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NATIONAL RECONNAISSANCE OFFICE

14675 Lee Road Chantilly, VA 20151-1715

15 December 2017

Mr. John Greenewald, Jr. 27305 W. Live Oak Rd. Suite #1203 Castaic, CA 91384

REF: FOIA Case F-2017-00167

Dear Mr. Greenewald:

This is in response to your request dated 13 September 2017 and received by the National Reconnaissance Office (NRO) on 14 September 2017. Pursuant to the Freedom of Information Act (FOIA), you requested, "the most recent issue of THE SPACE SENTINEL".

Your request has been processed in accordance with the FOIA, 5 U.S.C. § 552, as amended. A thorough search of our files and databases located one document responsive to your request. This document is being released to you in part. Material redacted is denied pursuant to FOIA exemptions:

- (b)(1), as properly classified information under Executive Order 13526, Sections 1.4(c), (g);
- (b)(3), which is the basis for withholding information exempt from disclosure by statute. The relevant withholding statute is 10 U.S.C. § 424, which provides (except as required by the President or for information provided to Congress), that no provision of law shall be construed to require the disclosure of the organization or any function of the NRO; the number of persons employed by or assigned or detailed to the NRO; or the name or official title, occupational series, grade, or salary of any such person; and
- (b)(6), which applies to records which, if released, would constitute a clearly unwarranted invasion of the personal privacy of individuals.

You have the right to appeal this determination to the NRO Appellate Authority, 14675 Lee Road, Chantilly, VA 20151-1715, within 90 days of the above date. You may also submit an appeal electronically by completing the form available on the NRO's public web site at http://www.nro.gov/foia/AppealInput.aspx. Please include an explanation of the reason(s) for your appeal as part of your submission. The FOIA also provides that you may seek dispute resolution for any adverse determination through the NRO FOIA Public Liaison and/or through the Office of Government Information Services (OGIS). Please refer to the OGIS public web page at https://ogis.archive.gov/ for additional information.

If you have any questions, please call the Requester Service Center at (703) 227-9326 and reference case number **F-2017-00167**.

Sincerely,

Patricia B. Cameresi FOIA Public Liaison

Enclosures: Space Sentinel Summer 2010

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SECRET//SI/TK//REL TO USA, FVEY

Summer 2010

THE HOMETRY FIGH ATHN DE THE AATHNAI HITTINNAISSANI

CLASSIFIED

THE VALUE OF HIGH-RESOLUTION IMAGERY

DECL ON: DNI Only Derived From: Multiple Sources

SECRET//SI/TK//REL TO USA, FVEY

(Cover Photo is UNCLASSIFIED.)

Approved for Release: 2017/12/14 C05105661

(U) View from the Top

(U) High-resolution imagery and the other remarkable capabilities NRO systems provide enable our Nation to track adversaries, take the fight to their doorsteps, and ultimately deny them sanctuary on a global scale.

(U) THIS SPACE SENTINEL EDITION EXAMINES AMERICA'S RELIANCE ON HIGH-RESOLUTION SATELLITE IMAGERY. A few months ago, when I visited Qatar and Iraq, I met with intelligence users who experience the value of National Reconnaissance Office (NRO) systems first-hand. Several top commanders, including General Ray Odierno, then Commander U.S. Forces-Iraq, described the complex situation on the ground and the important role NRO plays in their Intelligence, Surveillance, and Reconnaissance strategy.



(S//TK//REL) To continue supporting our high-resolution imagery customers, my priorities include

(b)(1)(b)(3)

The best way to affirm our abilities is to deliver on our promises, including performance, cost, and schedule.

Nothing we say is more important than what we do. (S//TK//REL) It is beyond question that high-resolution imagery is critical to confronting the hardest intelligence problems and supporting warfighters in the field. Resolution, though, is only one aspect of NRO imaging systems that our users rely on every day. and near-real-time products are other

unique capabilities that the NRO brings to the fight. In addition, we are constantly finding ways to enhance the utility of our on-orbit systems and improve our constellations.

(U) High-resolution imagery and the other remarkable capabilities NRO systems provide enable our Nation to track adversaries, take the fight to their doorsteps, and ultimately deny them sanctuary on a global scale. I commend the NRO workforce for sustaining and continually improving upon our spaceborne imaging constellation.

Bruce Carlson Director, National Reconnaissance Office

(b)(1)(b)(3) This page consists of (b)(1) and (b)(3) redactions.

(U) A Look Inside

SUMMER 2010 + VOL. 8, NO. 2



FEATURE ARTICLES

12 (U) The Case for High-Resolution Electro-Optical Imagery

(S//REL) Have you ever wondered why imagery analysts working against counter proliferation, counterterrorism, and other high priority targets within the National Intelligence Priorities Framework (NIPF) depend on high-resolution imagery?

Robert Zitz, Dep. Director, NRO Mission Support Directorate

- 20 (U) An Interview with Darlene Minick
- 24 (S//REL) Value of High-Resolution & Wide-Bandwidth

MINT/R&T

(b)(1) (b)(3)(3)

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(b)(3)

- 30 (U) In Memoriam Jim Arnold, Director AS&T
- 32 (U) In Memoriam Gladys Mena, Longest Serving NRO Employee
 William Neylor, BPO/CSNR/REO





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- 8 (U) NRO Imagery Supports: National Incident Response in the Gulf of Mexico

MOD

10 (U) It's on Seeing the Finer Points of Industrial Analysis MOD, ADF-C

Official Magazine of the **National Reconnaissance Office**

SUMMER 2010 | VOLUME 8 | NUMBER 2

The Space Sentinel is published quarterly by the NRO Office of Strategic Communications. As the official magazine of the National Reconnaissance Office, it is a medium of information and education for NRO personnel, mission partners, intelligence users, and Congressional oversight committees. The Space Sentinel welcomes story ideas, articles, comments, questions, and suggestions.

Director of the National Reconnaissance Office Gen Bruce Carlson, USAF (Ret)

> Director of the NRO Office of Strategic Communications Clinton West

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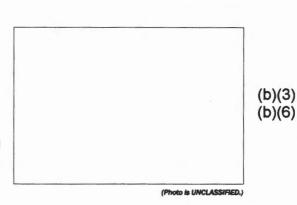
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(U) This issue of the Space Sentinel presents information on the

value of high-resolution imagery, and my Samana experience showed the

need to look beyond the

broad picture.

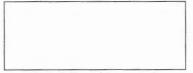


(U) From the Editor

(U) IT WAS LATE MORNING WHEN I FOUND MYSELF IN A SMALL RURAL VILLAGE A FEW MILES OUTSIDE THE PORT OF SAMANA, DOMINICAN REPUBLIC. My guide busily described the story behind the local drink, Mama Juana - a rum, red wine, and honey-based concoction reportedly used originally to disinfect women after childbirth — while I took in the view. From this vantage, Samana seemed an exotic oasis, a place you read about in adventure magazines, but as I sipped my drink, a very different picture emerged. Impoverished children sold flowers, seashells, and anything else they could find in crowded trash-ridden dirt streets. Jeeps, equipped with giant loud speakers, blaring something unrecognizable to me in Spanish, roared up and down the road as if I was in a movie right before the revolution broke out. And chickens, horses, pigs, as well as an assortment of other animals scoured about in the tropical heat.

(U) This issue of the Space Sentinel presents information on the value of highresolution imagery, and my Samana experience showed the need to look beyond the broad picture. Just as the lush forests and pristine beaches seen from distant private, secluded, spots hid Samana's poverty, pursuing a national strategy at the expense of high-resolution imagery would leave America with an incomplete worldview at a time when we need clarity most of all.

(U) I returned from vacation not only appreciating the blessings life has bestowed on me, but aware that the landscape provides part of the story: the truth is often in the fine details. | (This is UNCLASSIFIED)



NRO Office of Strategic Communications

(U) After seven years, this is our final issue of the Space Sentinel. Stay tuned for other NRO products telling our remarkable story.

SECRET//SI/TK//REL TO USA, FVEY

SUMMER 2010 | SPACE SENTINEL

(b)(3)

(U) Operation Highlights	
COMPILED BY BPO/OSC	(b)(3
	(b)(1) (b)(3)



(U) U.S. Marine with 3rd BN, 1ST Marine Regiment, RCT 7, patrols near Kochibad, Afghanistan.

(U) High-Resolution imagery Critical For Analysts and Warfighters	(b)(1 (b)(3
	,
	-

This page consist of (b)(1) and (b)(3) redactions.



(U) U.S. Soldiers from Legion CO, 1ST BN, 503RD Airborne Infantry Regiment dismount from a CH-47 Chinook helicopter after a mission to a nearby valley at Combat Outpost Nerkh, Wardak Province, Afghanistan.

Satellites Detec	(b)(1 (b)(3
	(S//SI/TK//REL) Overhead Targets
	(O) O) NOT NEED OVERHEAD IDIGES
(U) New Capability Warns Warfighters Unclassified Level	

This page consist of (b)(1) and (b)(3) redactions.



(U) U.S. Soldiers from 1st Platoon, Delta CO, 1ST BN, 4TH Infantry Regiment depart Forward Operating Base Baylough, Afghanistan, to conduct a patrol.

(S//REL) H unt Afghanistan	ing the Hunters —	

(U) GForge: Enabling Collaboration across IC Networks

(U//FOUO) As the spring 2009 Space Sentinel described, the NRO GForge collaboration environment bridges multiple(b)(1) IC communities by providing highly tailorable workspaces(b)(3) to users across networks. Government auditing and security requirements previously required the 12,000 plus users to register for an account and take short online training before browsing the site.

(b)(3)

(U) Since last year's article, GForge also added a tailorable survey tool and custom tool capability, requiring no HTML or coding experience with built-in Excel exporting. We plan to deploy a more advanced webpage designer in June 2010 to allow users to create visually dynamic pages without using HTML.

(U)	is the editor	of the	Space	Sentinel	magazine	in	the
NRO Office of Strat	gic Comm	unicatio	ms (BP	O/OSC).			

(b)(1)

(b)(3)

SPACE SENTINEL | SUMMER 2010 (b)(3)

(U) NRO Imagery Supports (U) National Incident Response in the Gulf of Mexico (b)(3)BY MOD (b)(1)(b)(3)(S//TK//REL) THE NATIONAL RECONNAISSANCE OFFICE create daily mosaics (NRO) SUPPORTED THE NATIONAL GEOSPATIALof the oil's migration in the Gulf. INTELLIGENCE AGENCY (NGA), U.S. (S//TK//REL) (U) The Coast Guard, and other organizations respond to (b)(1)the oil spill in the Gulf of Mexico following the (b)(3)collaborative April 20, 2010 sinking of the Deepwater Horizon relationship oil rig. The spill initially collected in the northern portions of the Gulf, east of the Mississippi delta. among agencies Over time, however, the oil moved in several like NRO, NGA, directions. NRO played a key role in and the Coast Guard helps to resulting in a more effective multiagency approach than would be possible without optimize available such cooperation. resources, accurate (S//TK//REL) The **NRO** provided using unclassified or track the extent as of August 8. The commercially available sources alone. of the damage, (S//TK//REL) The NGA is using several and to focus relief (b)(1)(b)(3)efforts where they are needed most. The NRO, also processed (b)(1)

(b)(1) (b)(3)

(Graphic is SECRET)/RELEVEN) (Photo is UNCLASSIFIED.)	
	(S//TK//REL) Imagery analysts exploiting NRO collection
	noted that
	Typo:
	NRO imagery taken of the Louisianan Delt
	National Wildlife Refuge, northwest of
	the sunken Deepwater Horizon. Additional imagery collected
	analysts saw
	in imagery of the Atchafalaya Bay Coastal Habitats. Analyst
	further detected
	of Lake Barrer, Louisiana, indicating the possibility ofin the
	Imagery taken
A	(S//TK//REL) The NRO Mission Support Directorate
	on June 17, installed a Tactics and Planning (TAP) table
A SELECTION OF THE SECOND PROPERTY OF THE SEC	and provided on-site technical support, at National Inciden
	Command, Coast Guard Headquarters, in Washington D.C.
	the touch-activated TAP table
	to help generate a common
	operational picture.
	This tool provided Coast Guard leadership with
Above: (U) NRO Imager Below: (U//FOUO) NIC Strategic Information	data on Sinc
Manager, uses the TAP Table to brief presidential advisor Valerie Jarrett	its installation, the Coast Guard has requested four additiona
and NIC commander ADM Thad Allen (Ret.) on Jul 26.	installations at the Unified Area Command in New Orleans
	the Incident Command Post in Houma, LA, the Incident
	Command Post in Mobile, AL and a future Incident Command
	Post in Miami, FL. The NRO is currently working with the
	Coast Guard to identify other areas of support. (S//TK//REL) NRO products and services enhance th
	capabilities of organizations responding to environmenta
	disasters. The responsiveness of national systems, and the qualit
	of the products they generate, is invaluable. The collaborativ
	relationship among agencies like NRO, NGA, and the Coast
	Guard helps to optimize available resources, accurate track th
·	extent of the damage, and to focus relief efforts where they are
	needed most. (This is deaners, This, real to use, tvens)
	(17)
	(U) support

(b)(3)

(b)(1)

(b)(3)

the Mission Operations Directorate (MOD). Dr. Gerald Arp,

NGA, provided examples of intelligence products.

SECRETI//SI/TK//REL TO USA, FVEY

This page consist of (b)(1) and (b)(3) redactions.

(U) NRO Systems an Essential Component	
(U) It's on Seeing the Finer Points of Analysis	

MOD, ADF-C

(b)(3)

(b)(1)
(b)(3)

(U) "NGA analysts
and scientists
team with
NRO experts
to achieve
information
dominance
over current
and potential
adversaries that
significantly
contributes to our
combat edge."

⁽SHREL) NIIRS ratings serve as objective descriptions of the quality of collected images. NIIRS ratings for each type of imagery are on scales from zero to nine, nine being the best possible rating.

This page consist of (b)(1) and (b)(3) redactions.

phic is SECRET//REL PVET.)	(Graphic is SECRETARE PRET)
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	(b)
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t:	
	the benefit of
	high-resolution imagery. While we can solve many intelligence
	problems using medium-resolution imagery, we simply cannot
	resolve others without the benefit of high-resolution collection.
	NGA analysts and scientists team with NRO experts to achieve information dominance over current and potential
	adversaries that significantly contributes to our combat edge.
	(U) is editor of GEOSIG Weekly in the NRO

The Case for High-Resolution Electro-Optical Imagery

by Robert Zitz, MSI

(Graphic is CECNET, Th. / 2011.)

C05105661 Approved for Release: 2017/12/14 C05105661 (b)(1) (b)(3) (b)(1) (b)(3) (b)(1) (b)(3) (U) Background (b)(1) (b)(3) -CEORET//CI/TK//REL TO UGA, FVEY-SUMMER 2010 | SPACE SENTINEL 13

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(U) Case 2: Monitoring	Program	(b)(3
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J) High-Resolution Imagery and	l Counterterrorism	

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	This page	consist of	(b) (1) ar	nd (b) (3)	redactions.	
						(h)
J) Case 3: Identifying						(b)
U) Case 4: Confirming a			•			

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				(Graphic
(II) Case!	5: Correlatina			
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(U) High-R	Pesolution Imager	у		
and				
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(II) Case A	5: Assessing			

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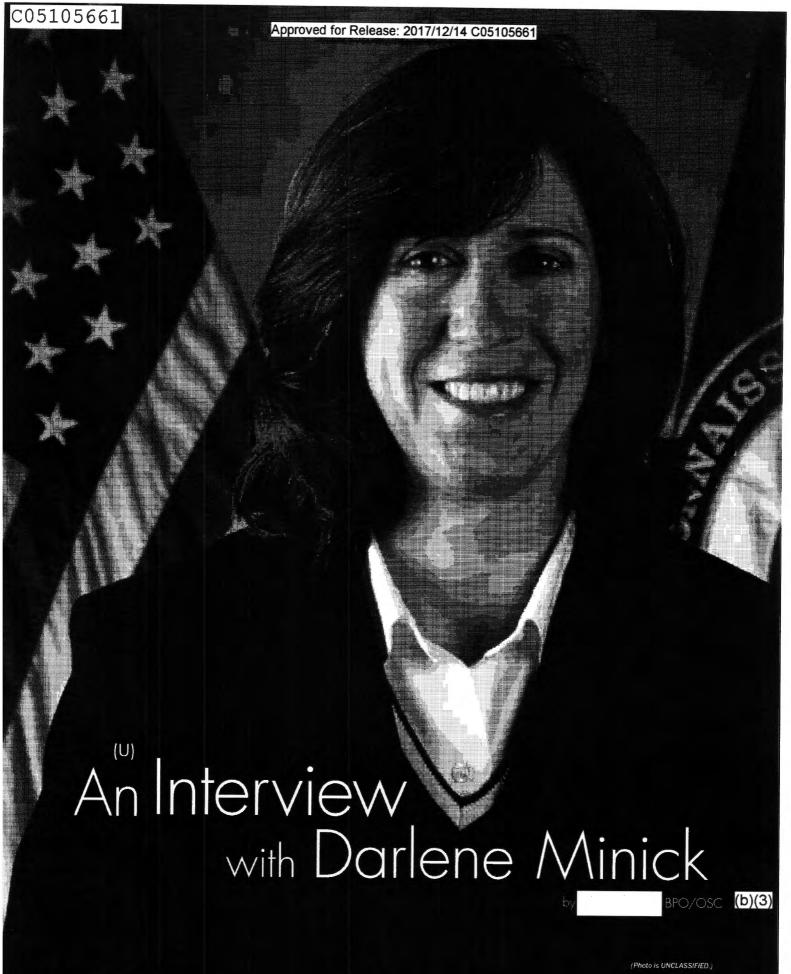
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	,		
(U) Case 7:			(b)(3)
		(Graphic is 3// rro/ het 10 TVE/)	, (2)(9)
	7 `		
(U) Case 8: Understanding		Chearlis I	(b)(3)
		,	
			•

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(U) Case 9: Detecting		(Graphic is \$/\to\(\frac{1}{100}\)	(b)(3)
(U) Additional Considerations			

⁽U) Robert S. Zitz is Deputy Director of the Mission Support Directorate.





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(U) Ms. Darlene Minick was appointed Director, Imagery Intelligence Systems Acquisition in July 2008. As IMINT Director, she is responsible for all national imagery intelligence satellite systems acquisitions within the NRO. Her responsibilities span the design, acquisition, launch, deployment and operations support for current and future IMINT constellations. She is also charged with sustaining mission partner relationships and representing NRO programs to Congress, the Director of National Intelligence, the Department of Defense, the Office of Management and Budget and the Community Management Staff.

(U) Space Sentinel: This issue of the Space Sentinel focuses on showing the value of high-resolution imagery. Please briefly explain, from your perspective as Director of IMINT, your view on high-resolution imagery's value. (C)/REL) Ms. Minick: High-resolution imagery provides capabilities that the Intelligence Community (IC) needs and that warfighters depend on (U//FOUC) We continually receive feedback from mission partners and imagery users stressing the importance of high resolution. A recent example is a letter to DNRO Carlson from Commander of (S/TK/REL) Space Sentinel: The NRO has various in its imagery intelligence arsenal. How is NRO improving the imagery of those different (S//REL) Ms. Minick: Our current on-orbit imaging systems establish the baseline. We have

This page consist of (b)(1) and (b)(3) redactions.

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- (U) Space Sentinel: In the November 2009 issue of High Frontier, the Air Force Space Command's unclassified journal, then deputy director of the NRO Maj Gen Ellen Pawlikowski said NRO is applying the lessons of FIA to NGEO. Can you tell us what lessons you learned from FIA and how are we applying them to NGEO.
- (U) Ms. Minick: We have documented the lessons learned from FIA across the NRO and the Intelligence Community for many years now. Let me highlight three key lessons that shape our acquisition programs today.
 - · Ensure up front that the requirements, statements of work, and incentive plans are clear
 - · Strong systems engineering corporately and at the program office and contractors is critical for execution
 - · Clear, unambiguous Government leadership is imperative
- (U) These principles are the cornerstone of how we are executing NGEO today. The system and collection segment requirements have been reviewed and approved across the NRO and mission partners. We are working jointly across the NRO with a strong systems engineering approach to execute trade studies to buy down risk on the NGEO system. We have government leadership and insight firmly in place for all components of the NGEO system.

(S//REL) Space Sentinel: Some people	e maintain that the United States does not need
(S//REL) Space Sentinel:	a series of problems and schedule delays over the
ars. How is the IMINT Directorate add	lressing these problems?
(S//TK//REL) Ms. Minick:	

SPACE SENTINEL | SUMMER 2010

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(U) Space Sentinel: Ms. Minick, thank you for your time and sharing your thoughts. (This is s/musical rever)	
ticipate in achieving those goals? (S//REL) Ms. Minick:	\neg
(U) Space Sentinel: What are your top priorities for the IMINT Directorate? What challenges do you	
wide them with NRO system-specific intelligence support.	
liver new capabilities to our mission partners. (U/ TOUO) In addition, we	\neg
liver and support the operations of overhead collection assets that ensure the continuity of support to our users are	nd
(U) Ms. Minick: IMINT works closely with the Systems Engineering Directorate, GED and MOD to develo	p,
(U) Space Sentinel: Warfighter support is now a critical NRO mission. How is the IMINT Directorate poorting warfighters?	
topices wis willer:	
ence and information sharing? (S//REL) Ms. Minick:	
ach attention in the last several years. What is the IMINT Directorate doing to improve the fusion of intel-	
(U) Space Sentinel: The NRO ground architecture and the creation of multi-INT intelligence has received	1
(S//REL) Ms. Minick:	
nsidered a phenomenal success. What is the secret of this success?	
vernment and contractor teams, and (S//REL) Space Sentinel: is generally	
We have overcome these challenges through strong leadership, commitment from both the	[∞] (b)(3

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(U) In Memoriam

(U) Jim Arnold Director of the NRO AS&T Directorate

BY	1	BPO/OSC		

(b)(3)(b)(1)

(U) JAMES "JIM" EVERETTE ARNOLD, 55, DIRECTOR OF THE NATIONAL RECONNAISSANCE OFFICE (NRO) Advanced Systems and Technology Directorate (AS&T), passed away at Carteret General Hospital in Morehead City, NC, after a swimming accident.

(S//REL) His achievements leadership in clandestine signals and national overhead collection systems spanned 35 years and made lasting contributions to United States security. He began his Central Intelligence Agency (CIA) career in 1975 as a student trainee. After graduating from the Georgia Institute of Technology in 1977 with a BS degree in Electrical Engineering and Digital Communications, he conducted exploratory development in loop transmission at AT&T/Bell Laboratories. In 1979, he received an MS degree in Electrical Engineering and Computer Science with an emphasis in Digital Signal Processing from the Massachusetts Institute of Technology. He then returned to the CIA in 1983, taking an assignment in the Office of Technical Service

for the Office of Security. Since then, he has assumed positions of increasing responsibility across numerous offices in the CIA Directorate of Science and Technology (DS&T) culminating in his final assignment in the Office of Development and Engineering (OD&E) where he was selected as the Director of AS&T at the NRO.

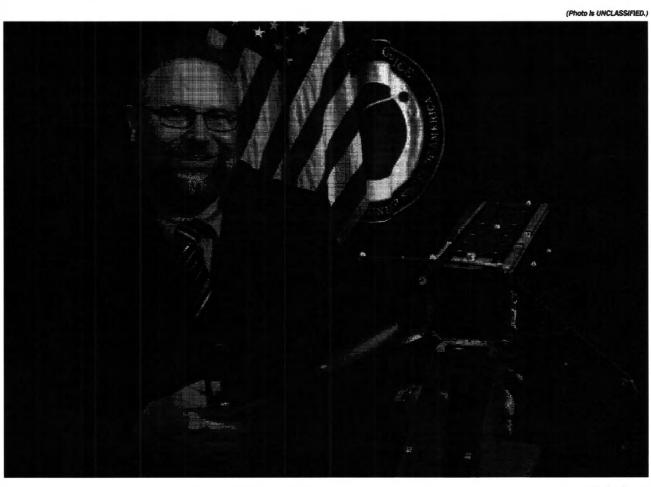
(S//REL) Colleagues remember him widely for his critical contributions to the NRO. As Director of AS&T, he managed the Intelligence Community's (IC) largest research and development portfolio encompassing more than programs and hundreds of multi-discipline officers from across the IC and Department of Defense. As the direct result of his

technical expertise and leadership, numerous examples of technologies that were only a gleam in the eyes of scientists

(b)(3)

(b)(3)

(U) DNRO Bruce Carlson, summarizing Mr. Arnold's career, said during a June 21, 2010 memorial service, "The mission that we [the NRO] perform is the safety of our homeland and our warfighters who are deployed around the globe. Jim played a vital vole in that mission. The legacy he leaves behind will continue to support that mission for years, and even decades, to come....He was instrumental in developing many of the key technologies that are designed to fly on future NRO space vehicles." In his eulogy, longtime friend Dr. Pete Rustan, Director of the Mission Support Directorate, called (b)(1) Mr. Arnold "a very spiritual man, fully (b)(3) dedicated to his family, his country, his church, and our God." Rustan told the



(U) Jim Arnold

memorial service guests, "it will be hard to fill the vacuum he has created here, in your lives, and in every technology you will ever do for the Department of Defense and the Intelligence Community. Somehow, not having Jim in that discussion would create huge vacuum." Rustan concluded by quipping, "We know that he's in heaven and probably teaching science and technology classes to the new recruits."

(U) Mr. Arnold is the recipient of six Exceptional Performance Awards, an Exceptional Accomplishment Award, a Special Achievement Award, an Agency Performance Award, two prestigious Meritorious Unit Awards, the Director of National Intelligence Medallion, the CIA Distinguished Career Intelligence Medal, the NRO Gold Medal, and the OD&E Crystal.

(C/FTK//REL) The NRO has dedicated the scheduled to launch later this year, to Mr. Arnold in tribute to his lifetime of technical leadership and

dedication to the reconnaissance mission. Over 60 percent of the technology incorporated into that spacecraft is based on technology developed by Mr. Arnold's AS&T team. "From now until forever they'll be a spaceship known as the Jim Arnold spaceship orbiting the Earth," said DNRO Carlson during the memorial service.

(This is SECRET//TK//REL TO USA, TASIC)

(U)	is the editor of the Space
Sentinel magazine,	in the Office of Strategic
Communications.	

(b)(3)

(b)(1) (b)(3)

(b)(3) SECRET//SI/TK//REL TO USA, FVEY

(U) In Memoriam

(U) Gladys H. Mena: An NRO Legend

BY WILLIAM NAYLOR, BPO/CSNR/REO



(U) Gladys H. Mena

(U) GLADYS H. MENA, LONGTIME SECRETARY AT THE WEST COAST OFFICE OF SPACE LAUNCH, passed away quietly in her sleep on March 23, 2010. As the National Reconnaissance Office's (NRO) eldest and longest tenured government civilian employee actively performing full-time duty, Gladys served with distinction for more than 55 years.

(U) Born in Johnstown, Pennsylvania on September 26, 1923, to Rhoda and Jake Mena, she was one year old when the family moved to Buffalo, New York, where she lived for the next 30 years. After high school, she attended Bryant and Stratton Business College and the University of Buffalo. At Bryant and Stratton, she gained the foundation of her legendary secretarial career, developing the blazing typing speed of 110 words per minute, prompting the necessity of a fire extinguisher strapped to her desk all through her career.

(U) Her first government job was as a secretary at the Buffalo Internal Revenue Service office, later transferring to the U.S. Navy. In 1957, she began her long relationship with the Air Force. The Air Force afforded her a chance to see the world beyond Buffalo and that world included her parents' home country of Lebanon, as well as Egypt and Germany. Upon returning to the United States in early 1961, she left government service for a short time, returning that same year. She headed to California and a reunion with the Air Force. After many different positions within the Secretary of Air Force Special Projects Office, she eventually worked for the program, today's Office of Space Launch. Her talent and skill quickly advanced her career, culminating in her final GG-11 position as Protocol Officer and Executive Secretary. Upon her retirement in December 2009, Director of the NRO Scott F. Large awarded her the NRO Medal of Distinguished Service for 40 plus years of lasting and critical contributions to the NRO mission.

(U) She was also notoriously known for her "special brew of coffee" made with

a mixture of old coffee grounds with some new grounds added. In many ways, her ability to mix old and new defined her as an unparalleled and brilliant administrative, security, and protocol officer to more than 20 NRO space programs, yet still able to mentor innumerable government, civilian, and industry seniors, significantly impacting them and their work. Her peers credit her with being an honest broker yet capable of occasional mischief; tireless and exacting in her desire to achieve mission success by instituting and leading administrative change and overcoming challenges, yet "hell-on-wheels" when driving her Chevy Impala on the busy LA streets and freeways.

(U) Though the legend has passed, the organization she was so fiercely devoted to continues, even better for knowing Gladys Mena. ■
(This is UNCLASSIFIED.)

(b)(3)

⁽U) William Naylor is Chief of Staff in the Center for the Study of National Reconnaissance (BPO/CSNR/REO).

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