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**SendTo:** ANELSON @ AMERICAN.EDU @ INTERNET @ WORLDCOM  
**CopyTo:**  
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**BlindCopyTo:** CN=R ecord/O=ARRB  
**From:** CN=David Marwell/O=ARRB  
**DisplayFromDomain:**  
**DisplayDate:** 09/03/1996  
**DisplayDate\_Time:** 4:39:03 PM  
**ComposedDate:** 09/03/1996  
**ComposedDate\_Time:** 4:20:05 PM  
**Subject:** State Department  
Anna:I would like to reconsider the plan to approach the State Department at a higher level. My letter to Kennedy resulted in some very hurt feelings at the staff level at the Department -- notably with Nina Noring who apparently took my criticism personally. Since we have received an unambiguous letter from Kennedy, backed up with his personal assurances, I wonder whether it is worth risking increased tension at the working level by going higher in the organization. Going over Kennedy's head to Moose on this issue (especially after the response that we got) would likely be taken personally by Kennedy as well. Whereas, we might achieve some visibility in the higher reaches of the Department, we would do so at the risk of alienating those with whom we deal each day. San Diego went very well. There were echos of Kimball's complaint, but they were effectively countered by your colleagues on the Board.  
**Body:**  
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**Categories:**