics and Space Administration, Goddard Space Flight Center (GSFC); the Air Force Research Laboratory (AFRL) where responsibility is located at the Phillips Site; and the National Reconnaissance Office (NRO) where overall responsibility resides in the Advanced Systems and Technology Directorate (AS&T) and program oversight responsibility resides in the Research and Technology Section of the Imagery Intelligence Systems Acquisitions and Operations Directorate (IMINT/RTS). These organizations, NASA/GSFC, AFRL, and NRO (AS&T and IMINT/RTS), are the Partners.

The next generation of space astronomical observatories, reconnaissance sensors, and directed energy systems will benefit both technically and financially by advancements in the state of the art of ultra-lightweight space optics. Active wavefront control and precision deployable structures complement the optics, and together these technologies herald a new paradigm for the development of large space optical systems. These revolutionary concepts provide the necessary scalability and affordability to enable new mission concepts and more favorable cost curves.

The metric that most appropriately summarizes the state of the art is the mirror system areal density, expressed in units of kilograms per square meter ( $\text{kg/m}^2$ ) of optical surface. This parameter incorporates all relevant aspects of the deployable, active optic, including figure control actuators, reaction structures, launch locks, and cabling. The current state of the art for greater than meter class space optics is  $>35 \text{ kg/m}^2$ ; the state of the practice is of the order of  $50\text{-}100 \text{ kg/m}^2$ .

The NASA GSFC team has invested over \$10M in the last two years to verify that the target areal density and subsequent wavefront error goals are achievable. The current NGST Mirror System Demonstrator (NMSD) and Subscale Beryllium Mirror Demonstrator (SBMD) Programs address specific technology scaling issues in glass and beryllium material systems. The key elements of rapid fabricability and cost, along with the less mature materials such as silicon carbide (SiC), need to be investigated thoroughly before full scale development of operational systems are attempted.

AFRL has been actively pursuing similar advanced mirror technologies for tactical imaging and space based laser beam director and relay mirror system applications. AFRL has on-going technology development activities in glass, SiC, and glass-composites, as well as advanced inflatable membrane mirror research.

The subject of this MOU is a two-year partnership to implement a space mirror technology development activity known as the Advanced Mirror System Demonstrator (AMSD) Program. The AMSD partnership strives to achieve at least a factor of two improvement in the state of the art, from  $35 \text{ kg/m}^2$  to  $15 \text{ kg/m}^2$ . If successful, these advanced mirrors would then be validated by a separately funded space demonstration experiment as early as 2003. The Partners will work together, starting in early FY 1999, to develop AMSD technology. Each organization will provide funding for two years to the Goddard Space Flight Center. The overall two-year funding level is expected to be approximately \$15M. The Air Force funding will be provided by the Space Based Laser System Program Office and the AFRL Space Vehicles and Directed Energy Directorates.

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Although this MOU specifically defines the two-year AMSD partnership, each of the partners has longer-range objectives that require significantly more aggressive space optics technology than AMSD will yield. It is understood that the AMSD partnership is a potential precursor to a similar cooperative attack on these longer term and much more difficult space optics technology issues.

#### **Procurement Plan:**

Procurement of the AMSD effort is envisioned as follows. There will be two AMSD phases, followed by a flight demonstration phase (funded outside the scope of this partnership). Advancement from one phase to the next will be based primarily on success in the preceding phase. However, the down select process will be open to consideration of other unanticipated breakthrough technology options. At each phase, the specific contract vehicle and its incentives will be selected to best achieve the goals and mitigate the risks of that phase. The Request for Offer (RFO) for the first phase was released in March of 1999. The Statement of Work (SOW) will address the technical requirements of all partners.

#### **Roles & Responsibilities:**

##### NASA/GSFC

- Contracting agent for the AMSD competitive procurement
- COTR on any contracts assigned to NASA GSFC with technical concurrence of the Partners
- Contribute the NASA GSFC funding share to the partnership for each of years FY '99, 00
- The GSFC, at the request of the Executive Board, will provide support for financial management of the AMSD activity

Membership on the Multi-Agency Technical Oversight Committee

- Membership and Chair on the Executive Board

##### AFRL

- COTR on any contracts assigned to AFRL with technical concurrence of the Partners
- Contribute the Air Force funding share to the partnership for each of years FY '99, 00

Membership and Chair on the Multi-Agency Technical Advisory Committee

- Membership on the Executive Board

### **NRO**

- Contribute the NRO funding share to the partnership for each of years FY '99, 00
- Membership on the Multi-Agency Technical Advisory Committee
- Membership on the Executive Board

### **Partnership Organization:**

**Executive Board:** Each Partner organization will have equal membership on the AMSD Executive Board; the members of which will participate in contract selection and programmatic oversight of the AMSD Program. To insure that all partner's interests are addressed, Executive Board decisions must have unanimous support. NASA GSFC will chair the Executive Board.

**Technical Advisory Committee:** Technical Advisory Committee will provide technical insight /oversight of AMSD. Each Partner will appoint one formal member and one alternate from their technical staffs. The AFRL member will chair the Technical Advisory Committee.

**Contract Oversight and Technical Review:** The resultant contracts will be awarded and reside at NASA/GSFC. The Executive Board will identify Contracting Officer's Technical Representatives (COTR) from AFRL and NASA/GSFC and delegation of authority will be provided by the NASA/GSFC Contracting Officer. The COTR will be responsible for day-to-day technical management and oversight.

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~~SECRET~~

MEMORANDUM OF UNDERSTANDING  
BETWEEN  
THE DEPUTY DIRECTOR FOR NATIONAL SUPPORT,  
NATIONAL RECONNAISSANCE OFFICE  
AND  
CHIEF, NATIONAL SECURITY AGENCY CUSTOMER ADVOCATE OFFICE  
FOR  
NATIONAL CUSTOMER OUTREACH ACTIVITIES

(U) This Memorandum of Understanding (MOU) between the Deputy Director, National Support (DDNS), National Reconnaissance Office (NRO) and the Chief, National Security Agency (NSA) Customer Advocate Office (PO3), establishes cooperative and mutually supportive guidelines for NRO/NSA interaction and customer support functions as Mission Partners.

~~(S)~~ It is agreed upon that the NSA PO3 exercises advocacy for the United States SIGINT System (USSS) and the Office of the DDNS exercises advocacy for overhead collection systems' capabilities for support to National Customers.

~~(S)~~ It is understood that the NSA and the NRO depend on productive Mission Partner relationships to accomplish their respective missions and that separate meetings with customers can result in false expectations, confusion or an incomplete representation of information. Therefore, specific guidelines related to customer outreach activities and the relationship between the DDNS and the PO3 will be conducted as follows:

- a. (U) Each office will keep the other informed of SIGINT activities related to National Customer outreach efforts in their respective areas.
- b. (U) Each office will invite the other to participate in NSA, NRO and community meetings related to National Customer support. When appropriate, local NSA Cryptologic Representatives to National SIGINT customers will be included.
- c. (U) If either office is unable to attend National Customer support meetings, the other will provide feedback on relevant issues.
- d. (U) Each office will coordinate requirements for SIGINT related National Customer support with the other.

CL BY: [REDACTED]  
CL REASON: 1.5  
DECL ON: X1  
DRV FROM: NRO SCG 4.0  
14 October 1995

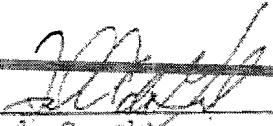
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SUBJECT: National Customer Outreach Activities

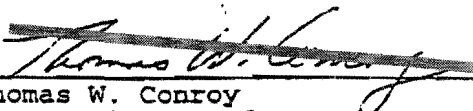
e. (U) The DDNS and Chief PO3 will conduct quarterly exchange meetings to update each other on current and projected customer outreach activities.

(U) This document will be considered in force once signed by both parties. Signatories to this MOU or their successors may request the renegotiation of all or part of this agreement. Changes to this agreement must be approved by both parties holding the offices of the signatories at the time of the change.

---

  
John de Greck  
Chief, Customer Advocate  
National Security Agency

---

  
Thomas W. Conroy  
Deputy Director for  
National Support  
National Reconnaissance  
Office

Date: 4/26/99

Date: 4/22/99

MEMORANDUM OF UNDERSTANDING  
BETWEEN  
INTERNET 2 INITIATIVE OF  
UNIVERSITY CORPORATION FOR ADVANCED INTERNET DEVELOPMENT  
AND  
GLOBAL GRID/ATD NET INITIATIVE OF THE  
NATIONAL RECONNAISSANCE OFFICE  
ON  
THE COLLABORATION IN RESEARCH, DEVELOPMENT AND  
TESTING OF INFORMATION INFRASTRUCTURES

THE MEMORANDUM OF UNDERSTANDING MAY BE EXTENDED TO OTHER PARTIES ON BOTH SIDES.

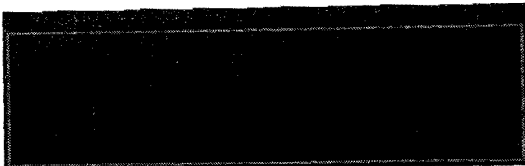
1. This agreement is entered into to pursue common technology interest for interoperable, scaleable commercially derived Infrastructures.
  2. This agreement shall be effected for the purpose of: "collaboration in research, development and testing of Information Technologies which are of common interest."
  3. This agreement shall support the collaboration and initiation of selected data sharing (protected by appropriate mechanisms as needed), and research activities between individual and/or all parties. Specific actions and responsibilities covering these research activities will be detailed in separate Statements of Work referencing this agreement and executed via appropriate government, industry, or university mechanisms.
  4. Financial obligations: This agreement will not be used by itself for the purpose of recording financial obligations. If mutually agreed to research is identified as a result of this agreement, a separate Statement of Work will be prepared as described in paragraph three above.
  5. Modification and Termination:
    - a. This agreement may be modified at any time by written document signed by the officials authorized.
    - b. Neither this agreement, nor any interest arising, will be assigned by either party without the express written consent of the officials authorized to bind the parties.
-


SUBJECT: THE COLLABORATION IN RESEARCH, DEVELOPMENT  
AND TESTING OF INFORMATION INFRASTRUCTURES

c. This agreement becomes official on the date of the last signature for a term of three (3) years and may be extended.

d. Either (or any) party may terminate its participation by written notice 30 days prior to the desired date of termination. The terminating party will not incur any liability to any other party for terminating this agreement.

e. The parties will use reasonable efforts to participate in the efforts related in this agreement.



~~  
Douglas E. VanHouweling  
University Corporation for  
Advanced Internet Development~~

DATE:

5/8/98

Other Global Grid/ATD Net  
Candidates

NSA  
NIMA  
NRL  
DIA  
DISA  
DARPA, etc.

DATE:

5/8/98

Other University/Industry  
Candidates as developed

**MEMORANDUM OF UNDERSTANDING**  
Between  
**NATIONAL RECONNAISSANCE OFFICE**  
And  
**DEFENSE CONTRACT MANAGEMENT AGENCY**

**1. Purpose**

This agreement sets the foundation for Defense Contract Management Agency (DCMA) Special Programs support to the National Reconnaissance Office (NRO).

**2. Authority**

Federal Acquisition Regulation (FAR), Part 42, Contract Administration, Subpart 42.2, Contract Administration Services, Defense FAR Supplement (DFARS) 242.2 Contract Administration Services, FAR Subpart 42.3 Contract Administration Office Functions, DFARS Subpart 42.3 Contract Administration Office Functions, and DLAD 5000.4 (DCMA One Book).

**3. Scope**

This agreement defines the relationship between NRO and DCMA Special Programs for Early Contract Administration Services and subsequent contract administration support.

- a) DCMA will provide tailored Contract Administration Services consistent with FAR 42.302, DFARS 242.302, DLAD 5000.4 and applicable NRO guidance. Requested Contract Administration Services may include all or part of government property administration, contract administration, cost/price analysis, quality assurance, engineering/technical assistance, software surveillance and Early CAS/source selection. These services and the manner in which they will be provided, will be defined at the program level and tailored to meet the requirements of the specific program or Procurement Contracting Office.
- b) If required by special circumstances, detailed written agreements of support activities will be executed on a program/contract basis.
- c) All existing DCMA support currently ongoing in support of the NRO remains in full force and shall not be affected by this agreement. However, in those cases not clearly covered by a current written agreement or delegation, DCMA personnel will provide a description of services to the program offices for written concurrence or modification in order to assure that their type and level of support is consistent with NRO program office requirements.

- d) DCMA will provide a contract administrator, GS 1102-12 series, at the NRO Chantilly, Virginia facility to provide Early CAS consistent with DCMA One Book Chapter 1.1, Early Contract Administration. These services will include support for source selection, pricing/negotiation and recommendations concerning contract terms and provisions.

**4. Revisions and Termination**

This agreement may be revised at any time upon mutual consent of NRO and DCMA. Either party may terminate this agreement by providing 120 days notice.

**5. Effective Date**

This agreement is effective upon the latest date of signature below and shall remain in effect until cancelled. This agreement should be reviewed by both parties annually and amended, if necessary, as agreed to by both parties.

APPROVED



APPROVED

RONALD H. DABROWSKI  
Colonel, USAF  
Director Special Programs  
DCMA

DATE: 22 May 01

DATE: 6 April 2001

~~SECRET//COMINT//TALENT KEYHOLE//X1~~

~~(U//FOUO)~~ MEMORANDUM OF UNDERSTANDING

AMONG

THE ASSISTANT DIRECTOR OF CENTRAL INTELLIGENCE FOR COLLECTION,  
THE DIRECTOR, NATIONAL SECURITY AGENCY/CHIEF, CENTRAL SECURITY  
SERVICE,

AND

THE DIRECTOR, NATIONAL RECONNAISSANCE OFFICE

REGARDING

THE OVERHEAD COLLECTION MANAGEMENT CENTER

I. ~~(U//FOUO)~~ PURPOSE: This Memorandum of Understanding (MOU) among the Assistant Director of Central Intelligence for Collection (ADC/C), the Director, National Security Agency/Chief, Central Security Service (NSA/CSS), and the Director, National Reconnaissance Office (NRO) delineates the roles and responsibilities for the operation of the Overhead Collection Management Center (OCMC).

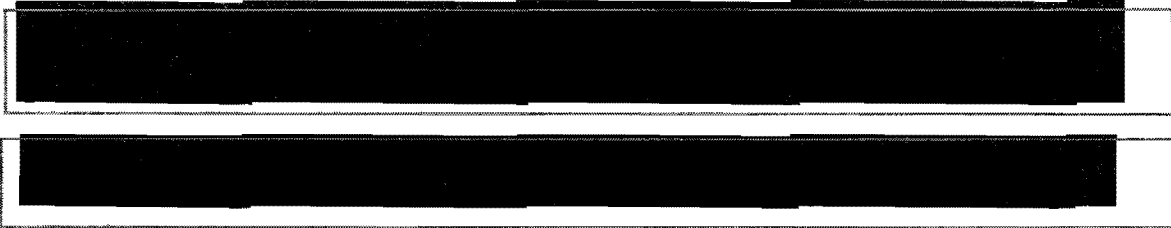
II. (U) REFERENCES:

- A. ~~(U//FOUO)~~ Memorandum of Agreement (MOA) between NSA/NRO for System Requirements and Signals Intelligence (SIGINT) Satellite Operations, dated 20 Feb 96
- B. ~~(U//FOUO)~~ Initial Operating Capability (IOC) Integrated Overhead SIGINT Architecture (IOSA) Mission Management (IMM) Concept of Operations (CONOP), dated 4 Aug 00
- C. ~~(U//FOUO)~~ Director of Central Intelligence Directive (DCID) 3/1, Authorities and Responsibilities of the Assistant Director of Central Intelligence For Collection and the National Intelligence Collection Board, dated 7 Aug 00
- D. ~~(U//FOUO)~~ Final Operating Capability (FOC) IMM CONOP, dated 21 Dec 00
- E. ~~(U//FOUO)~~ United States Signals Intelligence Directive (USSID) 110, Collection Management Procedures, dated 20 Jun 01
- F. ~~(U//FOUO)~~ USSID 110, Annex K (Overhead), dated 8 Apr 02
- G. ~~(U//FOUO)~~ IOSA System Requirements Document (ISR), dated 7 Jan 03

III. (U) SCOPE:

DRV FM: NSA/CSSM 123-2  
DTD: 24 Feb 98  
DECL ON: X1

~~SECRET//COMINT//TALENT KEYHOLE//X1~~

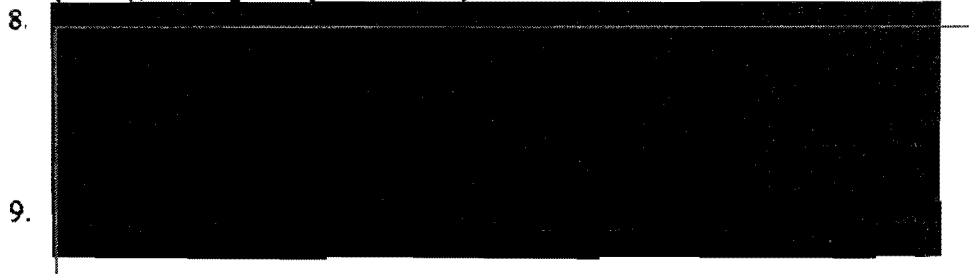


IV. (U//FOUO) RESPONSIBILITIES

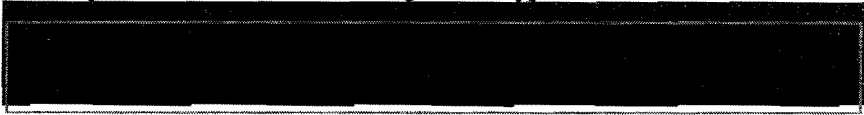
- A. (U//FOUO) The Assistant Director of Central Intelligence for Collection will:
1. (U//FOUO) Ensure that the collaborative processes are in place to achieve the proper prioritization of Overhead collection.
  2. (U//FOUO) Ensure that tasking promulgated by the OCMC is in accordance with DCI guidance as provided by the SIGCOM.

B. (U//FOUO) The Director, National Security Agency/Chief, Central Security Service will

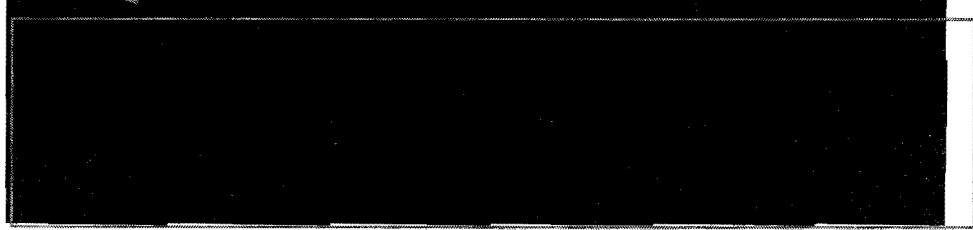
1. (U//FOUO) Be responsible for the overall management of the OCMC.
2. (U//FOUO) Directly or through a designee, nominate the Chief of the OCMC for concurrence by the Director, NRO or designee.
3. (U//FOUO) Provide necessary facilities, technical and administrative support to the OCMC (to include desk and floor space in the National Security Operations Center (NSOC)).
4. (U//FOUO) Provide personnel qualified to perform OCMC duties in accordance with (IAW) guidance provided by the Chief, OCMC.
5. (U//FOUO) Provide Consolidated Cryptologic Program (CCP) funding to support OCMC capabilities.
6. (U//FOUO) Convey system-level requirements to the NRO to support development of OCMC collection management support tools.
7. (U//FOUO) Maintain SIGINT Operational Control (OPCON) and mission tasking of the SIGINT satellite portion of the United States SIGINT System (USSS), as delegated by the Secretary of Defense (SECDEF).



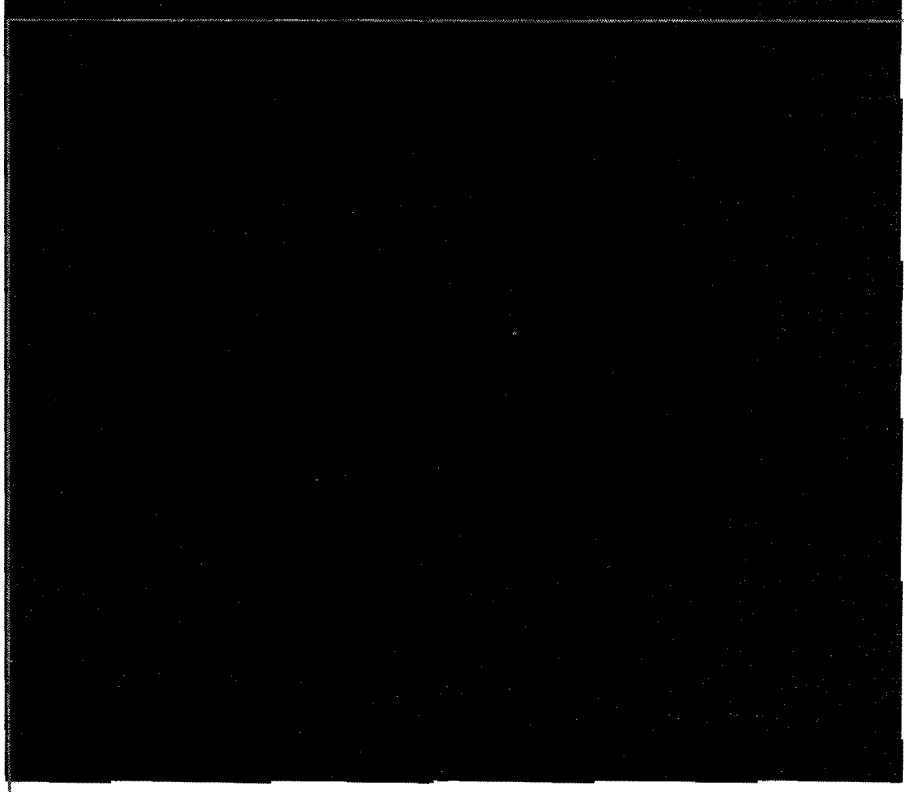
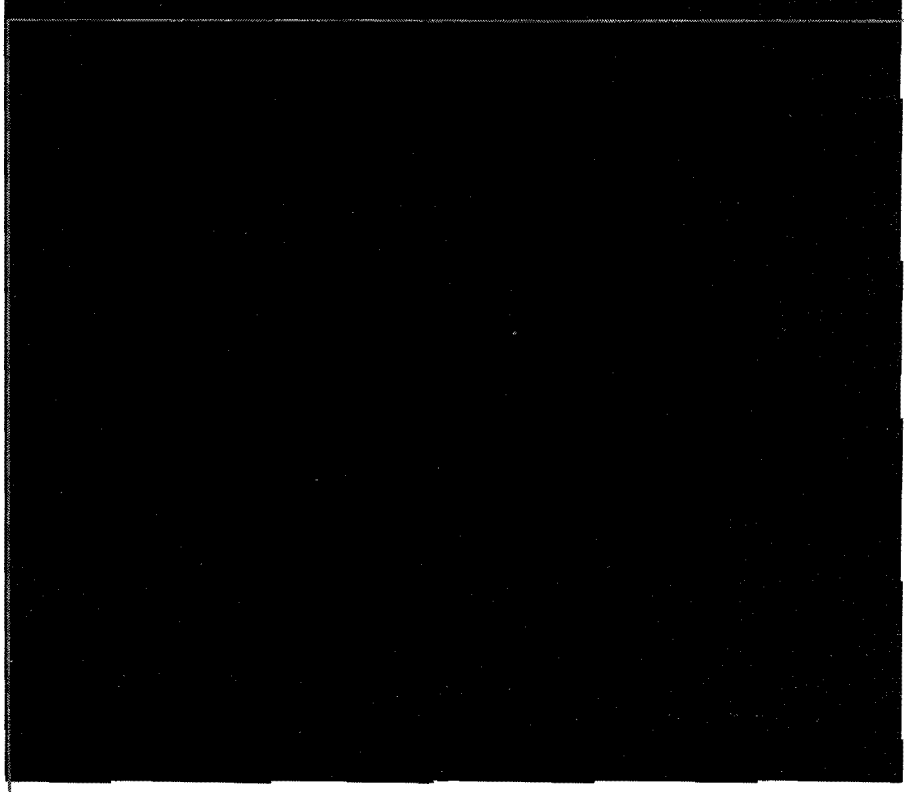
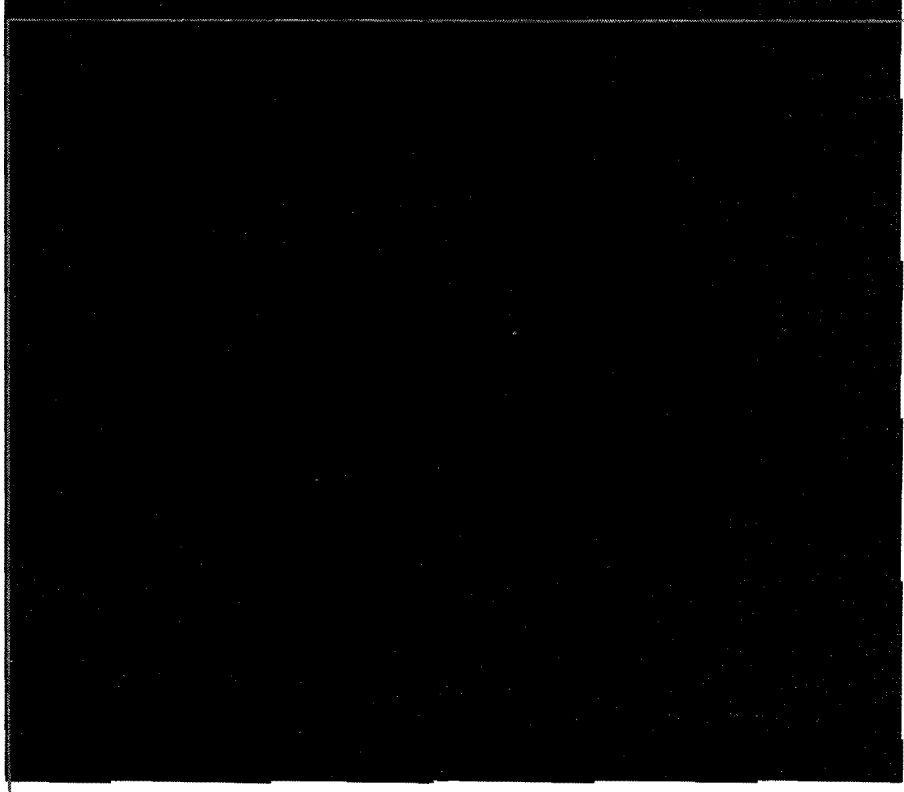
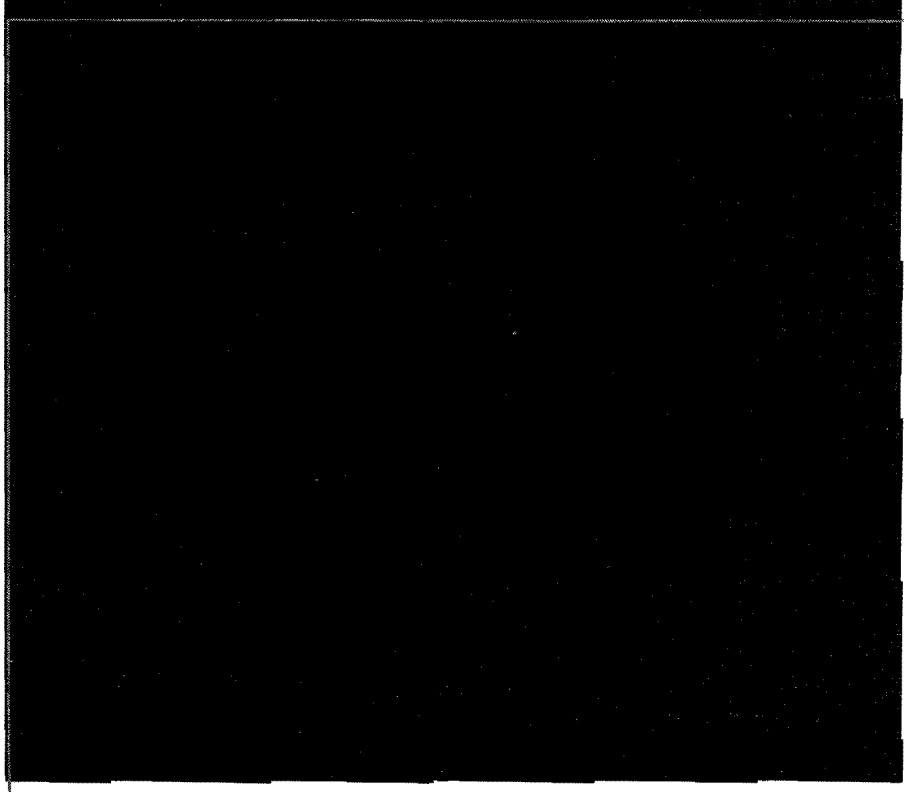
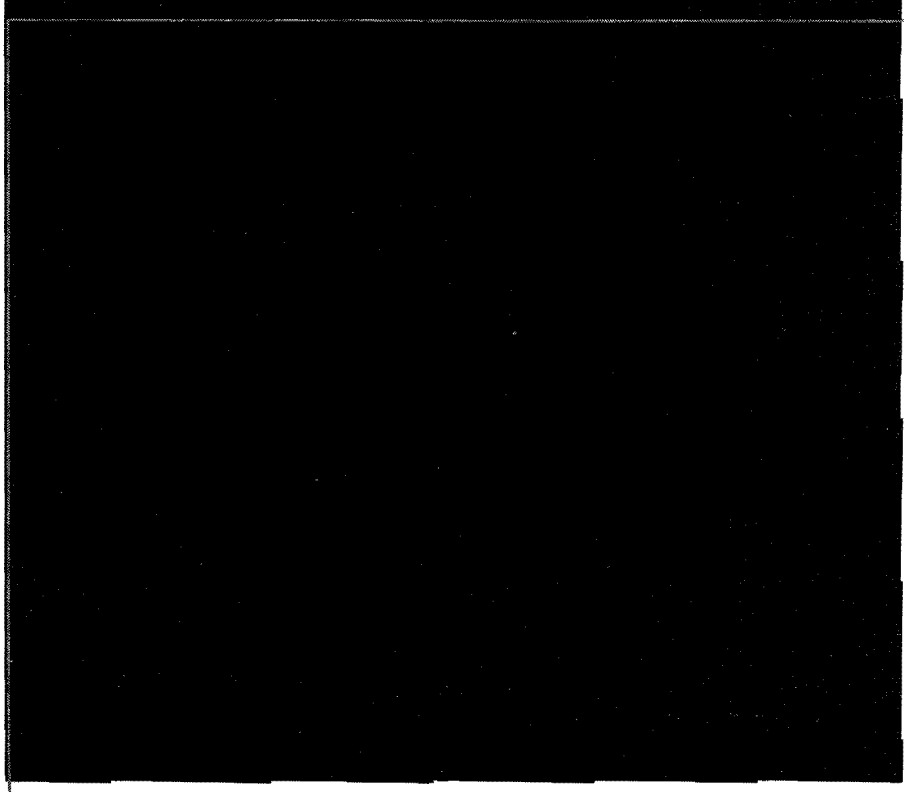
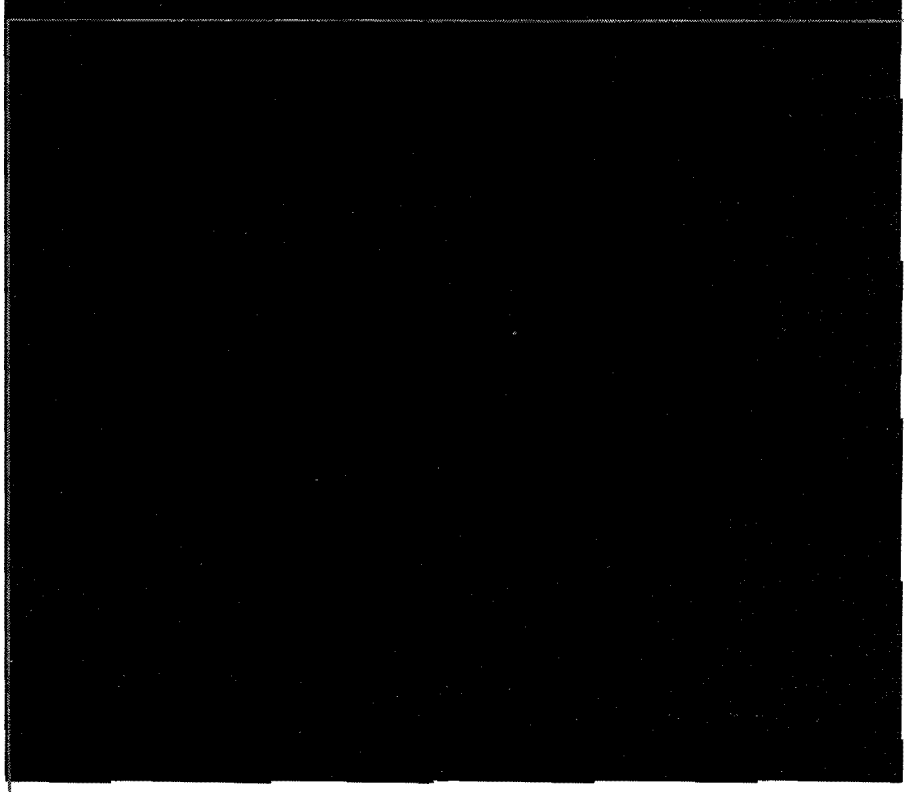
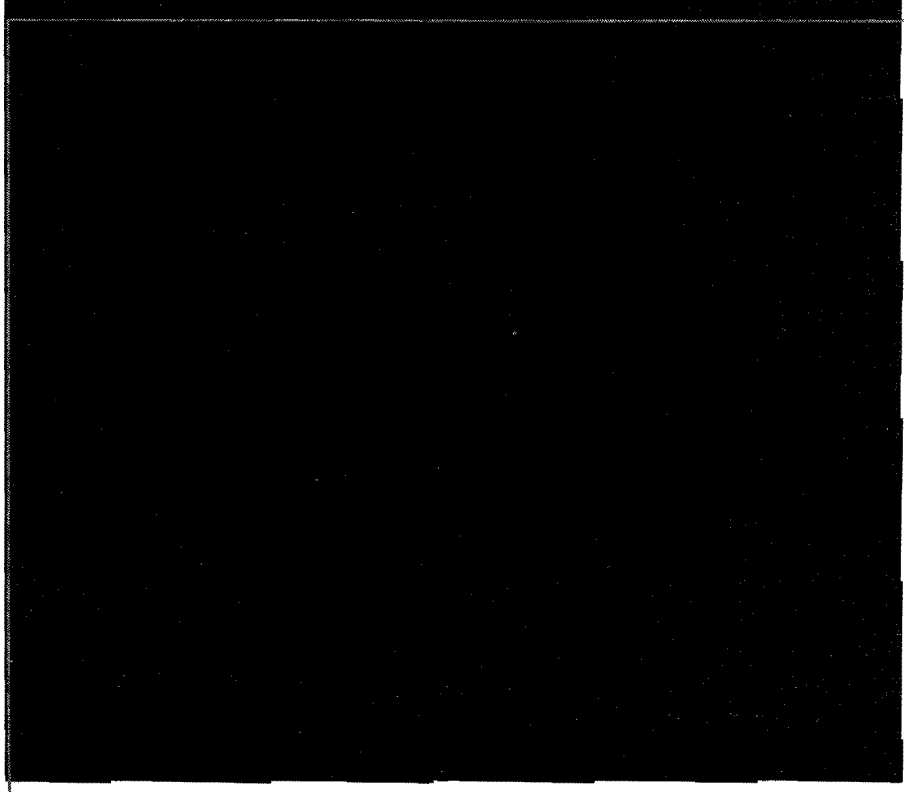
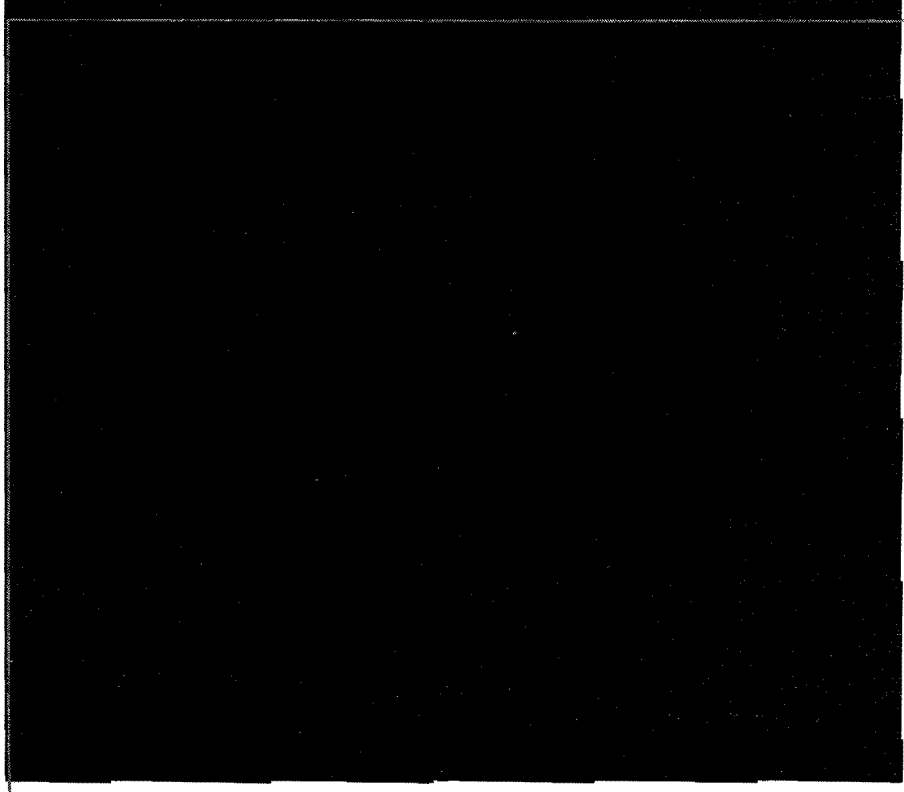
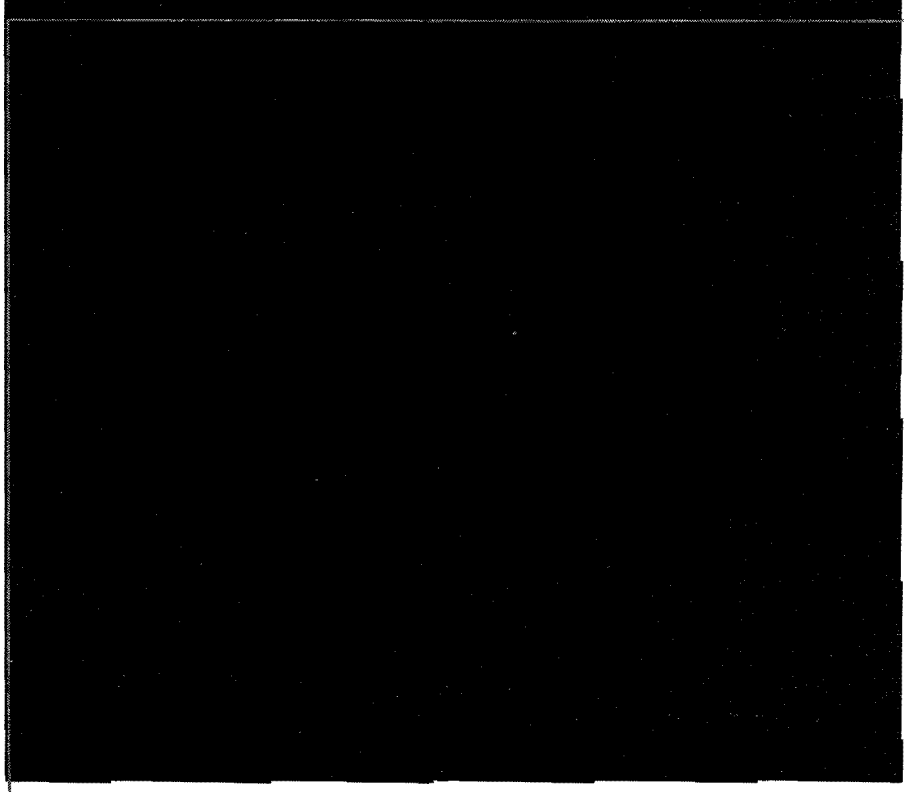
- 8.
- 9.
- C. (U//FOUO) The Director, National Reconnaissance Office, will:
1. (U//FOUO) Directly or through a designee, nominate the Deputy Chief of the OCMC for concurrence by the Director, NSA or designee.
  2. (U//FOUO) Provide qualified personnel to perform OCMC duties IAW guidance provided by the Chief, OCMC.

3. (U//FOUO) Provide engineering, technical and administrative support to the OCMC.
4. (C) Provide National Reconnaissance Program (NRP) funding to support OCMC capabilities.
5. (U//FOUO) Acquire, deliver and maintain OCMC collection management support tools that are compatible with Cryptologic Mission Management developed mission/collection management support tools.
6. 

D. (U//FOUO) The National SIGINT Committee will:



E. (U//FOUO) The Overhead Collection Management Center will:

1. 
2. 
3. 
4. 
5. 
6. 
7. 
8. 
9. 

10. [REDACTED]

11. [REDACTED]

12. (U//FOUO) Allow OCMC personnel to perform limited collateral operational duties in support of their parent organization as a secondary responsibility. Administrative responsibility and support for the OCMC personnel will be exercised by the parent organization.

13. [REDACTED]

14. (U//FOUO) Conduct or support outreach activities to educate SIGINT collection managers on Overhead SIGINT tasking and current collection capabilities.

15. (U//FOUO) Ensure that Information Technology (IT) products and services purchased for use within the OCMC domain are selected and procured in a manner that best serves the OCMC mission, and are compatible with NSA and NRO standards.

V. (U) All activities pursuant to this MOU are subject to the availability of appropriated funds. No provision shall be interpreted to require obligations or provision of funds in violation of the Anti-Deficiency Act (31 USC 1341).

VI. [REDACTED]

VII. (U//FOUO) POINTS OF CONTACT: The ADCI/C point of contact for this MOU is the SIGINT Issue Manager, Office of ADCI/C, [REDACTED]. The NSA point of contact is the Chief, Signals Intelligence Directorate Office of Policy, [REDACTED]. The NRO point of contact is the Director, NRO Office of Policy, [REDACTED].

VIII. (U//FOUO) EFFECTIVE DATE: This MOU is effective upon the date of the final signature of the approving authorities.

IX. (U//FOUO) TERMINATION/REVIEW: This MOU shall remain valid until modified or rescinded by mutual agreement in writing, and shall be reviewed every two years. Any party may terminate this MOU upon written notice to the other two parties.





Assistant Director  
of Central Intelligence  
for Collection

DATE: 8 Oct 03

~~Michael V. Hayden~~

MICHAEL V. HAYDEN  
Lieutenant General, USAF  
Director, National Security Agency/  
Chief, Central Security Service

DATE: 6 Oct '03

~~Peter B. Teets~~

PETER B. TEETS  
Director, National  
Reconnaissance  
Office

DATE: 9/29/03

~~TOP SECRET~~

~~BYE~~

86319-93

MEMORANDUM OF UNDERSTANDING  
BETWEEN  
THE NATIONAL SECURITY AGENCY/CENTRAL SECURITY SERVICE  
AND  
THE NATIONAL RECONNAISSANCE OFFICE  
FOR  
[REDACTED] MANAGEMENT

I. Purpose

(TS-~~TK~~) This Memorandum of Understanding (MOU) between the National Security Agency/Central Security Service (NSA/CSS) and the National Reconnaissance Office (NRO) delineates agreements for operational and management responsibilities at the [REDACTED] located at [REDACTED]

II. Background

(TS-~~TK~~) The NSA/CSS and the NRO have agreed to locate the [REDACTED] at [REDACTED]. Collocation of the [REDACTED] and, potentially, elements of [REDACTED] and the future High Altitude System Architecture (HASA) in a [REDACTED] provides the opportunity for maximum operational synergy and minimum redundant activities.

III. Agreements

A. (TS-~~TK~~) Organizational Roles and Responsibilities.

1. The NRO shall be responsible for satellite command and control, vehicle health and safety, and associated support (e.g. contractor operations, maintenance, and engineering support).
2. The NSA/CSS shall be responsible for SIGINT (Signals Intelligence) processing, analysis, reporting, and associated support (e.g. contractor operations, maintenance, and engineering support).
3. The U.S. Air Force Intelligence Command (AFIC) shall be responsible for the [REDACTED] processing, analysis, and reporting.
4. The NRO shall be responsible for facility infrastructure support including facility engineering and maintenance and physical security devices and services.
5. The NRO, NSA, and AFIC shall be responsible for funding necessary to execute their respective roles and responsibilities identified in this MOU. Each shall be responsible for contracting support services necessary to execute their roles and responsibilities or as otherwise agreed under separate MOUs.
6. Collection operations shall be executed in accordance with National Security Council Intelligence Directive No. 6.

B. (TS-~~TK~~) Station Management.

1. The Director NRO (DNRO) shall appoint, with concurrence by the Director NSA/Chief CSS (DIRNSA/CHCSS), the MGS Commander. The MGS Commander shall also serve as the Commander of Space Operations reporting to the NRO.
2. The DIRNSA/CHCSS shall appoint, with concurrence by the DNRO, a military Service Cryptologic Element (SCE) officer as the MGS Deputy Commander. The MGS Deputy Commander shall also serve as the Commander of SIGINT Operations and Commander of the joint SIGINT field activity, reporting to the NSA/CSS.

~~BYEMAN~~

HANDLE VIA  
[REDACTED] TALENT KEYHOLE/COMINT  
CONTROL SYSTEMS JOINTLY

NEG/ PROCESSED  
Date 3-5-93 Initials Ag

~~TOP SECRET~~

~~TOP SECRET~~

~~(TS-~~SI~~)~~ C. Station Organization.

1. All Station missions and functions will be organized within a single integrated organizational structure to take advantage of achievable operational synergy and to minimize redundancy. Staffing of activities and assignments of NRO and NSA/CSS and AFIC personnel to positions of responsibility will be commensurate with the roles and responsibilities identified in this MOU and with the charters of the parent organizations. Choice of personnel for jointly performed functions will be made on the basis of "best qualified".
2. Mission Planning, Station Engineering, and Support functions shall be jointly staffed by the NRO, NSA/CSS, and AFIC personnel. Where feasible, management responsibilities shall be alternated.
3. To the maximum practical degree, activities shall be associated with organizational elements to avoid shared funding across budget sources.

~~(TS-~~SI~~)~~ D. Security.

1. The Station shall generally be operated at a single classification level. Exclusion areas shall be established as necessary to protect compartmented activities.
2. A single set of Information Security (INFOSEC), physical security, and Operational Security (OPSEC) regulations and certification procedures, jointly agreed by the NRO and NSA/CSS, shall apply at the Station.

IV. Responsibilities

~~(TS-~~SI~~)~~ The DIRNSA/CHCSS and the DNRO shall execute additional plans, agreements and/or actions necessary to implement the provisions of this MOU.

V. Effective Date and Duration

~~(TS-~~SI~~)~~ This MOU shall remain valid until modified or rescinded by mutual agreement. The terms of this MOU shall be implemented at the [REDACTED] as soon as possible, but no later than 1997.

~~J.M. McConnell~~

J.H. McCONNELL  
Vice Admiral, U.S. Navy  
Director, NSA/Chief, CSS

Date: 3 MAR 93

~~Martin Faga~~

MARTIN C. FAGA  
Director, NRO

Date: 3 Mar 93

~~BYEM~~ HANDLE VIA  
[REDACTED] KEYHOLE/COMINT  
CONTROL SYSTEMS JOINTLY

~~TOP SECRET~~

MEMORANDUM OF UNDERSTANDING  
BETWEEN  
THE NATIONAL SECURITY AGENCY/CENTRAL SECURITY SERVICE  
AND  
THE NATIONAL RECONNAISSANCE OFFICE  
ON  
THE ACCREDITATION OF INFORMATION SYSTEMS

**Purpose:**

This Memorandum of Understanding (MOU) between the National Security Agency/Central Security Service/Information System Security Policy (NSA/CSS/ISSP) and the National Reconnaissance Office, Security Office (NRO) documents and formalizes the understanding between the two agencies in accrediting their Information Systems (ISs) and networks which process Sensitive Compartmented Intelligence information, including VRK and BYE information.

**Background:**

a. Both agencies use Reference b. as the standard for IS security accreditation and have cooperative working arrangements.

b. For the purpose of implementation, NSA adheres to NSA Manual 130-1 for all government users and NRO uses AISSIM-200. Both NSA and NRO use AISSIM-200 as the implementation requirements manual for their contractors.

**Responsibilities:**

NRO/Office of Security/Facilities and Information Security Division (NRO/OS/F&ISD) is responsible for ensuring all ISs and networks owned and operated by NRO have been properly accredited. NSA/CSS/ISSP is responsible for ensuring that all ISs and networks owned and operated by NSA have been properly accredited.

SUBJECT: MOU BETWEEN NSA AND NRO ON JOINT ACCREDITATION ON  
INFORMATION SYSTEMS

Agreement:

NRO/OS/F&ISD and NSA/CSS/ISSP will be responsible for conducting joint accreditations of all ISs and networks deployed and installed by NRO within NSA facilities and ISs and networks deployed and installed by NSA/CSS within NRO facilities. The accreditor for the host facility will be responsible for coordinating all visits, ensuring that all appropriate documentation is provided, and issuing a final accreditation report. Upon completion of the accreditation process, NRO/OS/F&ISD and NSA/CSS/ISSP will issue a joint accreditation agreement to their respective organizations.

If agreement on accreditation approval cannot be reached between each organizations' Designated Accrediting Authority (the Chief Information Officer), the issues will be forwarded to Director, National Security Agency and the Director, National Reconnaissance Office for resolution. If an accreditation approval still cannot be reached, the matter will be presented to the Director of Central Intelligence for final accreditation determination.


NRO and NSA/CSS will cooperate with and support each other's accreditation efforts in these instances. Either NRO/OS/F&ISD or NSA/CSS/ISSP may request the other accreditor act on their behalf.

~~FOR OFFICIAL USE ONLY~~


SUBJECT: MOU BETWEEN NSA AND NRO ON JOINT ACCREDITATION ON  
INFORMATION SYSTEMS

Termination/Review:

This MOU shall become effective as of the date of the latest signature and shall be reviewed by both parties, biennially. Any revisions or modifications to the MOU will be by consent of both parties, in writing, and published as amendments to the base MOU. This MOU may be terminated upon the written notice by either party to the other and shall be effective on a date mutually agreed to by the parties.

  
Chief Information Officer  
National Reconnaissance Office

DATE: 8 October 1997

  
Ronald Kemper  
Chief Information Officer  
National Security Agency

DATE: 30 September 1997

~~FOR OFFICIAL USE ONLY~~

SUBJECT: MOU BETWEEN NSA AND NRO ON JOINT ACCREDITATION ON  
INFORMATION SYSTEMS

References:

- a. DoD Directive 5200.28, Security Requirements for Automated Information Systems (AISs), dated March 21, 1988.
- b. Director of Central Intelligence Directive 1/16, Security Policy for Uniform Protection of Intelligence Processed in Automated Systems and Networks, effective 19 July 1988.
- c. Automated Information Systems Security Implementation Manual (AISSIM-200), dated 18 February 1994.
- d. NSA/CSS Manual 130-1, NSA/CSS Operational Computer Security Manual, dated 17 October 1990.

~~TOP SECRET//SI//NF~~

MEMORANDUM OF UNDERSTANDING  
BETWEEN  
THE NATIONAL SECURITY AGENCY/CENTRAL SECURITY SERVICE  
AND  
THE NATIONAL RECONNAISSANCE OFFICE  
FOR  
NETWORK CONNECTIVITY AND INTEROPERABILITY  
SUPPORTING OPERATIONS AND MANAGEMENT PARTNERSHIPS ACROSS  
JOINT SIGINT, MASINT AND IMINT PROGRAMS AND MISSIONS

I. (U) PURPOSE AND SCOPE:

A. (U) This Memorandum of Understanding (MOU) between the National Security Agency/Central Security Service (NSA/CSS) and the National Reconnaissance Office (NRO) documents and formalizes a shared commitment to substantially improve opportunities to conduct joint, multi-sensor, cross-discipline, cross-site operations through partnered information systems technology (IT) insertion initiatives and expanded network connectivity.

B. (U) Specifically, this MOU establishes a framework encouraging partnered systems engineering, prototyping, acquisition, deployment and systems support initiatives aimed at enabling interoperable network infrastructure, web-centric shared data and digital publishing enterprises, groupware, databases, common display processors and analytic tools.

C. (U) This MOU is intended to express the strongest senior management commitment on the part of the undersigned Chief Information Officers (CIO) to encourage the broadest possible interpretation of existing security, organizational, engineering, operations, and IT governance policies between the two agencies. The central objective of this more flexible policy framework is to promote seamless network connectivity and IT systems interoperability in support of compelling cross-discipline operations objectives in support of our mutual military and policy-making customers.

D. (U) The scope of this MOU extends to all mission and management elements resident at NSA/CSS Fort Meade and associated NSA-managed SIGINT Field Sites, as well as the NRO Headquarters and associated NRO Mission Ground Station and field operations elements involved in National Systems SIGINT, MASINT and IMINT mission management, tasking, processing, exploitation, reporting and dissemination.

E. (U) This MOU does not obviate existing DCI Directives and related NSA/CSS and NRO security policy directives governing systems security and accreditation, security compartment access, access for non-US mission partners and "need to know" principles. It does, however, expressly encourage IT and network engineering and security elements within the two agencies to look for specific initiatives where they can achieve increased collaboration so that operational effectiveness may be enhanced. The focus is on the possible, not the prohibited. This MOU should be interpreted broadly in order to move forward with targeted IT infrastructure initiatives enabling more seamless, rapid, high-fidelity, cross-mission operations.



## II. (U) BACKGROUND:

A. (U) The central objectives and themes in the recently published DCI Strategic Intent strongly suggest the need for more aggressive partnerships between agencies in the Intelligence Community (IC). This MOU substantially clears the way for such partnerships among the technical, policy, security, management and operations communities within NSA/CSS and NRO.

B. (U) Operations requirements recently presented from operational and management elements under the joint programmatic and management structures of NSA/CSS and NRO dictate the need for clearer policy-level guidance and a mutually agreed-to philosophy between the NSA/CSS and NRO CIOs regarding access to network resources, tools and data within both agencies.

C. (U) The growth of collaborative multimedia-capable operations spanning the SIGINT community, made possible by a globally pervasive and increasingly robust NSA/CSS-managed wide-area network (NSANET), has created substantially improved opportunities to improve and enhance the speed, fidelity and relevance of intelligence mission management and production operations around the world. The operational successes achieved have inspired broader opportunities to collaborate across the SIGINT, MASINT and IMINT technical disciplines - providing legacy policy and organizational barriers can be addressed so that engineering, security and operations organizations can move forward without delay on virtual mission support initiatives.

## III. (U) AGREEMENTS, PROCESSES AND RESPONSIBILITIES:

A. (U) While it is the expressed intent of this MOU to encourage and facilitate the establishment of joint initiatives without needless bureaucracy or self-imposed policy or organizational barriers to interoperability, we recognize the need to permit each agency to negotiate its participation in such efforts. This MOU is not a vehicle for either agency to be pressured to assume costs or organizational commitments not consistent with jointly agreed to interoperability objectives. Each initiative proposal under the general framework of this MOU will be authorized by the signing or other appropriate conveyance of approval between the two CIOs.

B. (U) Successful initiative proposals will, at a minimum, delineate:

1. (U) Initiative leadership and participation.
2. (U) Initiative goals and expected operational benefits.
3. (U) The overall technical approach to be pursued.
4. (U) A cost profile with explanation of funding commitments to be incurred by both agencies. Fair share cost agreements and common sense approaches to shared burdens are strongly encouraged.

5. (U) A project schedule including explanation of commitments and review/approval milestones within both agencies.

C. (U) This MOU is not intended to obviate or disrupt existing IT systems engineering, acquisition, support or security accreditation processes jointly engaged in between NSA/CSS and NRO. Under this framework, engineering and security organizations from both agencies are strongly encouraged to execute those processes with efficiency and resolve at the lowest possible level. At any point in the execution of joint IT and network initiatives between NSA/CSS and NRO, either agency CIO can be brought in to the process to deliberate uniquely occurring policy questions or issues of fair share resource commitments to ensure a successful outcome.

D. (U) Joint systems implementations will be reviewed and accredited per previous NSA/CSS-NRO MOU on Accreditation of Information Systems (dated 30 Sep 1997 (NSA) and 8 Oct 1997 (NRO)). Technical Security organizations within NSA/CSS and NRO will ensure the broadest and most flexible interpretation of both of these MOUs to allow for common sense, lowest level agreements on system accreditation, protection-in-depth approaches and shared responsibilities for managing the security environment of a joint IT infrastructure component. Trust and partnership between NSA/CSS and NRO will be the central themes of such initiatives.

#### IV. (U) REVIEW/TERMINATION:

(U) This MOU will enter into force on the date of the final signature and will remain in force for a period of 4 years, unless modified or rescinded in writing by mutual agreement of the signatories or terminated by written notice of either party received by the other. This MOU will be reviewed every 2 years while in force.

Approved:

\_\_\_\_\_  
Chief Information Officer  
National Reconnaissance Office  
26 November 1999

\_\_\_\_\_  
Raymond Holter  
Chief Information Officer  
National Security Agency  
26 November 1999

#### References:

- a. DCI Strategic Intent
- b. NSA/CSS - NRO MOU on The Accreditation of Information Systems

MEMORANDUM OF UNDERSTANDING  
BETWEEN  
THE CHIEF, F8 AND THE CHIEF, K  
FOR  
NATIONAL SECURITY AGENCY PERSONNEL ASSIGNED TO THE  
NATIONAL RECONNAISSANCE OFFICE SIGINT PROCESSING ORGANIZATION

I. BACKGROUND:

(S) On 29 March 1995, the Director, National Security Agency (NSA), and the Director, National Reconnaissance Office (NRO), signed the NSA/NRO Joint Management Plan for Acquisition of the Integrated Overhead SIGINT Architecture (IOSA). As a result, the NRO SIGINT Processing Organization (PSPO) was established at NRO Headquarters and jointly staffed by NRO and NSA/K5 personnel. The NSA personnel integrated into other components of the NRO were assigned to a new NSA Field Organization, F8. A Memorandum of Understanding (MOU) dated 8 June 1995 delineates the agreements for the management responsibilities of the Chief, F8 and Chief, K for the NSA/K5 personnel assigned to the PSPO. This document replaces that MOU and establishes management responsibilities of the Chief, F8 for NSA/K5 personnel assigned to the PSPO at the NRO facility in Chantilly, Virginia.

II. POLICY:

(S) The NSA/K5 personnel assigned to the PSPO at the NRO headquarters facility in Chantilly, Virginia, will be assigned to F8 and will functionally report through the NRO chain of command to the Chief, PSPO/K5. All F8 personnel are provided administrative, professional development, and career progression support by the Chief, F8. National Security Agency K5/PSPO personnel not assigned to the NRO headquarters facility in Chantilly, Virginia, will be provided administrative, professional development, and career progression support by the Chief, K.

CL BY: [REDACTED]  
CL REASON: 1.5(c)  
DECL ON: X1  
DATE FROM: NRO SCG 4.1  
14 Oct 95

~~SECRET~~

SUBJECT: Memorandum of Understanding Between the Chief, F8 and the Chief, K for National Security Agency Personnel Assigned to the National Reconnaissance Office SIGINT Processing Organization

III. AGREEMENTS:

A. ~~(S)~~ The Chief, F8 in his/her capacity as Deputy Director of the NRO SIGINT Directorate, will provide oversight and direction to the PSPO for the acquisition and maintenance of SIGINT mission ground processing and will confer with the Chief, K5/PSPO with regard to personnel assignments to the PSPO positions at F8. The Chief, F8 will provide input on the performance appraisal of the Chief, PSPO/K5 to his/her rating official, Chief, K.

B. ~~(S)~~ Chief, K, in coordination with Chief, F8, will designate which K5 activities and personnel are not congruent with the PSPO. These will include K5 Policy Staff, Administrative Staff, K-wide technology activities, and certain research and development (R&D) efforts. Chief, K, through Chief, K5, will retain total responsibility for those activities and personnel so designated.

C. ~~(S)~~ The Chief, K will have general oversight and influence over the execution of processing R&D activities executed by PSPO. The Chief, K, in conjunction with the NRO SIGINT Director, will review the acquisition of overhead processing systems at periodic reviews held at least two times a year.

IV EFFECTIVE DATE AND DURATION:

(U) This MOU shall remain valid until modified by mutual agreement or by higher authority. The terms of the MOU shall be effective upon signature by Chief, K and Chief, F8. The Chief, F8 and the Chief, K shall execute additional plans, agreements and/or actions necessary to implement the provisions of the MOU.



Chief, F8



Chief, SIGINT Engineering

DATE: 4/27/98

DATE: 5/4/98

**Operational Technology Evaluation Capability  
(OTEC)**

**Central Imagery Tasking Office  
(CITO)**

**Memorandum of Understanding  
(MOU)**

**for the**

**Rapid Dissemination System  
(RDS)**

**Customer Code  
(Z02)**

**February 2000**

~~<signature on file>~~

**Chief, OTEC  
NRO/IMINT/SOS**

~~<signature on file>~~

**Chief, Imagery Products Branch  
NIMA/CITO**

## 1 Purpose

This Memorandum of Understanding (MOU) documents the agreement between the NRO/IMINT/SOS [redacted] Operational Technology Evaluation Capability (OTEC) and the NIMA/CITO Imagery Products Branch (IPB) regarding the use of RDS Customer Code Z02 to support the imagery data needs of the Product Quality (PQ), and Research and Development (R&D) communities.

## 2 Background

IPB provided OTEC with the use of RDS Customer Code Z02 to support the joint NIMA-NRO PRIMEX Phase 1 demonstration in 1999. The use of Customer Code Z02 was suspended at the conclusion of the demonstration.

OTEC has a continuing need for an imagery feed to support the PQ and R&D communities, which have come to rely on OTEC as a source of IMINT data for their projects.

## 3 Scope

This MOU identifies the specific agreement between IPB and OTEC regarding the use of RDS Customer Code Z02.

## 4 Roles and Responsibilities

IPB agrees to allow OTEC to use the RDS Customer Code Z02 to support the data needs of projects supported by the OTEC lab infrastructure, indefinitely, or until an operational need for the Customer Code arises.

OTEC agrees to use the RDS customer code to support pixel-processing projects in the PQ and R&D communities. If an operational need arises, OTEC agrees to relinquish the use of Customer Code Z02 when requested to do so by IPB.

## 5 Operational Concept

Customers of OTEC will use RDS Customer Code Z02 when building production and distribution (P&D) nominations in the Requirements Management System (RMS). Imagery for Customer Code Z02 will come through RDS to the OTEC Image Data Server (IDS) in the OTEC lab.

## 6 Reviews

This MOU may be formally reviewed whenever either of the signatories perceives the need to revise the understandings herein. Such a review may potentially result in a change to the current practice.

## 7 Glossary / Acronym List

CITO	Central Imagery and Tasking Office
IDS	Image Data Server
IPB	Imagery Products Branch
MOU	Memorandum of Understanding
NIMA	National Imagery and Mapping Agency
NRO	National Reconnaissance Office
OTEC	Operational Technology Evaluation Capability
P&D Nom	Production and Distribution Nomination
PQ	Product Quality
R&D	Research and Development
RMS	Requirements Management System

MEMORANDUM OF UNDERSTANDING  
BETWEEN  
THE NATIONAL RECONNAISSANCE OFFICE, OPERATIONAL SUPPORT OFFICE  
AND  
NEW MEXICO STATE UNIVERSITY  
ON  
SECURITY SPONSORSHIP OF VARIOUS RESEARCH LABORATORIES AT NEW  
MEXICO STATE UNIVERSITY, LAS CRUCES, NEW MEXICO

PURPOSE

This Memorandum of Understanding (MOU) between the National Reconnaissance Office (NRO), Operational Support Office (OSO) and the New Mexico State University (NMSU) Physical Science Laboratory (PSL) addresses sponsorship of the to-be-established sensitive compartmented information facility (SCIF) in the Computer Network Research Laboratory, Intelligence Research Laboratory, and the Decision Systems Research Laboratory (CNRL/IRL/DSRL) located within Anderson Hall on the campus of NMSU, Las Cruces, New Mexico.

BACKGROUND

One area emphasized by the Intelligence Community (IC) and the Department of Defense (DoD), as defined by Presidential Decision Directive (PDD) 35 and Joint Vision (JV) 2010 and 2020 (JV 2010/2020), focuses on the strategic planning process for research and development (R&D) and the fielding of new information technology systems. Achieving this goal requires a paradigm shift from a collection-based focus to knowledge-centric architectures that encourage and enable collaboration and sharing of information among peer organizations.

The CNRL/IRL/DSRL was conceived to develop and collect technologies necessary to provide the following:

1. R&D in support of offensive and defensive information technology and networking (ITN) services and products.
2. Mathematical and computational foundations for understanding ITN infrastructures.
3. ITN services and products to national intelligence customers.

SUBJECT Security sponsorship of various research laboratories on the campus of NMSU, Las Cruces, New Mexico

The CNRL/IRL/DSRL are focused on supporting the decision process to allow maximum information sharing, consideration of options, and understanding of the end results of the courses of action taken.

SCOPE

Demonstration and application of the technologies and processes at the CNRL/IRL/DSRL will be accomplished through partnering with other government organizations and commercial industries. Government organizations partnering with NMSU may include the National Security Agency/Central Security Service (NSA/CSS), the Service Cryptologic Elements (SCEs), the Central Intelligence Agency (CIA), various DoD offices, and other government agencies. The critical infrastructure protection application that concerns both the IC and the DoD requires partnering with major corporate leaders such as telecommunications companies, which control large infrastructure components.

RESPONSIBILITIES

The OSO will sponsor SCIF accreditation of the NMSU CNRL/IRL/DSRL area through the NRO Office of Security. The NRO Office of Security will accredit the PSL SCIF, ensuring it meets DCID 1/21 standards for sensitive compartmented information and special access programs/special handling processing. The NRO Security will also accredit all automated information systems (AIS) to meet DCID 6/3 standards and provide services to PSL for delivery of classified materials to NRO headquarters or other intelligence partners. In addition, the OSO will sponsor the secure communications requirements for the PSL SCIF. The CNRL/IRL/DSRL area/room currently is not SCIF certified. Any and all costs associated with the above, as well as maintaining continued accreditation of the CNRL/IRL/DSRL, will be the responsibility of the NMSU PSL.

The NRO Security will assume security cognizance of the above SCIF described in the preceding paragraph and certify its use for DoD, Top Secret, SCI, SAP, TCO, BCO, and unclassified co-utilization, pending approval of the NMSU PSL-developed AIS security plan detailing the security procedures, equipment, software, and other items necessary to ensure secure/creditable operations. In addition, co-utilization agreements with partners for use of advanced communication technologies will be developed by NMSU PSL and approved by the OSO through



SUBJECT: Security sponsorship of various research laboratories  
on the campus of NMSU, Las Cruces, New Mexico

NRO Security. This capability will be provided to all  
partnering groups to allow secure collaboration.

The OSO Security will conduct an annual assessment of the  
NMSU security program in coordination with NRO Security and  
other NRO Program Offices. This assessment is directed at  
ensuring a cross-flow of security-related tools/information and  
maintaining consistent application of DCI, NRO, and IC  
protection requirements.

Since the PSL seeks to utilize these technologies for  
critical infrastructure protection, the PSL will develop, in  
writing, formal relationships with key industry partners to  
support the intent of PDD 35 and JV 2010/2020.

Industry partners' access to the SCIF will be subject to  
the approval of the OSO. As NMSU PSL demonstrates solutions to  
critical infrastructure protection, PDD 35, and JV 2010/2020,  
tours of the facility will be conducted at appropriate security  
levels and with the approval of the facility (NMSU) Special  
Security Officer.

All NRO security requirements relative to facility  
protection, information systems security, and personnel security  
will be complied with fully. Any expense necessary to bring  
this facility into compliance will be the responsibility of NMSU  
PSL.

TERMS AND REVISIONS

This document will be considered in force when signed by  
all parties. Signatories to this MOU or their successors may  
request the renegotiation of all or part of this agreement.  
Changes to this agreement, in writing, must be approved by both  
parties holding the offices of the signatories at the time of  
the change. This document will be reviewed annually.



Director,  
Physical Science Laboratory  
New Mexico State University

Date: 1 DECEMBER 2000



Director, Operational Support  
Office  
National Reconnaissance Office

Date: 17 NOV 2000

~~51279  
(42263)~~

21 April 1994

**MEMORANDUM OF UNDERSTANDING  
BETWEEN  
U.S. ATLANTIC COMMAND (USACOM)  
AND  
THE OPERATIONAL SUPPORT OFFICE**

1. Purpose. To establish a formal support relationship between the Operational Support Office (OSO) and the United States Atlantic Command (USACOM). The intent of this MOU is to provide enhancement of the application of National Systems products and services in satisfaction of USACOM requirements.
2. Scope. The scope of this document is limited to direct National Systems planning, field support, and logistics considerations. Matters of security and policy will be governed by appropriate law, and joint policy doctrine. The stipulations agreed to herein will be effective until terminated by either party, and will be reviewed annually by representatives of both parties.
3. Background. The OSO provides expertise in National Systems to include training, education, exercise support, technology demonstrations and operational and intelligence support to military organizations.
4. Command Relationship. The relationship between OSO and USACOM will be that of OSO, supporting command, to USACOM, supported command.
5. Operational Support Responsibilities. Support will be provided by the permanent assignment of an OSO Liaison Officer and an OSO Theater Representative to perform mission and functions as specified in enclosure (1). Additional support, as required, can be addressed on a case-by-case basis.
6. Resource Prioritization. OSO resources will be provided based on the following priorities established by USACOM J2, with resources being subject to recall for operations or contingencies of a higher priority:

1. Contingency Support
2. Pre-planned Operations and Field Support
3. Joint & Combined Exercise Support
4. Component Exercise Support
5. Software & Hardware Logistics Support
6. Additional Tasking or Requirements

7. Contingency Support. OSO provides limited direct support to worldwide contingency operations which may require diversion of OSO assets from USACOM theater of operations. The contingency support, and duration thereof, must be approved by the Joint Staff (J36), and will be specified by orders issued to the personnel assigned for each support mission or operation.

8. Support Request Method. Routine requests for additional OSO support will be submitted by message. Time critical support requests may be submitted by telephone, followed by confirmation message.

9. Support Responsibilities. The responsibilities for OSO personnel and equipment will be as follows:

A. Transportation. Under normal conditions, movement of personnel and equipment to and from commercial airfield or port of embarkation nearest the supported command will be the responsibility of OSO. For support at remote or restricted locations, (i.e., commercial transportation not readily available), movement of personnel and equipment shall be the responsibility of the supported command. When feasible, OSO personnel will travel by military directed transportation systems. Additional travel accomplished at the request of the supported command will normally be the responsibility of the supported command.


B. Berthing & Messing Facilities. OSO personnel may use government berthing and messing facilities when they are available, unless such use would be detrimental to the mission.

C. Equipment & Communications. OSO will normally provide required hardware. Secure office space, furniture, office supplies, internal ADP/communications support, power, communications, physical security, and coordination of Special Compartmented Intelligence communications will be the responsibility of the supported command.

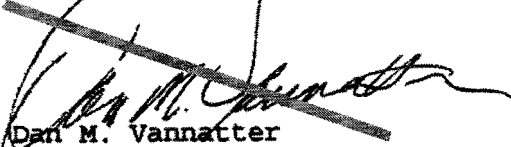
D. Clearances & Accesses. Security clearances for OSO personnel will be certified to the supported command with authorization to recertify. Locally required accesses, if any, will be the responsibility of the supported command. The supported command will recertify clearances and provide courier authorization as required to properly perform the support mission.

E. Support Costs Responsibility. OSO will pay the support costs associated with long term contract assignments. OSO will provide funding to support official travel taken as a result of, or in support of provisions of this memorandum. Any required military transportation, government berthing and/or messing facilities will be provided or arranged by USACOM. Travel executed in support of unique OSO requirements will be funded separately by the OSO.

Date: 27 APR 94

~~~~  
T. R. Wilson  
RADM USN  
Director Of Intelligence  
US Atlantic Command

Date: 22 APR 94

~~~~  
Dan M. Vannatter  
COL USA  
Director  
Operational Support  
Office

Enclosures:

- (1) Theater/Command Representative Missions and Functions
- (2) Operational Support Office Points of Contact

## **THEATER/COMMAND REPRESENTATIVE**

### **MISSION:**

- Act as OSO representative to USACOM and other commanders or agencies within Atlantic Command, as appropriate.
- Coordinate OSO activities in support of USACOM.

### **FUNCTIONS:**

- Represent OSO to USACOM:
  - Coordinate OSO support services and activities.
  - Provide USACOM with detailed understanding of the missions, capabilities, limitations, products, and tasking procedures for OSO supported National Systems.
  - Assist in developing and refining the flow of National Systems data to and within the USACOM's C4I architecture.
  - Provide working level understanding of the capabilities and limitations of each OSO sponsored system.
  - Assist in understanding the missions, products, services, and dissemination architecture of related systems and other national agencies.
  - Identify requirements for analytic support related to National Systems data.
  - Assist USACOM in identifying and arranging for National Systems training services.
  - Support ad hoc training requirements, as required.
  - Arrange and/or conduct hardware/software trouble shooting and repair support for OSO sponsored systems.
  - Coordinate OSO sponsored initiatives and test objectives in USACOM exercises and demonstrations.
  
- Represent USACOM requirements to OSO:
  - Coordinate refinement of requirements for OSO sponsored National Systems support:
    - Work with USACOM to articulate requirements and priorities for exercise and contingency support.
    - Identify data flow, processing, storage and information display requirements.
    - Assist in definition of future National Systems needs.

- Monitor system performance to ensure quality of provided products and services.
- Identify product and service improvements desired by USACOM.
- Advise USACOM J2 with regard to additional commands or agencies in USACOM which would benefit from OSO support.

Attachment (1)

**USACOM/Operational Support Office  
Points of Contact and Message Addresses**

**USACOM**

**CAPT C.T. Mauro, USN**  
**Chief, Collection Management Office**  
**(CMO) USACOM**  
Commercial: (804) 444-8385  
DSN: 564-8385

**Christopher B. Jackson, GS14/**  
**USGS**  
**Technical Director, USACOM CMO**  
Commercial: (804) 444-8385/7  
DSN: 564-8385  
Message: CINCUSACOM  
NORFOLK VA//CMO//  
SCI: CINCUSACOM//CMO//  
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