

July 30, 1996

One of the first things you learn when you begin living and working in Washington DC is that nothing is ever set in stone, and that things can and do change at a moment's notice. We at the ARRB appreciate your flexibility and willingness to work with us in making this project work for everybody involved.

This group will be different than the ones that came before, in that you will not be working together on one large project. Ideally, I would have liked to have things work that way, but... as Robert Burns said, the best laid plans of mice and men gang aft agly. (I think that means that things get screwed up from time to time.) So, we have several smaller projects that you will be working on in groups of two or three. We have pared them down in scale, so it should be possible for you to finish in two to two and a half days.

Thursday, I have you scheduled to wrap up your projects in the morning; just after lunch, we have scheduled a presentation from Doug Horne, a Senior Analyst on the Military team who is also our primary medical evidence analyst. He will try and explain to you the conclusions different investigations have reached, some of the inconsistencies or questions that surround these conclusions, and why there is such confusion regarding the medical evidence 33 years after the fact.

I hope that your experience is still a fun and rewarding one. I apologize for the abbreviated nature of this week; I hope the shorter projects and altered schedule do not detract from your enjoyment of your time here. Thank you for your understanding.