| NR_key_name: | 8705F1CD4793COA2852561DB00628D76 |
| :--- | :--- |
| SendTo: | CN=Laura Denk/O=ARRB @ ARRB |
| CopyTo: |  |
| DisplayBlindCopyTo: <br> BlindCopyTo: | CN=R ecord/O=ARRB |
| From: | CN=Tracy Shycoff/O=ARRB |
| DisplayFromDomain: |  |
| DisplayDate: | $06 / 14 / 1995$ |
| DisplayDate_Time: | $1: 57: 20$ PM |
| ComposedDate: | $06 / 14 / 1995$ |
| ComposedDate_Time: | $1: 56: 27$ PM |
| Subject: | Re: A \& R average hourly rate |

The average with the $16 \%$ is $\$ 20.17$. The average for the management staff with the $16 \%$ is $\$ 47.41$.Let me know if you need anything else.To:Tracy Shycoff/ARRBcc: From:Laura Denk/ARRB Date:06/14/95
11:35:57 AMSubject:A \& R average hourly rateUnfortunately, we are going to have to figure out the average

Body:
recstat:
DeliveryPriority: N
DeliveryReport: B
ReturnReceipt:
Categories:
hourly rate $+16 \%$ for $A \& R$ (R\&A?). I presume that you can exclude Jeremy from the equation. Thanks!
Record

